

## NATIONAL HIGHWAY AUTHORITY

Procurement & Contract Administration Section 28 Mauve Area, G-9/I, Islamabad 🕿 051-9032727, 🖹 051-9260419

No. 6(500-B)/GM (P&CA)/NHA/20/19 7

gth October, 2020

#### **Director General**

Public Procurement Regulatory Authority 1<sup>st</sup> Floor FBC Building near State Bank, Sector G-5/2, **Islamabad** 

#### Subject: <u>ANNOUNCEMENT OF EVALUATION REPORT (PPRA RULE-35):</u> <u>Consultancy Services for Feasibility Study for Construction of</u> <u>Dual Carriageway Road from Sui to Kashmore Linking Sukkur-</u> <u>Multan Motorway (84 Km Approximately)</u>

#### Reference: PPRA Rule-35

Find enclosed herewith the Combined Bid Evaluation Report along with Evaluation Criteria (Annex-I) for the subject Services in line with PPRA Rule-35 for uploading on PPRA website at the earliest, please.

10/2020 (SAJJÁD Director (Consultancy) P&CA

Encl: Evaluation Report along with Annex- I

## Copy for kind information to:

- Member (Planning), NHA, Islamabad;
- General Manager (P&CA), NHA, Islamabad;
- Director (Tech.), NHA, Islamabad.

# EVALUATION REPORT (As Per Rule 35 of PP Rules, 2004)

| 1.  | Name of Procuring Agency:     | National Highway Authority  |
|-----|-------------------------------|---|
| 2.  | Method of Procurement:        | Single Stage Two Envelope Procedure   |
| 3.  | Title of Procurement:         | Consultancy Services for Feasibility Study for<br>Construction of Dual Carriageway Road from<br>Sui to Kashmore Linking Sukkur-Multan<br>Motorway (84 Km Approximately) |
| 4.  | Tender Inquiry No.:           | 6(500-B)  |
| 5.  | PPRA Ref. No. (TSE):          | TS423589E   |
| 6.  | Date & Time of Bid Closing:   | 1 <sup>st</sup> July, 2020 at 1130 hours local time   |
| 7.  | Date & Time of Bid Opening:   | 1 <sup>st</sup> July, 2020 at 1200 hours local time   |
| 8.  | No of Bids Received:          | Six (06) Proposals were received  |
| 9.  | Criteria for Bid Evaluation:  | Criteria of Bid Evaluation is attached at Annex-I   |
| 10. | Details of Bid(s) Evaluation: | As below  |

|  | Marks                           |                                 |                           | Evaluated              | Rule/Regulation/SBD*<br>*/Policy/ Basis for                          |  |
|--|---------------------------------|---------------------------------|---------------------------|------------------------|--|--|
| Name of Bidder   | Technical<br>(if<br>applicable) | Financial<br>(if<br>applicable) | Total<br>(out of<br>1000) | Cost<br>(EC)*<br>(PKR) | Rejection /<br>Acceptance as per<br>Rule 35 of PP Rules,<br>2004.    |  |
| 1) M/s Prime Engineering & Testing<br>Consultants (Pvt.) Ltd. in JV with<br>M/s Finite Engineering (Pvt.) Ltd.637200and M/s Al Engineers Pakistan<br>(Pvt.) Ltd.637200 |                                 | 200                             | 837                       | 10,343,357             | Top scoring firm in<br>combined evaluation<br>(PPRA Rule 36(b) (ix)) |  |
| 2) M/s Associated Consultancy<br>Centre (Pvt.) Ltd. in JV with M/s<br>Associated Consulting Engineers<br>ACE Ltd. and M/s CPM<br>Engineering Consultants               | 613                             | 149                             | 761                       | 13,926,628             | 2 <sup>nd</sup>  |  |
| 3) M/s ABM Engineers in JV with M/s<br>ESS-I-AAR   | 574                             | 183                             | 756                       | 11,317,500             | 3 <sup>rd</sup>  |  |
| 4) M/s National Engineering<br>Services Pakistan (Pvt.) Ltd. in JV<br>with M/s APEX Consultant<br>Engineering  | 643                             | 86                              | 730                       | 23,931,000             | 4 <sup>th</sup>  |  |
| 5) M/s CAMEOS Consultant in JV<br>with M/s PEAS Consulting (Pvt.)<br>Ltd. and M/s EASE PAK<br>Engineering Services (Pvt.) Ltd.   | 595                             | 58                              | 653                       | 35,664,500             | 5 <sup>th</sup>  |  |

Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur-Multan Motorway (84 Km Approximately) Page **1** of **2** 

## EVALUATION REPORT (As Per Rule 35 of PP Rules, 2004)

|   |  |                                 | Marks                           | Evaluated                 | Rule/Regulation/SBD*<br>*/Policy/ Basis for |   |
|---|--|---------------------------------|---------------------------------|---------------------------|---|---|
|   | Name of Bidder   | Technical<br>(if<br>applicable) | Financial<br>(if<br>applicable) | Total<br>(out of<br>1000) | Cost<br>(EC)*<br>(PKR)                      | Rejection /<br>Acceptance as per<br>Rule 35 of PP Rules,<br>2004. |
| - | 6) M/s Osmani & Company (Pvt.)<br>Ltd. in JV with M/s Asif Ali &<br>Associates (Pvt.) Ltd. | 550                             | Financial F                     | Proposal no               | t opened                                    | PPRA Rule 36(b) (v)   |

\*EC is the Evaluated Cost used for evaluation purpose and includes only the cost of competitive component (i.e. Remuneration and Direct Non-Salary Cost) and is exclusive of Provisional Sum, Contingency and Indirect Taxes.

Top Ranked Bidder:

M/s Prime Engineering & Testing Consultants (Pvt.) Ltd. in JV with M/s Finite Engineering (Pvt.) Ltd. and M/s Al Engineers Pakistan (Pvt.) Ltd.

11. Any other additional/supporting information, the procuring agency may like to share: The Procurement was carried out in line with PPRA Rules & Regulations. The bidding was done on QCBS method with 80:20 Technical to Financial Proposals ratio. The Contract is being awarded to M/s Prime Engineering & Testing Consultants (Pvt.) Ltd. in JV with M/s Finite Engineering (Pvt.) Ltd. and M/s Al Engineers Pakistan (Pvt.) Ltd. at evaluated financial proposal of Pak. Rs.10,343,357/-

- aq.10.20 Signature ..... General Menoger (P&CA) National Ashway Authority Official Stamp:.....Islamab.ad.....

\*\*Standard Bidding Documents (SBD).

Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur-Multan Motorway (84 Km Approximately)

# **National Highway Authority**



# Annex-I Criteria FOR Bid Evaluation

# Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur-Multan Motorway (84 Km Approximately)

October, 2020

## NATIONAL HIGHWAY AUTHORITY



Procurement & Contract Administration Section 28 Mauve Area, G-9/I, Islamabad 🕿 051-9032727, 🖹 051-9260419

Ref: 6(500-B)/Dir-III (P&CA/NHA/2020/90-B Dated: 26th June, 2020

## All Prospective Consultants

Subject: <u>CONSULTANCY SERVICES FOR FESIBILITY STUDY FOR</u> <u>CONSTRUCTION OF DUAL CARRIAGEWAY ROAD FROM SUI</u> <u>TO KASHMORE SUKKUR - MULTAN MOTORWAY (84 KM</u> <u>APPROXIMATELY).</u>

## "MINUTES OF PRE-PROPOSAL MEETING & ADDENDUM No.1"

Reference: Pre-Proposal meeting Scheduled on 12<sup>th</sup> June, 2020.

Minutes of Pre-Proposal Meeting alongwith Addendum No.1 being integral part of RFP for the subject Consultancy services are enclosed herewith for necessary action, please.

(SAJJAD ALI SHAH)

Director (Consultancy) P&CA

### Enclosure:

Minutes of Pre-Proposal Meeting (01 Page)

> Addendum No.1 ( $0\overline{1}$  Page)

### Copy for information to:

- Member (Planning), NHA, Islamabad;
- General Manager (Planning), NHA, Islamabad;
- General Manager (Design), NHA, Islamabad;
- General Manager (P&CA) NHA, Islamabad;
- DD (MIS) NHA, Islamabad.

#### MINUTES OF PRE-PROPOSAL MEETING HELD ON 12th June, 2020

#### <u>Consultancy Services For Feasibility Study For Construction Of Dual</u> <u>Carriageway Road From Sui To Kashmore Linking Sukkur- Multan Motorway</u> (84 Km Approximately)

A Pre-Proposal Meeting was scheduled on 12<sup>th</sup> June, 2020 but could not be physical materialized due to closure of NHA Head quarter because of COVID-19 pandemic. However, prospective Consultants forwarded their queries regarding the Subject Services through email to General Manager (P&CA). Subsequently, P&CA received quarries from prospective consultant and their clarifications/ replies are summarized below for information of all prospective bidders are tabulated below:

| Sr.<br>No. | Queries  | Reply   |
|------------|--|---|
| 1.         | It is highlighted that getting Client Satisfaction<br>Certificates/ Performance Reports would take<br>time and office are also not running properly due<br>to COVID-19 pandemic. Therefore, it is not<br>possible to get Performance Reports signed and<br>stamped from respective Clients on NHA's new<br>format (refer item No. c of Form A-2) in such a<br>short time period. Hence it is suggested to allow<br>us to attach earlier issued performance report in<br>this proposal. | Please note that item C of<br>Form A-2 details are to be<br>filled up by consulting<br>firm which doesn't require<br>sign and stamp from<br>respective client. However,<br>Performance Report/<br>Client Satisfaction<br>Certificates be attached<br>along with item C of Form  |
| 2.         | Clause 1.8 (f) of the Data is in conflict with<br>Summary Evaluation Sheet for Full Proposal<br>given in the RFP which assigns 25 marks to the<br>performance/ client satisfaction certificate.<br>Please reconsider.<br>Moreover, there seems contradiction between the<br>requirement of performance reports mentioned in<br>item NO.3 of Appendix-B "List of supporting<br>documents" and item No. 5.2 of data sheet. Please<br>clarify   | A-2.<br>Clause 1.8 (f) of the Data<br>Sheet in the RFP is<br>deleted from eligibility<br>conditions for consultants<br>and only retained in<br>Summary Evaluation<br>sheet for the Full<br>Technical proposal.<br>Appendix-B is for your<br>convenience while<br>preparing proposal to<br>ensure that all requisite<br>documents have been<br>added in your proposal. |

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Minutes of Pre-proposal Meeting Consultancy Services For Feasibility Study For Construction Of Dual Carriageway Road From Sul To Kashmore Linking Sukkur-Multan Motorway (84 Km Approximately) Page 1

#### ADDENDUM No.1

### <u>Consultancy Services For Feasibility Study For Construction Of Dual Carriageway</u> <u>Road From Sui To Kashmore Linking Sukkur- Multan Motorway (84 Km</u> <u>Approximately)</u>

Following amendments have been made in the Request for Proposal (RFP) for the subject services under this Addendum No.1, which shall be read and construed as an integral part of RFP and shall take precedence in case of any conflict(s)/ambiguity(s) amongst this Addendum No.1 and other provisions of the RFP.

#### 1. Data Sheet

#### **1.1.** Clause 1.8 Invited Consultants/ Eligible Consultants:

Refer to page 10 of the RFP; DATA SHEET Clause # 1.8 (f) is stands deleted; for reference clause is re-produced below:

"Client's satisfaction certificates (Performance Reports) for the last three relevant assignments from the respective Clients. Moreover, any adverse report regarding performance of Consultant on NHA projects received from NHA's any relevant quarter may become basis for its disqualification from the services above named in clause 1.1.

(The project details of Client's Satisfaction Certificates (Performance Reports) should be provided in Form A-2 (B) in addition to the detail description of other projects)"



# **National Highway Authority**



# **REQUEST FOR PROPOSAL**

For

# FEASIBILITY STUDY FOR CONSTRUCTION OF DUAL CARRIAGEWAY ROAD FROM SUI TO KASHMORE LINKING SUKKUR – MULTAN MOTORWAY (84 KM APPROXIMATELY)

Tender No. 6(500-B)

Pages-1 to 144



May, 2020

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Pakistan

Letter of Invitation

#### GOVERNMENT OF PAKISTAN NATIONAL HIGHWAY AUTHORITY 27-Mauve Area, G-9/1, Post Box No. 1205, ISLAMABAD Dated the

Ref No.\_\_\_\_\_

## **LETTER OF INVITATION (LOI)**

To,

#### All prospective consultants

#### Gentlemen!

We extend warm welcome to you and invite you for participating in this project. We hope that you will live up to your reputation and provide us accurate information so that the evaluation is carried out "just and transparent". Please understand that the contents of this RFP, where applicable, shall be deemed part of the contract agreement. An example to this affect can be the contents of your work plan and methodology which you shall be submitting in your technical proposal. Since that is the basis of the selection, therefore, it shall become part of the contract agreement subject to approval/revisions of the same by NHA during the negotiations. Similarly, all other services and the content contributing to services shall be deemed part of the contract agreement unless it is specified for any particular item up-front in your technical proposal which obviously will make your proposal a conditional proposal whereby, authorizing NHA to may or may not consider to evaluate your proposal. Please understand that if no such mention appears upfront (i.e. on front page of technical proposal) then it shall be deemed that the consultant is in 100% agreement to the above. You are also advised to kindly read the RFP thoroughly as it can drastically affect the price structure for various services which may not be appearing directly in the terms of reference. In the end, we appreciate your participation and hope that you will feed a good proposal to merit consideration by NHA.

> General Manager (P&CA) Telephone: +92-51-9032727 Fax : +92-51-9260419 E-mail : <u>gmpca.nha@gmail.com</u>, Website: <u>www.nha.gov.pk</u>



## **ATTACHMENTS**

- 1. Instructions to Consultants
- 2. Data Sheet
- 3. Summary Evaluation Sheet
- 4. Personnel Evaluation Sheet
- 5. Technical Proposal Forms
- 6. Financial Proposal Forms
- 7. Appendix A (Terms of Reference)
- 8. Appendix B (List of Supporting Documents)
- 9. Appendix C (Person-Months and Activity Schedule)
- 10. Appendix D (Client's Requirements from the Consultants)
- 11. Appendix E (Personnel, Equipment, Facilities and other services to be provided by the Client).
- 12. Appendix F (Copy of Model Agreement)



## INSTRUCTIONS TO CONSULTANTS

#### 1. INTRODUCTION

- 1.1 You are hereby invited to submit a technical and a financial proposal for consulting services required for the assignment named in the attached Data Sheet (referred to as "Data Sheet" hereafter) annexed with this letter. Your proposal could form the basis for future negotiations and ultimately a Contract between your firm and the Client named in the Data Sheet.
- 1.2 A brief description of the assignment and its objectives are given in the Data Sheet. Details are provided in the attached RFP for design services provided in the Documents and will become part of agreement subsequently.
- 1.3 The assignment shall be implemented in accordance with the phasing specified in the Data Sheet.
- 1.4 The Client has been entrusted the duty to implement the Project as Executing Agency by Government of Pakistan (GoP) and funds for the project shall be arranged by the Client.
- 1.5 To obtain first-hand information on the assignment and on the local conditions, you are encouraged to pay a visit to the Client before submitting a proposal and attend a preproposal conference if specified in the Data Sheet. Your representative shall meet the named officials on the date and time specified in the Data Sheet. Please ensure that these officials are advised of the visit in advance to allow adequate time for them to make appropriate arrangements. You must fully inform yourself of local conditions and take them into account in preparing your proposal.
- 1.6 The Client shall provide the inputs specified in the Data Sheet, assist the Consultants in obtaining licenses and permits needed to carry out the services, and make available relevant project data and reports.
- 1.7 Please note that:
  - i. The cost of preparing the proposal and of negotiating the Contract, including a visit to the Client, are not reimbursable as a direct cost of the Assignment, and
  - ii. The Client is not bound to accept any of the proposals submitted.
- 1.8 The names of the invited consultants are given in the Data Sheet.
- 1.9 We wish to remind you that in order to avoid conflicts of interest:
  - a) Any firm providing goods, works, or services with which you are affiliated or associated is not eligible to participate in bidding for any goods, works, or services (other than the services and any continuation thereof) resulting from or associates' with the project of which this assignment forms a part; and
  - b) Any previous or ongoing participation in relation with the project by your firm, its professional staff, its affiliates or associates under a Contract may result in rejection of Highway.

Bail from Sul to Kashmore

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Linking Sukkur – Multan Motorway (84 Km Approximately)

your proposal. You should clarify your situation in that respect with the Client before preparing the proposal.

1.10 A firm may submit its proposal for the Assignment either as an independent Consultant or as a Member of a JV Consultants but participation of a firm occurring in more than one proposal for the Assignment is not allowed. In case a firm participates in more than one proposal, all such proposals shall be **disqualified and rejected**. However this condition does not apply for individual Specialist Sub-consultant(s).

#### 2. DOCUMENTS

- 2.1 To prepare a proposal, please use the Documents specified in the Data Sheet.
- 2.2 Consultants requiring a clarification of the Documents must notify the Client, in writing, not later than twenty-one (21) days before the proposal submission date. Any request for clarification in writing, or by cable, telex or tele-fax shall be sent to the Client's address specified in the Data Sheet. The Client shall respond by cable, telex or tele-fax to such requests and copies of the response shall be sent to all invited Consultants.
- 2.3 At any time before the submission of proposals, the Client may, for any reason, whether at its own initiative or in response to a clarification requested by an invited consulting firm, modify the Documents by amendment. The amendment shall be sent in writing or by cable, telex or tele-fax to all invited consulting firms and will be binding on them. The Client may at its discretion extend the deadlines for the submission of proposals.

#### 3. PREPARATION OF PROPOSAL

It will consist of two parts - Technical and Financial

#### 3.1 Technical Proposal

- 3.1.1 The Technical Proposal should be submitted using the format specified and shall include duly signed and stamped forms appended with the RFP. This is a mandatory requirement for evaluation of proposals and needs to be filled up carefully.
- 3.1.2 For Technical Proposal, the general approach and methodology which you propose for carrying out the services covered in the TOR, including such detailed information as you deem relevant, together with your appreciation of the Project from provided details and
  - (a) A detailed overall work program to be provided with timing of the assignment of each expert or other staff member assigned to the project. This will also provide the Client an opportunity to effectively monitor work progress.
  - (b) Total number of man-months and project duration as per TOR.
  - (c) Clear description of the responsibilities of each expert staff member within the overall work program.
  - (d) The Curriculum Vitae (CV) of all Key Staff members and an affidavit that proposed staff shall be available for the assignment during the project duration and their present place of duty must also be specified. The Consultants advised to suggest such names that shall be available for the Assignment.

-4-

- (e) The technical proposal shall include duly filled in forms provided with this RFP. The name, background, and professional experience of each expert staff member to be assigned to the project, with particular reference to his experience of work of a nature similar to that of the proposed assignment.
- (f) Current commitments and past performance are the basic criteria of technical proposal. You are required to provide the details of present commitments/on- going jobs as referred in the Form A-10 of technical proposal. Further, the basis for the past performance is the report from Design Section and Construction Wing of the Client.
- 3.1.3 In preparing the technical proposal, you are expected to examine all terms and instructions included in the Documents. Failure to provide all requested information shall be at your own risk and may result adversely in the scoring of your proposal. The proposal should be prepared as per RFP and any suggestion or review of staff etc. should be clearly spelt out in form A-4. This will be discussed at the time of negotiation meeting as and when called.
- 3.1.4 During preparation of the technical proposal, you must give particular attention to the following:
  - a. The Firm needs to be registered with Pakistan Engineering Council (PEC).
  - b. If you consider that your firm does not have all the expertise for the assignment you may obtain a full range of experience by associating with other firms or entities. You may also utilize the services of expatriate experts but only to the extent for which the requisite expertise is not available in any Pakistani firm. In case of Joint Venture, the proposal should state clearly partners will be "Jointly and Severally" responsible for performance under the Contract and one (Representative) partner will be responsible for all dealings with the Client on behalf of the Joint Venture. Its "Power of Attorney" on this account is to be enclosed. The representative partner shall retain the responsibility for the performance of obligations and satisfactory completion of the consultancy services. PEC registers a foreign consulting firm for issuing license to provide consultancy services in Pakistan, which is based on formation of JV with the condition that the foreign consulting firm shall provide only that share of consultancy services by the JV for which expertise is not available with Pakistani consulting firms. A copy of JV agreement to be provided at the time of finalizing the contract documents with specific responsibilities and assignments to be looked after by each partner.
  - c. Subcontracting part of the assignment to the other Consultants is not discouraged and Specialist Sub-Consultants may be included.
  - d. The key professional staff proposed shall be permanent employees of the firm unless otherwise specified in the Data Sheet. The minimum stay with the firm for such persons is Six months. No alternative to key professional staff may be proposed and only one CV may be submitted for each position. The minimum required experience of proposed Key Staff is specified in the Data Sheet.
  - e. The training shall be imparted during the currency of the contract if specified in the Data Sheet.



Consultancy Services for Feasibility Study for Construction of Dual Chargeway Boactfrom Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately) 3.1.5 The technical proposal shall not include any financial information. The Consultant's comments, if any, on the data, services and facilities to be provided by the Client and specified in the TOR shall be included in the technical proposal.

#### 3.2 Financial Proposal

- 3.2.1 The financial proposal should be submitted using the format specified and enclosed with this RFP. This is a mandatory requirement for evaluation of proposals and needs to be filled up carefully. The total cost is to be specified in the Form A-17 and accordingly also in Form A-11.
- 3.2.2 The financial proposal should list the costs associated with the Assignment. These normally cover remuneration for staff in the field and at headquarters, per diem, housing, transportation for mobilization and demobilization, services and equipment (vehicles, office equipment furniture and supplies), printing of documents, surveys and investigations. These costs should be broken into foreign (if applicable) and local costs. Your financial proposal should be prepared using the formats attached as forms A-11 to A-17.
- 3.2.3 The financial proposal shall also take into account the professional liability as provided under the relevant PEC Byelaws and cost of insurances specified in the Data Sheet.
- 3.2.4 Costs may be expressed in currency (s) listed in the Data Sheet.
- 3.2.5 The evaluation committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures the formers will prevail. In addition to the above corrections, activities and items described in the Technical Proposals but not priced, in the Financial Proposals shall be assumed to be included in the prices of other activities or items. In case an activity or item is quantified in the Financial Proposal differently from the Technical Proposal, the evaluation committee shall correct the quantification specified in the Financial Proposal so as to make it consistent with that specified in the Technical Proposal.

#### 4. SUBMISSION OF PROPOSALS

- 4.1 You shall submit one original technical proposal and one original financial proposal and the number of copies of each specified in the Data Sheet. Each proposal shall be in a separate envelope indicating original or copy, as appropriate. All technical proposals shall be placed in an envelope clearly marked "Technical Proposal" and the financial proposals in the one marked "Financial Proposal". These two envelops, in turn, shall be sealed in an outer envelope bearing the address and information specified in the Data Sheet. The envelope shall be clearly marked, "DO NOT OPEN, EXCEPT IN PRESENCE OF THE EVALUATION COMMITTEE."
- 4.2 In the event of any discrepancy between the copies of the proposal, the original shall govern. The original and each copy of the technical and financial proposals shall be prepared in indelible ink and shall be signed by the authorized Consultant's representative. The representative's authorization shall be confirmed by a written power of attorney accompanying the proposals. All pages of the technical and financial proposals shall be initialed by the person or persons signing the proposal.



Consultancy Services for Feasibility Study for Construction of Dual Carrier vay Road from the to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

- 4.3 The proposal shall contain no interlineations or overwriting except as necessary to correct errors made by the Consultants themselves. Any such corrections shall be initialed by the person or persons signing the proposal.
- 4.4 The completed technical and financial proposals shall be delivered on or before the time, date, and the location specified in the Data Sheet.
- 4.5 The proposals shall be valid for the number of days stated in the Data Sheet from the date of its submission. During this period, you shall keep available the professional staff proposed for the assignment. The Client shall make its best effort to complete negotiations at the location stated in the Data Sheet within this period.

#### 5. PROPOSAL EVALUATION

5.1 A Single-Stage-Two-Envelope procedures shall be adopted in ranking of the proposals. The technical evaluation shall be carried out first, followed by the financial evaluation. The Consultants shall be ranked using a combined technical/financial score.

#### 5.2 Technical Proposal

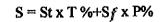
5.2.1 The evaluation committee appointed by the Client shall carry out its evaluation for all the projects as listed in Para 1.1, applying the evaluation criteria and point system specified in the Data Sheet. Each responsive proposal shall be given a technical score: St. The Consultants scoring less than seventy (70) percent points shall be rejected and their financial proposals returned un-opened.

#### 5.3 Financial Proposal

- 5.3.1 The financial proposals of the three top-ranking qualifying Consultants on the basis of evaluation of technical proposals shall be opened in the presence of the representatives of these Consultants, who shall be invited for the occasion and who care to attend. The Client shall inform the date, time and address for opening of financial proposals as specified in the Data Sheet. The total cost and major components of each proposal shall be publicly announced to the attending representatives of the firms.
- 5.3.2 The evaluation committee shall determine whether the financial proposals are complete and without computational errors. The lowest financial proposal (Fm) among all shall be given a financial score: Sf of 1000 points. The financial scores of the proposals shall be computed as follows:

#### $S_f = (1000 \text{ x Fm})/F$ (F = amount of specific financial proposal)

5.3.3 Proposals, in the Quality Cum Cost Based Selection (QCBS) shall finally be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T- the weight given to the technical proposal, P = the weight given to the financial proposal, and T+P=1) stated in the Data Sheet:





#### 6. **NEGOTIATION**

- 6.1 Prior to the expiration of proposal validity, the Client shall notify the successful Consultant who submitted the highest-ranking proposal in writing, by registered letter, cable telex or facsimile and invite it to negotiate the Contract.
- 6.2 Negotiations normally take from two to five days. The aim is to reach agreement on all points and initial a draft contract by the conclusion of negotiations.
- 6.3 Negotiations shall commence with a discussion of your technical proposal. The proposed methodology, work plan, staffing and any suggestions you may have made to improve the TOR. Agreement shall then be reached on the final TOR, the staffing, and the bar charts, which shall indicate activities, staff, and periods in the field and in the home office, staff months, logistics and reporting.
- 6.4 Changes agreed upon shall then be reflected in the financial proposal, using proposed unit rates (no negotiation of the staff month rates).
- 6.5 Having selected Consultants on the basis of, among other things, an evaluation of proposed key professional staff, the Client expects to negotiate a contract on the basis of the staff named in the proposal. Prior to contract negotiations, the Client shall require assurances that the staff members will be actually available. The Client shall not consider substitutions of key staff except in cases of un-expected delays in the starting date or incapacity of key professional staff for reasons of health.
- 6.6 The negotiations shall be concluded with a review of the draft form of the contract. The Client and the Consultants shall finalize the contract to conclude negotiations. If negotiations fail, the Client shall invite the Consultants that received the second highest score in ranking to Contract negotiations. The procedure will continue with the third in case the negotiation process is not successful with the second ranked consultants.

#### 7. AWARD OF CONTRACT

- 7.1 The contract shall be awarded after successful negotiations with the selected Consultants and approved by the competent authority. Upon successful completion of negotiations/initialing of the draft contract, the Client shall promptly inform the other Consultants that their proposals have not been selected.
- 7.2 The selected Consultant is expected to commence the assignment on the date and at the location specified in the Data Sheet.

#### 8. CONFIRMATION OF RECEIPT

- 8.1 Please inform the Client by telex/facsimile courier or any other means:
  - (i) That you received the letter of invitation;
  - (ii) Whether you will submit a proposal; and
  - (iii) If you plan to submit a proposal, when and how you will transmit it.



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## DATA SHEET

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| LOI<br>Clause<br>No. | DESCRIPTION OF CLAUSE  |
|----------------------|--|
| 1.1                  | The name of Assignment is: "Consultancy Services for Feasibility Study for<br>Construction of Dual Carriageway Road from Sui to Kashmore Linking<br>Sukkur – Multan Motorway (84 Km Approximately)".   |
|                      | The Client's Name is: - National Highway Authority   |
| 1.2                  | The description and the objectives of the assignment are: As per TOR   |
| 1.3                  | Phasing of the Assignment (if any): Nil  |
|                      | The Consultant shall commence the assignment upon signing of Contract Agreement between NHA and the successful Consultant.   |
| 1.5                  | Pre-Proposal Conference: Yes <u>V</u> No   |
|                      | The name(s) and address(es) of the Official(s) is (are):   |
|                      | General Manager (P&CA)<br>National Highway Authority<br>28, Mauve Area, G-9/1<br>Islamabad   |
|                      | Date, Time and Venue for Pre-Proposal Conference:  |
|                      | Date: 12 <sup>th</sup> June 2020<br>Time: 1100 hours<br>Venue: NHA Auditorium (HQ)<br>National Highway Authority<br>28, Mauve Area, G-9/1<br>Islamabad.  |
| 1.6                  | The Client shall provide the following inputs:   |
|                      | As per TOR and Appendix D.   |
| 1.7                  | <ul> <li>Following sub-clauses are added:</li> <li>iii. The Consultant may please note not to suggest names of key staff already proposed in other proposals with the Client or awarded recently. This will affect adversely marking of these professionals in evaluation of the technical proposal. Their secured points are liable to be reduced by 50% if their name appears in more than 1 previous proposal in which they are ranked No.1. Also, the existing load of work with a firm shall be considered as one of the factors for the consideration in the award of the work.</li> </ul> |
|                      | iv. Form A-4 is meant for comments on provision contained in RFP and Terms of<br>Reference (TOR) and unless the observations are noted in this particular form,<br>anything written elsewhere on this account including financial implications.  |

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kasimore Linking Sukkur – Multan Motorway (84 Km Approximately)

|     | Consultants may form a Joint Venture (JV) to qualify for the Assignment in<br>which case the contract will be signed between t he Client and all members of<br>the JV on the prescribed Form included in Appendix E (copy of Model<br>Agreement) subject to the ranking and successful negotiations. A JV may<br>include at the most four members. To promote the consultancy industry in the<br>country, 50 marks (out of 1000 for Evaluation) are allocated for Transfer of<br>Knowledge in the form of JV with a new / less experienced firm by sharing at<br>least 20% of Assignment with them. |
|-----|---|
|     | : Invited Consultants / Eligible Consultants are: Any firm meeting the owing requirements:  |
| (a) | Valid Registration Certificate of Pakistan Engineering Council with relevant<br>Project Profile Codes. Foreign consulting firms shall make JV in accordance<br>with Byelaw 6(2) and Byelaw 9 of the Pakistan Engineering Council<br>(Conduct and Practice of Consulting Engineers) Bye-Laws 1986. Failure to<br>provide valid Registration Certificate (license) of the firm (each member in<br>case of JV) by the PEC will entitle the Client to reject the proposal.  |
| (b) | In case of JV members, Letter of Intent to form on firm's letter head (original<br>is required, scanned copy is not acceptable). The specimen is attached at<br><u>Annexure-A</u>   |
| (c) | TECHNICAL PROPOSAL FORMS A-1 to A-10 duly completed as per<br>Instructions to Consultants/ Data Sheet and requirements of TOR (To be<br>attached with Technical Proposal except Form A-4, which can be submitted<br>with or without comments)   |
| (d) | At the time of proposal submission/ opening, page numbering, signing and<br>stamping of proposals will be checked by Committee Members. If any minor<br>discrepancy is found then same shall be asked by the Committee members to<br>the Authorized Representative of firms to correct it in front of all committee<br>members. In the absence of authorized representative, the concerned firm will<br>be announced dis-qualified.   |
| (e) | Lists of facilities available with the Consultant to perform their functions<br>effectively (software, hardware, etc.). In case of JV, the same will be<br>provided by the lead firm only.  |
| (f) | Client's satisfaction certificates (Performance Reports) for the last three<br>relevant assignments from the respective Clients. Moreover, any adverse<br>report regarding performance of Consultant on NHA projects received from<br>NHA's any relevant quarter may become basis for its disqualification from<br>the services above named in clause 1.1.  |
|     | (The project details of Client's Satisfaction Certificates (Performance<br>Reports) should be provided in Form A-2 (B) in addition to the detail<br>description of other projects)  |
| (g) | FINANCIAL PROPOSAL FORMS A-11 to A-17 duly completed as per<br>Instructions to Consultants/ Data Sheet and requirements of TOR (To be<br>attached with Financial Proposal).   |
| (h) | Audit Reports of the firm (s) for last three years duly certified by Chartere Accountant (To be attached with Financial Proposal), Highway  |

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| 2.1   | The Documents are:   |         |
|-------|--|---------|
|       | (a) Letter of Invitation (LOI).  |         |
|       | (b) Instructions to Consultants (ITC).   |         |
|       | (c) Data Sheet.  |         |
|       | (d) Technical Proposal Forms.  |         |
|       | (e) Financial Proposal Forms   |         |
|       | (f) Appendix – A: TOR and Background Information.  |         |
|       | (g) Appendix – B: List of Supporting Documents   |         |
|       | (h) Appendix – C: Man-Months and Activity Schedule   |         |
|       | (i) Appendix – D: Client's Requirements from the Consultant.   |         |
|       | (j) Appendix – E: Personnel Equipment, Facilities and Other Services to be provided by the Client.   |         |
|       | (k) Appendix – F: Copy of Model Agreement/ Draft Form of Contract & Appendices etc.  |         |
|       | (1) Form of Contract (For Consultants to perform services as a Joint Venture)  |         |
| 2.2   | The words "Twenty-one (21)" is deleted in its entirety and replaced with "Five (05)". The information will be shared through email or courier.   |         |
|       | The address for seeking clarification is:  |         |
|       | General Manager (P&CA)<br>National Highway Authority<br>28, Mauve Area, G-9/1,<br>Islamabad<br>E-mail: gmpca.nha@gmail.com   |         |
| 2.3   | Add following clause:  |         |
|       | "The information will be shared through email or courier".   |         |
| 3.1.1 | Add following:   |         |
|       | The proposals should be bound in the hard book binding form to deny the possibility of removal or addition of page(s). All the pages of proposal must be signed and stamped in original by authorized representative of the firm/JV. All the pages must be numbered starting from first page to last. At the time of proposal submission/ opening, page numbering, signing and stamping of proposals will be checked by Committee Members, if any minor discrepancy will be found then same shall be asked by the Committee members to the Authorized Representative of firms to correct it in front of all committee members. In the absence of authorized representative, the concerned firm(s) will be announced <u>dis-qualified</u> . |         |
| 3.1.4 | d. Proposed key staff shall preferably be permanent employees who are employed all with the consultants at least six months prior to submission of Proposal.   | 13      |
|       | Yes <u>V</u> No <u>The minimum required experience of proposed Key Personnel is given below:</u>   |         |
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| Team Leader /<br>Highway Engineer | <b>Education</b> : Preferably M.Sc. (Struct Engineering/Transportation Engineering) and minim B.Sc. (Civil Engineering).   |
|-----------------------------------|--|
|                                   | <b>Experience:</b> Preferably twenty (20) years minimum fifteen (15) years' relevant experience Team Leader on National Highways Projects.   |
|                                   | He/she must also have performed as Team Leader fo<br>least three (03) major Highway Design Projects  |
| Structural / Bridge<br>Engineer   | <b>Education</b> : Preferably M.Sc. (Struct Engineering/Transportation Engineering) and minim B.Sc. (Civil Engineering).   |
|                                   | <b>Experience:</b> Preferably fifteen (15) years and minim twelve (12) years' relevant experience as Structu Design Engineer on highway projects.  |
| Pavement & Drainage<br>Engineer   | <b>Education:</b> Preferably M.Sc. (Struct Engineering/Transportation Engineering) and minim B.Sc. (Civil Engineering).  |
|                                   | Experience: Preferably fifteen (15) years and minim<br>twelve (12) years' relevant experience as Pavemen<br>Drainage Engineer on major Highway Projects.   |
| Transport Economist               | Education: Preferably M.Phil (Economics) equivalent and minimum M.A/M.Sc. (Economics).   |
|                                   | OR: Preferably M.Sc. (Transportation Engg.) A<br>Minimum B.Sc. (Civil Engg.) will be considered if<br>candidate has specific experience of five (05) years<br>transportation Economist with post-graduat<br>Diploma/ degree in the field of economics. |
|                                   | Experience: Preferably fifteen (15) years and minim<br>twelve (12) years of relevant experience as econor<br>on Highway Projects.  |
| Quantity Surveyor                 | Education: Preferably B.Sc. (Civil/ Transporta<br>Engineering) and minimum D.A.E. (Civil).   |
|                                   | Experience: Preferably fifteen (15) years and minim twelve (12) years of relevant experience as surveyor   |

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road from Services for Feasibility Study for Construction of Dual Carriageway Road for Services for Feasibility Study for Construction of Dual Carriageway Road for Services

| Yes <u>√</u> No  |   |  |  |  |
|--|---|--|--|--|
|  |   |  |  |  |
| If Yes, details of training  | are given in TOR  |  |  |  |
| Professional liability, indocumentation):  | surances (description or reference to appropriate   |  |  |  |
| i. The Consultants shall be responsible for Professional Indemnity Bond of the required amount at their own cost. This bond shall be in the joint name of Consultant and the Client. |   |  |  |  |
| Hospitalization/ Medic   | quired to insure their Employees and Professionals for<br>al, Travel and Accident Cover for the duration of the<br>rovided in Para 3.5 of Special Conditions of Contract in   |  |  |  |
| The number of copies of th   | e Proposal required is:   |  |  |  |
| Technical Proposal:  | One Original and three copies with CD (soft form<br>of complete Technical Proposal in PDF Form) in<br>sealed envelope.  |  |  |  |
| Financial Proposal:  | <b>One Original with CD</b> (soft form of complete<br>Financial Proposal in PDF as well as MS Word/Exce<br>Forms) in sealed envelope.   |  |  |  |
| The address for writing on the proposal is:  |   |  |  |  |
| General Manager (P&CA<br>National Highway Authori<br>28, Mauve Area G-9/1 Isla<br>Telephone: +92-51-90327<br>Facsimile: +92-51-92604   | ity<br>Imabad<br>727  |  |  |  |
| The date and time of proposal submission is:   |   |  |  |  |
| Date:<br>Time:<br>Location of Submission:  | 24 <sup>th</sup> June, 2020<br>1130 hours<br>NHA Main Auditorium<br>National Highway Authority<br>27-Mauve Area G-9/1 Islamabad.  |  |  |  |
| Validity period of the proposal is: 180 days   |   |  |  |  |
| The bid shall remain valid up to 21 <sup>st</sup> December, 2020   |   |  |  |  |
| The location for negotiation of proposal is:   |   |  |  |  |
|  | <b>General Manager (P&amp;CA)</b><br>National Highway Authority<br>28-Mauve Area G-9/1 Islamabad<br>Telephone: +92-51-9032727   |  |  |  |
|  | Facsimile: +92-51-9260419   |  |  |  |
|  | <ul> <li>Professional liability, indocumentation):</li> <li>i. The Consultants shall I required amount at the Consultant and the Clie</li> <li>ii. The Consultants are read Hospitalization/ Medic Contract. The details provide Contract.</li> <li>The number of copies of the Technical Proposal:</li> <li>Financial Proposal:</li> <li>Financial Proposal:</li> <li>The address for writing on General Manager (P&amp;CA National Highway Authori 28, Mauve Area G-9/1 Isla Telephone: +92-51-90327 Facsimile: +92-51-92604</li> <li>The date and time of proposal:</li> <li>Validity period of the prop The bid shall remain valid</li> </ul> |  |  |  |

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Karling Linking Sukkur – Multan Motorway (84 Km Approximately) -13--'delio

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| Sr.<br>No. | Description / Items  | Points   |
|------------|--|--|
| 1.         | Experience of the Firm   | 100  |
|            | <ul> <li>1-a) General Experience in road Transport Sector</li> <li>1-b) Specific Experience related to particular</li> </ul>   | <u>(25)</u><br>(75)  |
|            | Assignment*  | <u>(75)</u><br>250   |
| 2.         | Approach & Methodology   |  |
| 3.<br>4.   | <ul> <li>2-a Appreciation of the Project <ul> <li>(i). Evidence of Site Visit with Photographs</li> <li>(ii). Clarity of appreciation</li> <li>(iii). Comprehensiveness of appreciation</li> </ul> </li> <li>2-b Problem Statement/ Understanding of Objectives <ul> <li>(i). Identification of Problems/ Objectives</li> <li>(ii). Components of Proposed Services</li> </ul> </li> <li>2-c Methodology <ul> <li>(i). Proposed Solutions for this Project</li> <li>(ii). Quality of Methodology</li> <li>(iii). Conciseness, clarity and completeness of proposal**</li> </ul> </li> <li>2-d Suggested changes for improvement in TOR</li> <li>2-e Work Program</li> <li>2-f Staffing Schedule</li> </ul> <li>Key Staff***</li> | (70)<br>(30)<br>(20)<br>(20)<br>(50)<br>(30)<br>(20)<br>(30)<br>(20)<br>(30)<br>(20)<br>(30)<br>(20)<br>(20)<br>(20)<br>(20)<br>(20)<br>(20)<br>(20)<br>(2 |
| 5.         | Present Commitments (current engagement and available strength – justification)  | 50   |
| 6.         | <b>Transfer of Knowledge (Methodology/ Plans)*****</b><br>Total Points:  | 50<br>1000   |
|            | Minimum qualifying technical score:  | 700  |
| <br>*      | Performance Certificate/ Assignment Completion Certificate/ Assignment Completion Certificate/ Assignment Completed projects mentioned under TECHNICAL PROPOSA A2 CONSULTANT'S EXPERIENCE/ CLIENT'S REFERENCE/   | AL FORM-   |
| Note:      | Any project mentioned completed under Form TECH-2 (Part-<br>be considered for evaluation unless Performance Certificate/<br>Completion Certificate with satisfactory remarks by t<br>representative is not attached. The Client NHA reserves the rig<br>the Performance/ Assignment Completion Certificates.   | Assignment<br>he client's  |
| **         | Conciseness and clarity contains 10 marks and 20 marks wil<br>completeness of the proposals which includes but not limi<br>binding, sequential page numbering, signing and stamping of e<br>proposal.  | ted to hard<br>ach page of   |
|            | (At the time of proposal submission/ opening, page number<br>and stamping of proposals will be checked by Committee Men<br>minor discrepancy will be found then same shall be as<br>Committee members to the Authorized Representative of firms  | ıbers, if any<br>ked by the  |

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from an Addrashinere Linking Sukkur – Multan Motorway (84 Km Approximately)

| ······ |                       |   | and the number of the                      |
|--------|-----------------------|---|--|
|        |                       | in front of all committee members. In the absence of representative, the concerned firm(s) will be announced dis-quart  | lified.)                                   |
|        | <b>1</b> /4 1/4 1/4   | Firm's affidavit for presence of personnel caries 25 marks out of (complete in all respect as per specimen annexed at Annex-C Technical Proposal Forms).  | 450 marks placed in                        |
|        | ***                   | 25 out of 100 marks will be allocated for provision of affidavin<br>paper duly attested by the Oath Commissioner to the effect that the<br>neither been blacklisted nor any contract rescinded in the pase<br>fulfillment of contractual obligations (complete in all response<br>specimen annexed at <b>Annex-B</b> placed in Technical Proposal For | he firm has  <br>st for non-<br>ect as per |
|        | **                    | Transfer of knowledge would be in the form of joint venture<br>less experienced firm(s) by sharing at least 20% of Assignment<br>for promoting the consultancy industry in the country. Criter<br>firm are the one which has carried out maximum 3 projects in 6 y  | with them ia for New                       |
|        | The po<br>are:        | oints earmarked for evaluation sub-criteria (3) for suitability of  | Key Staff                                  |
|        | Sr.<br>No.            | Description / Items   | Points<br>(%)                              |
| •      | i.<br>  ii.<br>  iii. | Academic and General Qualifications<br>Professional experience related to the Project<br>Status with the firm (Permanent & duration with Firm as per  | 30<br>60<br>10                             |
|        |                       | LOI Clause 3.1.4 (d))<br>Total Points:  | 100  |
| 5.3.1  | Follow                | ving is added:  |  |
|        | The w and re          | ords "three top-ranking qualifying consulting firms" is deleted in placed with the words "qualifying consultants"   | its entirety                               |
|        | The dafter e          | ate, time, and address of the financial proposal opening shall be<br>evaluation and approval of technical proposals, accordingly.   | e informed                                 |
| 5.3.3  | The w                 | reights given to the Technical and Financial Proposals are:   |  |
|        |                       | nical (T%): 80%<br>ncial (P%): 20%  |  |
| 6.3    | Add f                 | ollowing at the end of this Para:   |  |
| 0.0    |                       |   | liustment at                               |
| 010    | the s                 | inal person-months of each expert, if required, are subject to ad<br>stage of contract negotiation in line with demonstrated<br>bodology and need basis.  | approaches                                 |
| 7.2    | the s<br>metho        | stage of contract negotiation in line with demonstrated   | approaches                                 |

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#### SUMMARY EVALUATION SHEET FOR FULL TECHNICAL PROPOSALS (QCBS)

| EVALUATION CRITERIA  |             | Firm 1 |       | Firm 2 |       |
|--|-------------|--------|-------|--------|-------|
|  | _Weightage_ | Rating | Score | Rating | Score |
| 1. Firms Experience  | 100         |        |       |        | ·     |
| General Experience in road Transport Sector  | 25          |        |       |        |       |
| Specific Experience related to particular Assignment                               | 75          |        |       |        |       |
| 2. Approach and Methodology  | 250         |        |       |        |       |
| 2-a. Appreciation of the Project   | <u>70</u>   | •      |       |        |       |
| (i) Evidence of Site Visit with Photographs  | (30)        |        |       |        |       |
| (ii) Clarity of appreciation   | (20)        |        |       |        |       |
| (iii) Comprehensiveness of appreciation  | (20)        |        |       |        | L     |
| 2-b. Problem Statement/ understanding of objectives                                | <u>50</u>   |        |       |        |       |
| (i) Identification of Problems/ Objectives   | (30)        |        |       |        |       |
| (ii) Components of Proposed Services   | (20)        |        | -     |        |       |
| 2-c. Methodology   | <u>80</u>   |        |       |        |       |
| (i) Proposed Solutions for this Project  | (30)        |        |       |        |       |
| (ii) Quality of Methodology  | (20)        |        |       |        |       |
| (iii) Conciseness, clarity and completeness of proposal*                           | (30)        |        |       |        |       |
| 2-d. Suggested Changes for Improvement in TOR                                      | 10          |        |       |        |       |
| 2-e. Work Program  | 20          |        |       |        |       |
| 2-f. Staffing Schedule   | <u>20</u>   |        |       |        |       |
| 3. Key Personnel**   | 450         |        |       |        |       |
| (i) Team Leader/ Highway Engineer  | 120         |        |       |        |       |
| (ii) Structural/ Bridge Engineer   | 90          |        |       |        |       |
| (iii) Pavement and Drainage Engineer   | 90          |        |       |        |       |
| (iv) Transport Economist   | 90          |        |       |        |       |
| (v) Quantity Surveyor  | 35          |        |       |        |       |
| 4. Performance Certification from clients***                                       | 100         |        |       |        |       |
| 5. Present Commitments (current engagement and available strength – justification) | 50          |        |       |        |       |
| 6. Transfer of Knowledge (Methodology/ Plans)****                                  | 50          |        |       |        |       |
| TOTAL:   | 1000        |        |       |        |       |

Excellent - 100% Very Good - 90-99% Above Average - 80-89% Average - 70-79% Below Average - 1-69% Non-complying - 0% Score: Maximum Weightage x rating / 100. Minimum qualifying score is 70% or 700 marks.

\*Conciseness and clarity contains 10 marks and 20 marks will be for the completeness of the proposals which includes but not limited to hard binding, sequential page numbering, signing and

Transping of each page of proposal. Firm affidavit for presence of personnel caries 25 marks out of 450 marks (complete in all respect as per specimen annexed at Annex-C placed in Technical Proposal Forms). The contract of 100 marks will be allocated for provision of affidavit on stamp paper duly attested by the Oath Commissioner to the effect that the firm has neither been blacklisted nor any contract of contract of contractual obligations (complete in all respect as per specimen annexed at Annex-B placed in Technical Proposal Forms). The contract of the past for non-fulfillment of contractual obligations (complete in all respect as per specimen annexed at Annex-B placed in Technical Proposal Forms). The contract of the past for non-fulfillment of contractual obligations (complete in all respect as per specimen annexed at Annex-B placed in Technical Proposal Forms).

#### PERSONNEL EVALUATION SHEET

| POSITION / AREA OF     Name       EXPERTISE     (Show all experts to be evaluated) |                                | Academic and General<br>Qualification*<br>Weightage 30% |                        | Project related<br>Experience<br>Weightage 60% |                        | Status with the Firm**<br>10% |                        | OVERALL<br>RATING (Sum of<br>Weighted Ratings) |  |
|--|--------------------------------|---|------------------------|--|------------------------|-------------------------------|------------------------|--|--|
|  |                                | Percentage<br>Rating                                    | Weighted<br>Rating (A) | Percentage<br>Rating                           | Weighted<br>Rating (B) | Percentage<br>Rating          | Weighted<br>Rating (C) | (A+B+C)  |  |
| (i)  | Team Leader/ Highway Engineer  |   |                        |  |                        |                               |                        |  |  |
| (ii)   | Structural/ Bridge Engineer    |   |                        |  |                        |                               |                        |  |  |
| (iii)  | Pavement and Drainage Engineer |   |                        |  |                        |                               |                        |  |  |
| (iv)   | Transport Economist            |   |                        |  |                        |                               |                        |  |  |
| (v)  | Quantity Surveyor              |   |                        |  |                        |                               |                        |  |  |

Rating: - Excellent - 100% Very good - 90-99% Non-complying - 0% Above Average - 80-89%

Average – 70-79%

Below Average - 1-69%

Score: Maximum Weightage X rating / 100.

- For Team Leader/ Highway Engineer, Structural/ Bridge Engineer, Pavement & Drainage Engineer: M.Sc. -90%; B. Sc. -70%
   Transport Economist: M.Phil (Economic) or M.Sc. (Transportation Engg.) with post-graduation Diploma/ degree in the field of economics 100%; M.Sc. (Economics) or B.Sc. (Civil/ Transportation Engg.) with post-graduation Diploma/ degree in the field of economics- 70%.
   For Quantity Surveyor: B.Sc. -100%; B.Sc. DAE (Civil) 70%.
- 6-month older employee 100%;Less than 6 months or associates- 0%



Say No to Corruption

Technical Proposal Forms

## **TECHNICAL PROPOSAL FORMS**



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Say No to Corruption

## **Technical Proposal – Forms**

{*Notes to Consultant* shown in brackets throughout this Section provide guidance to the Consultant to prepare the Technical Proposal; they should not appear on the Proposals to be submitted.}

| Required, (1)     | FORM                                      | DESCRIPTION  | Page Limit                  |
|-------------------|---|--|-----------------------------|
| 7                 | A-1                                       | Technical Proposal Submission Form   |                             |
| V                 | A-1<br>Attachment                         | Proof of legal status and eligibility  |                             |
| "√" If applicable | A-1<br>Attachment                         | If the Proposal is submitted by a joint venture, attach a letter of intent.  |                             |
| "√" If applicable | A-1<br>Attachment<br>Power of<br>Attorney | Power of attorney for the authorized<br>representative of the led firm as per<br>instructions given in specimen of letter of<br>intent (Annexure-B). |                             |
|                   |   | Consultant's Organization and<br>Experience.   | As given below              |
| $\checkmark$      | A-2                                       | A. Consultant's Organization   | 3                           |
|                   |   | B. Consultant's Experience/ Client's<br>Reference  | 20                          |
|                   | A-3                                       | Approach Paper on Methodology<br>proposed for Performing the Assignment  | 50                          |
|                   |   | Comments/ Suggestions of Consultant  | [See footnote] <sup>1</sup> |
| $\checkmark$      | A-4                                       | A. On the Terms of Reference   | n/a                         |
|                   |   | B. On the Counterpart Staff and Facilities   | 2                           |
| V                 | A-5                                       | Format of Curriculum Vitae (CV) for<br>proposed Key Personnel  | 8 pages each CV             |
|                   | A-6                                       | Completion and Submission of<br>Reports as per TOR   | n/a                         |
|                   | A-7                                       | Composition of the Team Personnel<br>and the Tasks to be Assigned to each<br>Team Member   | n/a                         |
|                   | A-8                                       | Work Plan /Activity Schedule   | n/a                         |
|                   | A-9                                       | Work Plan and Time Schedule<br>for Key Personnel (Man-months of<br>staff and Project Duration as per<br>TOR.)  | n/a                         |
| ~                 | A-10                                      | Current Commitments of the Firm  | n/a                         |

## Checklist of Required Forms (subparagraph 3.1.3 of ITC)

Note: Failure to provide required attachments with Form A-1 will entitle the Client to reject the proposal



<sup>&</sup>lt;sup>1</sup> The total number of pages for combined forms A-3 and A-4 should not exceed 50. A page is defined as the argued star of A4 of letter-size paper with font size of 10 or more.

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

Technical Proposal Forms

Form A-1

#### **TECHNICAL PROPOSAL SUBMISSION FORM**

(To be required from lead firm only)

{Location, Date}

To: [Name and address of Client]

Dear Sirs:

We, the undersigned, offer to provide the ... [NAME OF THE PROJECT] .... in accordance with your Request for Proposals. We are hereby submitting our Proposal, which includes this Technical Proposal and a Financial Proposal sealed in a separate envelope.

(If the Consultant is a joint venture, insert the following):

We are submitting our Proposal in a joint venture with: (Insert a list with full name and the legal address of each member, and indicate the lead member). We have attached a copy of our letter of intent to form a joint venture, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture.

#### OR

(If the Consultant's Proposal includes Sub-consultants, insert the following): We are submitting our Proposal with the following firm(s) as Sub-consultants: (Insert a list with full name and country of each Sub-consultant.)

We hereby declare that:

- (a) All the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or imposition of any sanction by the client.
- (b) Our Proposal shall be valid and remain binding upon us for the period of time specified in the Data Sheet, Clause 4.5.
- (c) We have no conflict of interest in accordance with ITC Clause 1.9.
- (d) We meet the eligibility requirements as stated in Data Sheet Clause 1.8.
- (e) Neither we, nor our JV Partner(s)/sub-consultant(s) or any of the proposed experts prepared the TOR for this consulting assignment.
- (f) Within the time limit stated in the Data Sheet, Clause 4.5, we undertake to negotiate a Contract on the basis of the proposed Key Personnel. We accept that the substitution of Key Personnel for reasons other than those stated in ITC, Clause 6.5 may lead to the termination of Contract negotiations.
- (g) Our Proposal and any modifications resulting from the Contract negotiations is binding upon us.

(h). Our firm/ each member of our JV is not participating in any other proposal for this Project.

We undertake, if our Proposal is accepted and the Contract is signed, to initiate the Services related to the Project not later than the date mentioned in Data Sheet 4.5 (or the date extended with the written consent of Consultant in case of delay in procurement process)

We understand that the Client reserves the right to reject all proposals as per PPRA Rules.

We remain,

Yours sincerely,

Signature of Authorized Representative\* of the Lead Firm:

| {In full}               | {and initial}           |  |
|-------------------------|-------------------------|--|
| Name and Title of Signa | tory:                   |  |
| Name of Consultant (Fin | m's name or JV's name): |  |
| In the capacity of:     |                         |  |
| Address:                |                         |  |
| Contact information (ph | one and e-mail):        |  |

\* The above signatory or his authorized representative should attend the proposal submission and opening with authority to sign and stamp any missing pages of proposal in line with instructions given in clause 1.8 of the Data Sheet. The specimen of authorization for submission is given at *Annexure-D*.



o

Form A-2

- > A. Detail about consultant(s) Organization.
  - o Hierarchy/ organizational chart, Office address, Employees details, etc.,
- B. Relevant Services (as per RFP notice) Carried Out in the Last Ten Years Which Best Illustrate Qualifications
  - o General experience in road Transport Sector
    - Specific experience related to particular assignment should be given on following format:

Using in the format below, provide information on each reference assignment for which your firm, either individually as a corporate entity or as one of the major companies within a consortium, was largely contracted.

| Assignment Name:                 |  |  |  |
|----------------------------------|--|--|--|
| Location within Country:         |  |  |  |
| Name of Client:                  |  |  |  |
| Address:                         |  |  |  |
| Completion Date<br>(Month/Year): | Approx. Value of Services (in Current US\$/Rs.)                          |  |  |
|                                  | No. of Months of Professional<br>Staff Provided by Associated<br>Firm(s) |  |  |
| oject Director/Coordinator, Tear | m Leader) involved and functions   |  |  |
|                                  | (Month/Year):  |  |  |

Narrative Description of Project

Description of Actual Services Provided by Your Staff

C. The project details of Client's Satisfaction Certificates (Performance Reports) should also be given on above format.

Consultants' Name:



### Form A-3

### APPROACH PAPER ON METHODOLOGY PROPOSED FOR PERFORMING THE Assignment



5.

Etc.

#### Form A-4

#### **COMMENTS/SUGGESTIONS OF CONSULTANT**

| A. On the Terms of Reference (TOR)  |
|---|
| 1.  |
| 2.  |
| 3.  |
| 4.  |
| 5.  |
| 6.  |
| Etc.  |
|   |
| B. On the data, services and facilities to be provided by the Client specified in the TOR.                              |
| <ul><li>B. On the data, services and facilities to be provided by the Client specified in the TOR.</li><li>1.</li></ul> |
|   |
| 1.  |
| 1.<br>2.  |



Cole Hell

#### Form A-5

## FORMAT OF CURRICULUM VITAE (CV) FOR PROPOSED KEY STAFF

| 1.          | Proposed Position:                    |
|-------------|---------------------------------------|
| 2.          | Name of Firm:                         |
| 3.          | Name of Staff:                        |
| 4.          | Profession:                           |
| 5.          | Date of Birth:                        |
| 6.          | Years with Firm:                      |
| 7.          | Nationality:                          |
| 8.          | N.I.C Number:                         |
| 9.          | Cell Number:                          |
| 1 <b>0.</b> | Membership in Professional Societies: |

11. Detailed Tasks Assigned on the Project:\_

• Key Qualifications:

[Give an outline of staff member's experience and training most pertinent to tasks on assignment. Describe degree of responsibility held by staff member on relevant previous assignments and give dates and locations. Use up to one page].

• Education

[Summarize college/university and other specialized education of staff member, giving names of institutions, dates attended and degrees obtained].

• Employment Record

[Starting with present position, list in reverse order every employment held. List all positions held by staff member since graduation, giving dates, names of employing organizations, title of positions held and location of assignments. For experience, also give types of activities performed and Client references, where appropriate].

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

#### Languages

[Indicate proficiency in speaking, reading and writing of each language: excellent, good, fair, or poor].

#### • Certification

I, the undersigned, certify to the best of my knowledge and belief that

- (i) This CV correctly describes my qualifications and experience.
- (ii) I am not a current employee of the Executing or the Implementing Agency.
- (iii) In the absence of medical incapacity, I will undertake this assignment for the duration and in terms of the inputs specified for me in Form A-9 provided team mobilization takes place within the validity of this proposal.
- (iv) I was not part of the team who wrote the terms of reference for this consulting services assignment
- (v) I am not currently debarred by any department/organization/ (semi-autonomous/ autonomous) bodies or such like institutions in Pakistan.
- (vi) I certify that I have been informed by the firm that it is including my CV in the Proposal for the {name of project and contract}.I confirm that I will be available to carry out the assignment for which my CV has been submitted in accordance with the implementation arrangements and schedule set out in the Proposal.

If CV is signed by the firm's authorized representative:

- (vii) I, as the authorized representative of the firm submitting this Proposal for the {name of project and contract}, certify that I have obtained the consent of the named expert to submit his/her CV, and that s/he will be available to carry out the assignment in accordance with the implementation arrangements and schedule set out in the Proposal, and confirm his/her compliance with paras (i) to (v) above.
- (viii) Latest colored attested photograph stapled attached with the CV.

I understand that any willful misstatement described herein may lead to my disqualification or dismissal, if engaged.

Signature of authorized representative of the Lead firm

Date: \_\_\_\_\_\_ Day/Month/Year

Note: copy or scanned signatures are not allowed



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Salue Eastmore Linking Sukkur – Multan Motorway (84 Km Approximately)

Say No to Corruption

Technical Proposal Forms

#### Form A-6

#### **COMPLETION AND SUBMISSION OF REPORTS AS PER TOR**

|    | Reports | Date |  |
|----|---------|------|--|
| 1. |         |      |  |
| 2. |         |      |  |
| 3. |         |      |  |
| 4. |         |      |  |
| 5. |         |      |  |
| б. |         |      |  |
| 7. |         |      |  |
| 8. |         |      |  |
| 9. |         |      |  |



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately) -27-

Technical Proposal Forms

Form A-7

# COMPOSITION OF THE TEAM PERSONNEL AND THE TASKS TO BE ASSIGNED TO EACH TEAM MEMBER

| NAME | Position | Tasks<br>Assignment | Present location | Name of assignment<br>involved and clients name |
|------|----------|---------------------|------------------|---|
|      |          |                     |                  |   |
|      |          |                     |                  |   |
|      |          |                     |                  |   |
|      |          |                     |                  |   |

1. Technical/Managerial Staff



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately) -28-

# WORK PLAN /ACTIVITY SCHEDULE

| 1 | Monthly Program from date of assignment (in the form of a Bar Chart) |     |           |  |   |  |  |   |    |          |    |          |      |    |
|---|--|-----|-----------|--|---|--|--|---|----|----------|----|----------|------|----|
| 1 | 2  | 3   | 4         | 5  | 6   | 7  | 8  | 9 | 10 | 11       | 12 | 13       | 14   | 15 |
|   |  |     |           |  |   |  |  |   |    |          |    |          |      |    |
|   |  |     | 1         | 1  |   |  |  |   |    |          |    |          |      |    |
|   | 1  |     |           | 1  | <u> </u>  |  |  |   | i  | 1        |    |          |      |    |
|   |  | +   |           |  | <b> </b>  |  |  |   |    | <u> </u> |    | <u> </u> | <br> |    |
|   | 1  | 1 2 | Mon 1 2 3 | Monthly Pr           1         2         3         4 | Monthly Program           1         2         3         4         5 | Monthly Program from d           1         2         3         4         5         6 | Monthly Program from date of a           1         2         3         4         5         6         7 |   |    |          |    |          |      |    |



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately) -29-

**Technical Proposal Forms** 

Form A-9

# WORK PLAN AND TIME SCHEDULE FOR KEY PERSONNEL

| Name | Position | Months (in the form of a Bar Chart) |   |   |   |   |   |   |   |   | Number of Months |    |    |    |    |    |   |
|------|----------|-------------------------------------|---|---|---|---|---|---|---|---|------------------|----|----|----|----|----|---|
|      |          | 1                                   | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10               | 11 | 12 | 13 | 14 | 15 |   |
|      |          |                                     |   |   |   |   |   |   |   |   |                  |    |    |    |    |    |   |
|      |          |                                     |   |   |   |   |   |   |   |   |                  |    |    |    |    |    |   |
|      |          |                                     |   |   |   |   |   |   |   |   |                  |    |    |    |    |    |   |
|      |          |                                     |   |   |   |   |   |   |   | _ |                  |    |    |    |    |    | 5 |
|      |          |                                     |   |   |   |   |   |   |   |   |                  |    |    |    |    |    |   |

Yours faithfully,

Signature \_\_\_\_\_ (Authorized Representative)

| Full Name   |  |
|-------------|--|
| Designation |  |
| Address     |  |



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately) -30-

# (List MUST be comprehensive including projects from clients other than NHA as well)

| Name of project | Single or JV | Task Assignment | Start date of the project | Expected date of<br>completion |
|-----------------|--------------|-----------------|---------------------------|--------------------------------|
|                 |              |                 |                           |                                |
|                 |              |                 |                           |                                |
|                 |              |                 |                           |                                |



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately) -31-

### Annex-A

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# Specimen (On Lead Firm's letterhead)

## **LETTER OF INTENTION**

# Subject: Technical and Financial Proposals For Consultancy Services for <u>(Name of</u> <u>Project)</u>

This Joint Venture (JV) is made among following parties;

- 1) M/s \_\_\_\_\_\_as Lead Firm having \_\_\_% share.
- 2) M/s \_\_\_\_\_\_as JV Partner having \_\_\_% share.
- 3) M/s \_\_\_\_\_\_as JV Partner having \_\_\_% share.
- 4) M/s \_\_\_\_\_\_\_% share.

The above firms are jointly and severally liable to the Client for preparation of Technical and Financial Proposals for Consultancy Services for "[<u>NAME OF THE PROJECT</u>?" (hereinafter called "The Project").

The Firm hereto confirm the understanding as follows:

## 1. Objective

It is hereby agreed to form a Joint Venture for preparation of Technical and Financial Proposals for Consultancy Services for "The Project" to be submitted to National Highway Authority, Islamabad (hereinafter called "The Client").

The Parties intend to do the following:

- a. Prepare and submit a mutually agreed Technical and Financial Proposals for the Project;
- b. Agree to propose suitable staffing with high level of competence to form a competitive team for the Project.
- c. Enter into the mutually agreed Consultancy Contract Agreement with the Client, if the project is awarded.
- d. Perform all the services to be undertaken for the Project under the Consultancy Contract Agreement if signed.
- 2. The authorized representative of JV shall be M/s..... for the future official correspondence with the client on behalf of JV.

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Supervices Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

3. The original letter of intention(s) of the JV member(s) on their letterhead is/are attached at...

For and on behalf of

Sign & Seal of the Lead Firm

(Authorized Representative\* of the Firm)

\* Authorized Representative to sign the Letter of Intention can be;

- For Sole Proprietor firm; Owner of the Firm, otherwise Owner may authorize any person. (provided Authorization Letter be submitted)
- For Partnership firm; Director of the Firm; otherwise, authorized personnel (provided Authorization Letter be submitted).
- For Private Limited firm; Director of the Firm, otherwise, authorized personnel (provided Authorization Letter be submitted).
- For Public Private Limited firm; Director of the Firm, otherwise, authorized personnel (provided Authorization Letter be submitted).



**Technical Proposal Forms** 

Annex-B

# <u>AFFIDAVIT</u> (Regarding Blacklisting)

Subject: [NAME OF THE PROJECT]

I, the undersigned, do solemnly declare that M/s [<u>NAME OF THE FIRM</u>] has neither been blacklisted nor any contract rescinded in the past for non-fulfillment of contractual obligations.

Signature of Authorized Representative of the firm(s) Date:

Day/Month/Year

(Seal)



Note:

- The Affidavit is to be submitted on Stamp Paper of minimum Rs. 30/- duly attested by the Oath Commissioner.
- In case of Single Entity, to be provided by the firm.
- In case of JV, to be provided by all the JV members

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Survey (of Paul Study of Paul Study of Paul Study of Paul Study Study of Paul Study Study

#### <u>Annex-C</u>

## <u>UNDERTAKING</u> (Regarding Personnel Availability)

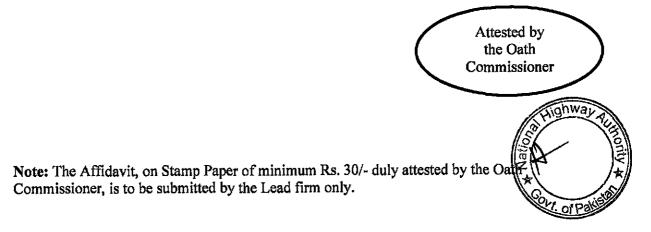
Subject: [NAME OF THE PROJECT]

I, the undersigned, do solemnly declare that the proposed personnel shall be available for the subject assignment in the project duration as per the terms and condition specified in the Request for Proposal (RFP).

Signature of Authorized Representative of the Lead firm Date: \_

Day/Month/Year

(Seal)



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

## Annex-D

General Manager (P&CA) National Highway Authority, Islamabad, **Pakistan** 

## <u>Power of Attorney</u> (Regarding submission of proposal)

Subject: [NAME OF THE PROJECT]

Dear Sir,

I, the undersigned, authorize Mr. <u>S/o Mr.</u> having CNIC No. to attend the submission and Opening of Proposals on behalf of all JV members. (Insert name of sole consultant in case of single entity else name of all JV members). He is authorized to attend, submit, sign and stamp any missing pages of the proposal (Technical and Financial) for above-mentioned project on... (Insert date).

Signature of Authorized Representative of the Lead firm Date: \_\_\_\_

Day/Month/Year



# FINANCIAL PROPOSAL FORMS

•



# FINANCIAL PROPOSAL SUBMISSION FORM

{Location, Date}

To: [Name and address of Client]

Dear Sirs:

We, the undersigned, offer to provide the consulting services for [Insert the Project Name] in accordance with your Request for Proposal dated [Insert Date] and our Technical Proposal.

Our attached Financial Proposal is for the amount of {Insert amount in words and figures}, *including all Federal, Provincial & local taxes applicable as per law of the land.* {Please note that all amounts shall be the same as in Financial Proposal Form A-17}.

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Clause 4.5 of the Data Sheet.

We confirm that we have no condition to state that may have financial implications over and above the amount quoted above.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

| Authorized Signature* {In full}                | {and initial}                         |   |  |  |
|--|---------------------------------------|---|--|--|
| Name and Title of Signatory:                   |                                       | _ |  |  |
| Name of Consultant (Firm's name or JV's name): | i                                     | - |  |  |
| In the capacity of:                            |                                       | _ |  |  |
| Address:                                       | · · · · · · · · · · · · · · · · · · · | _ |  |  |
| Contact information (phone and e-mail):        |                                       | _ |  |  |

\* The above signatory or his authorized representative should attend the proposal submission and opening with authority to sign and stamp any missing pages of proposal in line with instructions given in clause 1.8 of the Data Sheet.



# BREAKDOWN OF RATES FOR CONSULTANCY CONTRACT

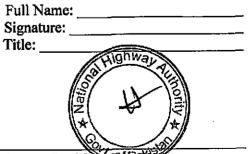
Project: \_\_\_\_\_\_

Consultant:

| Name | Position | Basic<br>Salary<br>per Cal.<br>Month | Social<br>Charges<br>(%age of<br>1) | Overhead<br>(%age of<br>1+2) | Sub-<br>Totai<br>(1+2+3) | Fee<br>(%age<br>of 4) | Rate per<br>Month<br>for<br>project<br>Office | Field<br>Allow.<br>(%age of<br>1) | Rate per<br>Month<br>for Field<br>Work |
|------|----------|--------------------------------------|-------------------------------------|------------------------------|--------------------------|-----------------------|---|-----------------------------------|--|
|      | <u> </u> | (1)                                  | (2)                                 | (3)                          | (4)                      | (5)                   | (6)   | (7)                               | (8)                                    |
|      |          |                                      |                                     | · · · ·                      |                          | · · · · ·             |   |                                   |  |

#### Notes:

- Item No. 1 Basic salary shall include actual gross salary before deduction of taxes. Payroll sheet for each proposed personnel should be submitted at the time of negotiations.
- Item No. 2 Social charges shall include Client's contribution to social security, paid vacation, average sick leave and other standard benefits paid by the company to the employee. Breakdown of proposed percentage charges should be submitted and supported (see Form A-13).
- Item No. 3 Overhead shall include general administration cost, rent, clerical and junior professional staff and business getting expenses, etc. Breakdown of proposed percentage charges for overhead should be submitted and supported (see Form A-14).
- Item No. 5 Fee shall include company profit and share of salary of partners and directors (if not billed individually for the project) or specified in overhead costs of the Company.
- Item No. 7 Normally payable only in case of field work under hard and arduous conditions.
  - Note 1 The minimum percentage of item (1) should preferably be 50% of (8).
  - Note 2 The consultant is to provide appointment letter and affidavit/undertaking duly signed by each of the individual staff members showing salary rates as above. Further during execution each invoice will also be provided showing that the professionals have been paid their salaries as per basic rates specified therein. Failing to which, the Client will take punitive action against the consultant and shall deduct the deficient amount from his monthly invoice. Moreover, it will be considered as a negative mark on his performance that will be considered for future projects.



# **BREAKDOWN OF SOCIAL CHARGES**

| Detailed Description                   | As a %age of Basic Salary |
|--|---------------------------|
|  |                           |
|  |                           |
|  |                           |
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# **BREAKDOWN OF OVERHEAD COSTS**

| Sr. No. | Detailed Description                   | As a %age of Basic Salary and<br>Social Charges |
|---------|--|---|
|         |  |   |
|         | ······································ |   |
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|         |  |   |
|         |  |   |



# ESTIMATED LOCAL CURRENCY SALARY COSTS/REMUNERATION

| Sr.<br>No. | Position                    | No. of<br>persons | Individual<br>man<br>months | Monthly<br>Billing<br>Rate | Total<br>Estimated<br>Amount (Rs.) |  |  |  |  |  |  |
|------------|-----------------------------|-------------------|-----------------------------|----------------------------|------------------------------------|--|--|--|--|--|--|
| I.         | I. Professional / Key Staff |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             |                   |                             |                            |                                    |  |  |  |  |  |  |
|            | -                           |                   |                             |                            |                                    |  |  |  |  |  |  |
|            |                             | Sub-Total:        | L                           | ·                          | ·                                  |  |  |  |  |  |  |



#### Form A-15 Page 2 of 2

# ESTIMATED LOCAL CURRENCY SALARY COSTS/REMUNERATION

| Sr. No. | Position                | Staff-Months | Monthly Billing<br>Rate | Total Estimated<br>Amount (Rs.) |
|---------|-------------------------|--------------|-------------------------|---------------------------------|
| II.     | Non-Key / Support Staff |              |                         |                                 |
|         |                         |              |                         |                                 |
|         |                         |              |                         |                                 |
|         |                         |              |                         |                                 |
|         |                         |              |                         |                                 |
|         |                         |              |                         |                                 |
|         |                         |              |                         |                                 |
|         |                         |              |                         |                                 |
|         | Sub                     | -Total:      |                         |                                 |

Note: The bidders are required to quote the rates of Non Key/Support Staff given in the TOR in above table. The bidder(s) may propose Non Key/ Support Staff Person-Months in addition to those given in TOR; however, in such a case tenable reasons must be given in the Technical Proposal Submission Form A-4 "Comments on TOR". The Client's negotiation committee will deliberate on the requirement of additional staff during negotiation meeting. It is also to be noted that the Client is not bound to agree to the reasons given in Form A-4.



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# DIRECT (NON-SALARY) COSTS

| Sr.<br>No. | Nomenclature   | Unit         | Qty.      | Unit Price<br>(Rs.) | Total Amount<br>(Rs.) |
|------------|--|--------------|-----------|---------------------|-----------------------|
| 1.         | Rent for Office Accommodation  | L.S          |           |                     |                       |
| 2.         | Office Utilities Costs   | L.S          |           |                     |                       |
| 3.         | Cost of Furniture / Furnishings  | L.S          |           |                     |                       |
| 4.         | Cost (rentals) of Office/Other<br>Equipment<br>i. Computers and accessories<br>ii. Photocopy machines (Rentals)<br>iii. Communication equipment<br>iv. Drafting / Engineering<br>equipment<br>v. Transport Vehicles (Rentals)<br>vi. Site visits and Meetings in<br>Islamabad during currency of<br>Project and construction works | L.S          |           |                     |                       |
| 5.         | Communication expenses   | Per<br>Month | 4         |                     |                       |
| 6.         | Drafting/ Reproduction of Reports  | L.\$         |           | <u> </u>            |                       |
| 7.         | Office/ Drafting Supplies  | L.S          |           |                     |                       |
| 8.         | Topographic Survey for<br>Monumentation, GCPs, Inventory of<br>Structures and others reference points,<br>Stakeout of alignment including<br>Report and Drawing Production,<br>Instrument Rental Charges,<br>Surveyor(s) & Survey Helpers Salary<br>etc. (complete in all respects)  | L.S          |           |                     |                       |
| 9.         | Soil and Material Investigation<br>including Lab Testing, Report Writing,<br>Salary of Material Engineer, Helpers,<br>etc. (complete in all respects)  | L.S          |           |                     |                       |
| 10.        | Initial Environmental Examination<br>including Report writing, NOC Fee (if<br>any), Environmental Engineer Salary,<br>Coordination with Pak EPA & Public<br>Hearing Charges, etc. (complete in all<br>respects).   | L.S          | * Nationa | Highway yelling     |                       |

| Sr.<br>No. | Nomenclature   | Unit | Qty. | Unit Price<br>(Rs.) | Total Amount<br>(Rs.) |
|------------|--|------|------|---------------------|-----------------------|
| 11.        | Traffic Survey through Video<br>Analytics including report writing &<br>Salary of Traffic Engineer (complete in<br>all respects)   | L.S  |      |                     |                       |
| 12.        | Hydrology & Hydraulic Study<br>including Purchase of Requisite Data,<br>Report Writing, Salary of Hydrologist/<br>Hydraulic Engineer, etc. (complete in<br>all respect)  | L.S  |      |                     |                       |
| 13.        | Highway Safety Audit including<br>arrangement of site visits, collection of<br>required data, coordinate meetings and<br>compilation of final Audit report<br>including proceedings and all other<br>expenses including salary of Highway<br>Safety Auditor, transport, boarding &<br>lodging, etc. of the Highway Safety<br>Audit Team (complete in all respects) | L.S  |      |                     | ·                     |
| 14*.       | Others not covered above to comply<br>with TOR requirement <sup>2</sup>  | L.S  |      |                     |                       |
|            | Total  |      |      |                     |                       |

NOTE:

\* Any additional item cost quoted against this line item must have provided solid tenable justification(s) detailed in technical proposal submission Form A-4 "Comments on TOR" without indicating financial value therein. The client's negotiation committee will deliberate on the requirement of additional item cost in case such firm stands top ranked. It is also to be noted by the Consultants that the Client is not bound to agree to the reasons given in Form A-4.



## SUMMARY OF COST

| Sr. No. | Description   | Amount (Rs.)  |
|---------|---|---|
| 1.      | Salary Cost/ Remuneration   |   |
| 2.      | Direct (Non-Salary) Cost  |   |
| 3.      | Sub Total (1+2):  |   |
| 4.      | Sales Tax @ 16% on item S.No.3 above which<br>shall be kept as Provisional Sum in the Contract<br>Agreement | Not Applicable till final decision of the Court of Law <sup>(4)</sup> |
| 5.      | Grand Total:  |   |

- Note: 1- This cost is supposed to be built up in bid price and if anything is left blank it shall be deemed to be included in the cost.
  - 2- The dues and salaries of staff are payable by the consultant in time and not later than 10<sup>th</sup> of the following month positively. In case of failure to do so Client shall intervene and pay these dues and salaries of the concerned Personnel and recover from the invoice of the consultant at actual charges paid plus 1% of the amount. This will also be accounted for adversely in making assessment of the Consultants in the next evaluation process for selection of consultants with report of such defaults.
  - 3- Any Omission or arithmetical error made by the Consultants in entering the amount against item 4 above shall also be rectified during evaluation of the Financial Proposal.
  - 4- Relevant documents are attached at the end of RFP.
  - 5- The grand total is inclusive of all the applicable Federal, Provincial and Local taxes. All these taxes (except the Sales Tax) are required to be built in the quoted rates and not be mentioned separately.



Terms of Reference

# **APPENDIX-A**

# **TERMS OF REFERENCE**

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# CHAPTER NO. 1 INTRODUCTION

#### 1.1 BACKGROUND:

Sui city is a Sub-District of Dera Bughti District in Baluchistan. The famous gas field is located near Sui Town. The location of City/Town is at near borders of three provinces of Baluchistan, Sindh and Punjab. Sui City is already connected with Kashmore through a provincial road. This road section/stretch is located in both Bahuchistan and Sindh Province and is being maintained by each Province Highway Department. The length of existing road from Sui to Kashmore is approx. 53 Km as per desk study. The remaining road from Kashmore to Guddu Interchange (located on Multan Sukkur Motorway) passes through Guddu Barrage (1.5km), is also a provincial road having length of approx. 31 Km. Construction of Dual carriageway Road from Sui to Kashmore linking Sukkur Multan Motorway (Feasibility) is included in PSDP 2019-20 with an allocation of Rs.100 Million. Since, it is a provincial road; NHA has sought advice from MOC for taking this road project as a deposit work.

The broad scope of work includes but not limited to the following:

- Coordination with Concerned Stakeholders
- Existing Condition Survey (roads & structures) with recommendations for retention / new construction
- Traffic Survey along with Capacity Analysis
- Topographic Survey, Limited Soil & Material Investigations, Hydrology, Land Acquisition & Utilities Relocation, Environmental Impact Assessment
- Development of Tentative / Reasonable Accurate Cost Estimates based on Preliminary Design
- Development of Preliminary Design Drawings

Preparation of Feasibility Study Report including but not limited to the following details:

- Existing road details and condition purvey.
- Existing Structures with type & exact measurement
- Capacity Analysis based on Traffic Study and recommendation for Dualization or not
- Details of trees (Numbers, Girth, Type, etc.)
- Details of Permanent points like railway line, schools and others Government buildings, Graveyards, Mosques, any other religious site of minorities or shrines.
- Names of village/ Town along which the alignment is passing may be mentioned and settled populations.
- Bridges & Culverts on existing road.

PC-II for Feasibility Study For Construction Of Dual Carriage way Road From Spiels Kashmore Minting Sukkur Multan Motorway (84 Km)

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- Rain water channels.
- Identification & Quantification of private and Government land falling in the proposed alignment.

Scope of work to conduct feasibility study would be carried out keeping in view the description provided under "The Project" of TOR. However, the feasibility study shall include but not limited to:-

- Coordination with concerned Stakeholders particularly Provincial Highway Departments.
- Review of existing alignment and recommend improvements / modifications in accordance with the Geometric Standards set forth in the TOR.
- Presentation of alignment alternatives (if any) for approval from NHA for carrying out Feasibility.
- Feasibility study for construction of dual carriageway.
- Economic Analysis for ascertaining the economic viability of the project keeping in view the existing traffic, economic growth of the project area, crops, future industrialization, minerals, natural resources of the area and other factors.
- Evaluation of existing pavement and existing structures with recommendations for retention / improvement / new construction
- Traffic study and axle load survey
- Capacity Analysis
- Topographic survey with establishment of survey control points.
- Soil & Material Investigations
- Hydrology & Hydraulic Study
- Environmental Impact Assessment
- Land Acquisition and utilities detail
- Road furniture design including traffic signs and geometries
- Preparation of Preliminary Design Drawings and Tentative Cost Estimates
- Draft PC-I

#### 1.2 NEED ASSESSMENT:

The road from Sui to Guddu Interchange (located on Multan Sukkur Motorway) via Kashmore is a provincial road having a length of 84 km, is reflected in PSDP 2019-20 for Communication Division with an allocation of Rs.100 Million for Feasibility. NHA may undertake this provincial road as a deposit work. The dualization of this provincial road will provide a better road facility between two provinces Baluchistan & Sindh. It reflects Government of Pakistan's Policy/Interest to address grievances of the areas of Baluchistan & Sindh provinces.

Furthermore, the feasibility study will ascertain need assessment keeping in view, the existing traffic data, condition of road, economic viability, social sector development, strategic point of view and in view of Government policy to address depriveness of areas /provinces.

PC-II for Feasibility Study For Construction Of Dual Carriageway Road From Sui To Kashmore Linking SUR Multan Motorway (84 Km)

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#### 1.3 **PROJECT DEFINITION:**

From the construction point of view, the road from Sui to Guddu Interchange (on Multan Sukkur Motorway) via Kashmore is divided into two sections:-

- Section –I Dualization of Road from Sui to Kashmore (on N-55) (53 KM). Tentative cost estimates and drawings may be presented / submitted to NHA.
- Section-II Dualization of Road from Kashmore (on N-55) to Guddu Interchange (located on Multan Sukkur Motorway) (31 km). There are two canal bridges and one major barrage (Guddu) in this road section.

Regarding Section-II (Kashmore - Guddu Interchange), the consultant will study following two options:-

- Option –I: To conduct feasibility study for construction of road with provision of additional bridge on river Indus at Guddu, keeping in view, the existing Guddu Barrage whether it will be hydraulically feasible or not after consultation with concerned Irrigation Departments and Federal Flood Commission. Tentative cost estimates & drawings may be presented/submitted to NHA.
- Option-II: To conduct feasibility study for construction of road to connect Guddu interchange (on Multan-Sukkur Motorway) through existing Guddu Barrage. Tentative cost estimates & drawings may be presented /submitted to NHA.

The project envisages Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur Multan Motorway (84 Km). For this purpose, the consultant will conduct a feasibility study which covers all aspects for viability of proposed road project.

#### 1.4 PROJECT OBJECTIVES:

- To prevent from road side accidents.
- To reduce traffic congestion.
- Timely delivery of trade shipment through road would be possible.
- Time saving and vehicle operating cost will be improved.
- Job opportunities for local people will be created.

PC-II for Feasibility Study For Construction Of Dual Carriageway Read From Sui To Kashmore Linkin Multan Motorway (84 Km)

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# **CHAPTER NO.2**

## **DESCRIPTION OF THE PROJECT**

#### 2.1 LOCATION OF PROJECT

Sui city is a Sub-District of Dera Bughti District in Baluchistan. The location of City/Town is at near borders of three provinces of Baluchistan, Sindh and Punjab. The existing road from Sui to Kashmore is a provincial road having length of approx. 53 Km as per desk study. The remaining road from Kashmore to Guddu Interchange (located on Multan Sukkur Motorway) passes through Guddu Barrage (1.5km) is also a provincial road having length of approx. 31 Km.



#### 2.2 PROJECT WORKS

The project will be two lane bridge alongwith approach road 1.2 km. Following design standards and codes shall be followed:

Carriageway Width Lane Width No. of lane (each direction) 7.3 m 3.65 m per lane 2

Inner Shoulder width Outer Shoulder width Design Speed 0.6 m 2.5 m with 0.5 m rounding on each side 60 ~ 80 kph (Hilly areas) 100 kph (Plain areas)

PC-II for Feasibility Study For Construction Of Dual Carriageway Road From Sul To Kashmore Linking Sukk Multan Motorway (84 Km)

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#### 2.3 TIME OF START

The services shall be commenced immediately after the signing of the contract agreement or letter of commencement.

#### 2.4 <u>TIME OF COMPLETION</u>

The project is scheduled to be completed in 04 months' time.

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#### 2.5 FINANCING

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The project will be financed by the Government of Pakistan through PSDP under feasibility study head.

FC-II for Feasibility Study For Construction Of Dual Carriageway Road From Sui To Kashmore Linding Sukkur Multan Motorway (84 Km)

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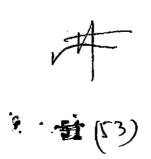


# Major Contents

- Background

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- Project Objectives
- Scope of Services and Expected Deliverables
- Team Composition and Qualification Requirement of Key Personnel and Specialist Sub-consultant.





# CHAPTER NO. 3 TOR / SCOPE OF SERVICES FOR FEASIBILITY STUDY

#### 3.1. GENERAL

NHA intends to appoint an experienced, reputable and qualified consultant for carrying out Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore linking Sukkur Multan Motorway. The location map of the proposed road is shown in Chapter 2 of this document. The approximate length of the proposed road is 84 Km.

The scope of work defined herein is expected to be carried out by the consultant to complete the feasibility including preliminary design & cost estimates and consequently assume complete onus and responsibility.

Consultant is required to go through the defined scope of work given herein. Any shortcoming / deficiency is required to be spelled out in the pre-bid meeting and recorded in the comments to TOR. After the signing of the contract, any further requirement is assumed to be included in the quoted bid price and will not be entertained later, unless further requirement is instructed by the client or otherwise may become necessary to economize the Construction Cost and improve the facilities for convenience of operation.

#### 3.2. SCOPE OF WORK

Consultant is required to carry out following activities within the stipulated time for the contract:

#### <u>Stage-I</u>

- Comment on Terms of Reference and query about them at pre-proposal meeting
- Data Collection / Co-ordination with concerned Departments
- Desk study and Reconnaissance visit.
- Review of existing alignment and recommend improvements / modifications in accordance with the Geometric Standards set forth in the TOR
- Traffic survey and Axle load survey or collection of data from nearby weigh stations
- Satellite images of entire corridor with alignment duly marked on it.
- Presentation of alignment alternatives along with recommended alignment for approval from NHA

Note: Stage II and Stage III will be undertaken after the approximation Stage I.

#### <u>Stage-11</u>

- Topographic survey with establishment of survey control points
- Soil investigation
- Evaluation of existing pavement strength
- Identification of quarry sites and construction material survey
- Geotechnical Investigation survey for Structures.
- Road furniture design including traffic signs and gantries
- Hydrology & Hydraulic design of alignment & structures including flash flood routing
- Evaluation of existing structures (bridges, culverts, retaining walls, side drains, causeways, etc.) with recommendations for retention / improvement / new construction.
- Structures Design
- Geometric Design
- Provision of ducts/crossing of future utilities like OFC, pipelines etc
- Pavement Design with surface runoff calculations
- Highway Safety Audit
- · Horticulture and Landscaping of intersections, if any

#### Stage-III

- Preliminary Design Drawings & Tentative Cost Estimate
- Utility folders and Land Acquisition Plans including complete details of land owners as per
- Shajra Parcha as per Provincial Department Record (if required).
- Preparation / revisions of PC-1 along with Economic Analysis

Consultant is entrusted with the Scope of Work outlined above. It is required that the consultant should undertake the job in a professional manner to the best of his ability and resources. NHA as Client may offer comments through in-house review / 3<sup>rd</sup> party review consultant. Any comments offered by the Client do not absolve the consultant from its obligation to develop correct and cost effective engineering solutions for the Project. It is solely the discretion of the Consultant to either incorporate them or reject them all together. Only one round of review comments will be entertained. If the issue(s) still remain unsolved, then a meeting of Design Consultant with the Client may be arranged for timely address of the issue(s). Hence, all sort of unnecessary correspondences must be avoided. NHA reserves the right to take province actions as required at appropriate forum even during construction stage.

## The following points must he given due consideration by Consultant:

· Consultant is responsible for coordination with all concerned stakeholders. In case of

any discrepancy or design change, arising out at any stage of the project due to lack of

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coordination with the relevant departments, the Consultant shall be field liable for such a change. In such a case, the Consultant shall not only modify the design but will be subjected to penalty equivalent to 5% of the Total Contract Amount (excluding mess).

- If the consultant wants to outsource any part of the scope of work, it will be manifatory to take prior approval of the Client.
- Consultant should strictly adhere to the workplan submitted in the Proposal or submitted during the Kickoff Meeting
- Client will not accept any submission unless and until the pre-requisites for that submission are submitted.
- If the consultant fails to submit a deliverable, a penalty equivalent to twice the amount /-percentage of the task shall be imposed on the Consultant. In / addition, an incompetence certificate shall be issued to the Consultant.
- The Consultant is required to submit Geo-Tagged Photographs along with date and fime stamps for each survey and investigation location such as Bench Marks, Survey Monuments, Traffic & Axle Load Survey Locations, Soil, Material & Geotechnical Investigation Locations, etc.
- The Consultant is required to submit original Field books of Topographic Survey, Traffic and Axle Load Survey Forms & Testing Reports of Soil, Material and Geo-Technical Investigations. Same shall be stamped and signed by the concerned Engineer of the Consultant.

#### 3.3. DESIGN STANDARDS

The project will be four lane carriageway. Following design standards and Codes shall be followed:

| 1011044641.                |  |
|----------------------------|--|
| No. of Lanes               | 2 each direction   |
| Carriageway Width          | 3.65 m per lane  |
| Shoulder Width             | Inner 0.6 m paved  |
|                            | Outer 2.5 m paved with 0.5m rounding                                   |
| Cross fall normal          | Carriageway 2%   |
| •                          | Shoulder 4%  |
| Maximum grade              | 6%   |
| Minimum grade              | 0.3 % in fill and 0.5 % in cut   |
| Max. Super-elevation       | 6%   |
| Median                     | New Jersey Bartier   |
| Geometric Design Standards | "A Policy on Geometric Design of Highway & Streets,<br>Latest Edition" |

Classification of HighwayRural HighwayDesign Speed60 - 80Kph (Mountainous) & 100 Kph (Plain)Design Vehicle6- Axle Trailer (1.22+222)Minimum Turning Radius30 mDrainageCurb, Gutter and Chutes for controlled drainageProtection WorksRetaining Walls / Breast Walls, Toe Walls, Parapet<br/>Walls, etc. (where and if required)

| S.<br>No. | Design element  | Unit  | Value                   |             |
|-----------|---|-------|-------------------------|-------------|
|           |   |       | Plain                   | Mountainous |
| 1.        | Design speed  | KPH   | 100                     | 60~80*      |
| 2.        | Min. Stopping sight distance  | M     | 185                     | 92~144      |
| 3.        | Min. Decision sight distance  | M     | 315                     | 170~230     |
| 4.        | Min. Passing sight distance   | M     | 320                     | 180~245     |
| 5.        | Max rate of superelevation.   | %     | 6                       |             |
| 6.        | Horizontal curvature  |       |                         |             |
|           | i) Absolute minimum radius.   | M     | 437                     | 123 ~ 252   |
| 5.        | Road formation width  | M     | 22.4 Minimum            |             |
| 6.        | Max. grade  | %     | 6                       |             |
| 7.        | Min. grade.   | %     | In fill 0.3; In cut 0.5 |             |
| 8.        | Min. Rate of vertical curvature:<br>i) 'K' value for crest curves<br>(based on Passing Sight Distance): | К/%А  | 119                     | 38 ~ 69     |
|           | ii) 'K' value for Sag curves:   | K/%A  | 45                      | 18 ~ 30     |
| 9.        | Fill Slopes:  | H:V   | 2:1                     |             |
| 10.       | Design Life   | Years | 10 - 15                 |             |

Above standards are derived from "A Policy on Geometric Design of Highway & Streets, 2011". Any Design element not mentioned above should conform to the same design guide for Rural Arterial standard.

#### 3.3.1. Standards for Structures

Following codes, standards and loads will be adopted for analysis and design of structures:

- AASHTO-(LRFD) (Latest Edition): -For analysis and design for all loads and load combinations.
- Pakistan Highway Code of Practice for Bridges 1967: -For vehicular loads, their spacing & impact factors.
- UBC / IBC 2003: -For seismic zoning in addition to the revised seismic risk map of Pakistan.
- ASTM: -For material specifications & testing.

\*The Consultant should identify the road sections where either formation width or design speed is not achievable during preliminary study and present before NHA for getting prior go-ahead for Detailed Design

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• ACI: -

For analysis, design and detailing, only in case such details are not specified in AASHTO.

#### Vehicles Live Load

West Pakistan Code of Practice for Highway Bridges 1967 (WPCHB) specifies more severe loads to be considered in combination with other loads such as dead load etc. as follows:

#### • Class AA Loading:

The 70-Ton tracked military vehicle to be placed in accordance with WPCHB to give maximum stresses. Modifying factors to be applied in consultation with Client to cater for overloading.

#### • Class A Loading:

The 54.5 Ton train of trailers (with different axle loads) to be placed in accordance with WPCHB to give maximum stresses. Modifying factors to be applied in consultation with Client to cater for overloading.

#### • Check Deck Slab for Punching Shear:

Additionally, the bridge deck slab shall be checked in Punching Shear for a Wheel Load of 21,000 Pounds [95 KN] on 0.25 x 0.5m<sup>2</sup> tire contact area.

#### Other Loads

#### Side-walk Live Load

A load of 5 KN/ $m^2$  (100 psf) of walkway between side barrier/railing and shoulder, applied continuously or discontinuously over both lengths and width of structure in order to produce maximum stresses in the member under consideration.

#### Horizontal Live Load on Railing / Posts of Side Barrier

These depend upon the configuration of the railing/posts/ barrier system. The position and the magnitude of the horizontal loads are taken according to Article 2.7 of AASHTO.

- Impact Load Impact loading on the bridge superstructure is taken in accordance with WPCHB.
- Wind Loads

Wind loads are taken in accordance with the provision of WPCHB.

• Seismic Design

International Building Code (IBC-2003) and Earthquake forces are calculated according to article 3.21 of AASHTO, keeping in view the recent earthquake of October 8, 2005, the earth quake zones will be considered accordingly.

#### 3.3.2. Existing Structures

Consultants shall carry out detailed inspection of existing structures and based on condition of the structure shall recommend retention of existing structures or replacement. Where existing structures can be retained, design for widening / extension of existing structures shall be carried out to commensurate with NHA standards converses of the road and structures. Condition Survey along with two photographs of each existing structure

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will be submitted in Evaluation of Existing Structures & Pavement Report. <u>The</u> <u>Consultant will present detailed condition survey of existing pavement and structures</u> <u>before NHA for getting prior go-ahead for Detailed Design.</u>

#### Structural Analysis

Structural Analysis shall preferably be performed using standard international software. All input files shall be provided in the Structure Design Report.

#### 3.3.3. Roadside Design Standards

Roadside design pertains to the design of area between the outside shoulder edge and ROW limits. It involves safe design of features like embankment slopes, cut slopes, roadside clearances, roadside drainage slopes, design of road signs and luminaire with breakaway supports, roadside barriers and bridge railings etc. The AASHTO Road Side Design Guide (Latest Edition) shall be followed.

 Task I:
 Data Collection & Coordination with Departments

 Ourconset:
 Consultant get hold of relevant information, SOP Maps,

 Satellite imageries and liaison with local department/police

### 3.4. DATA COLLECTION & COORDINATION WITH DEPARTMENTS

Immediately after signing of the Contract, the consultant will attend the kickoff meeting at NHA headquarters and present his working schedule and confirm availability of resources as specified in the Technical proposal subsequent to which "Letter of Commencement" shall be issued by NHA. NHA shall also issue necessary authorization letter "To Whom It May Concern". Consultant will immediately mobilize and get possession of the relevant maps, reports and imageries for the feasibility study & preliminary design of the Project. After the Completion of the design, SOP maps and imageries shall be returned to the Client in Original and un-damaged form.

The Consultant should inform the local police and administration before conducting all types of filed surveys. <u>Before planning the field reconnaissance</u>, the consultant should coordinate meeting with the concerned departments particularly Provincial Highway Departments, Metrological, Geological, Survey of Pakistan and local authorities. Local city development / Highway Department shall also be consulted to know any future plans for city expansion etc. Tips for design of Bypasses shall be obtained as per local requirements if required with due consideration to NHA's Policy on Bypasses. In case of any discrepancy or design change, arising ont at any stage of the project due to lack of coordination with the project due to lack of coo

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# a case, the Consultant shall not only modify the design but will be subjected to penalty equivalent to 5% of the Total Contract Amount (excluding taxes).

Outcome of above activity shall be reported in the form of presentation to the client.

 Task 2:
 Reconnaissance Visit and Alignment Study Report

 Outcome:
 Consultant shall submit an Alignment Report based on outline design and ground validation. Recommend any changes, if required.

 Approval of alignment in presentation to the Client

# 3.5. RECONNAISSANCE VISIT WITH IDENTIFICATION OF ALIGNMENT ALTERNATIVES

After completion of the Task 1, the consultant shall carry out the desk study of existing alignment using maps, imageries, freely available DEM data followed by a site visit and ground validation. The site visits shall be carried out by a senior highway engineer of not less than 15 years of experience. Coordinated meetings with local departments shall be done and minutes recorded (same shall be made part of the Reconnaissance and Alignment report).

The Consultant shall highlight the merits and demerits of alignment options, considering the Technical viability, economy of Construction Cost and extent of physical difficulties to be encountered during construction and operational phase. The Consultant shall develop and submit a Map showing alignment alternatives (if any) and recommended Option duly marked on Satellite imagery & SOP Sheet.

During the reconnaissance visit, particular requirements of the project shall be identified that will be addressed in the detailed design. At the reconnaissance stage, social, economic and environmental aspects shall also be considered. The resulting information will form part of the recommendations for adoption of a particular corridor.

Other requirement of Task-2 is the submission of Inception Report. Inception Report should elaborate the methodologies for detail design and for requirements spelled out in the TOR and observations made in the site visit.

After submission of Alignment report and Inception report, the Consultant will give presentation of all alignment alternative alongwith recommended alignment with merits and demerits to the Competent Authority in NHA for approval of alignment. The Consultant shall

then carryout feasibility & preliminary design of the approved alignment alternational

Data from various sources shall be collected at this stage:

- Topographic Maps
- Available Geological reports, if any (from local departments, adjacent projects)

- Satellite Imagery & ASTER / SRTM Digital Elevation Model (DEM) Data
- Agriculture soil reports
- Soil survey maps (Soil survey of Pakistan)
- Flood Maps / Discharge Data

| Task 3:  | Topographic Survey                                      |
|----------|---|
| Outcome: | Consultant will perform Topographic Survey              |
|          | Submit Survey Report, Draft and Final Topographic Plans |

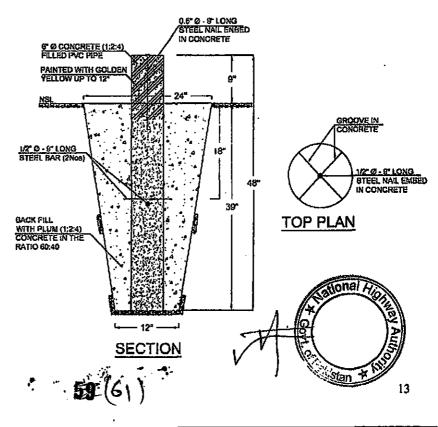
#### **3.6. TOPOCRAPHIC SURVEY**

The consultant should use the latest technology for the topographic surveys, which include as many Dual Frequency Global Positioning System (DFGPS) for establishment of highly accurate control points. In case the consultant does not have the requisite number of DFGPS, he is advised to hire services of professional survey companies having the required expertise. The DFGPS shall be simultaneously used for enough duration to develop accurate control points.

The Survey company mobilizing to the site must comply with the requirement of the recent "Surveying & Mapping Act 2014". Before mobilizing to site for Survey, the Consultant shall submit to the Client detailed topographic survey program with actual human resources planned to be deployed. The consultant shall specify the time line of survey program. Total number of equipment with models and calibration certificates not

more than 6 months old shall be produced. The name and qualifications of surveyors shall also be submitted. NHA reserves the right to interview the surveyor if required. Upon request, the consultant should change the surveyor. Ľ consultant wants to outsource the Survey work, it will be mandatory to take prior approval of the Client. NHA will ensure that the survey firm is not black listed and has sufficient resources and complies with the Surveying and Mapping Act 2014.

# SURVEY CONTROL



#### 3.6.1. Survey Monuments

Permanent Ground Monument made of Concrete 1:4:8 with 75 mm steel nail embedded at centre. The type and dimensions of Survey monuments to be installed at site is shown here. Using spray paint and a stencil, the monument number shall be painted.

Besides start and at the end, it is required that these markers shall be fixed in the traverse line at an interval of about 300 to 400 meters. These shall be fixed at such locations that these are least susceptible to disturbance and damage. The consultant shall fill out a Performa for each traverse station showing picture, sketch and reference with permanent ground features. If sub-standard monuments are used, then NHA will deduct the necessary amount from consultant's due payments.

#### 3.6.2. Control for Traverse

Projection: UTM

Datum: WGS84

Vertical Datum: MSL

#### 3.6.3. Horizontai Control

Precise Primary Controls (ITRF CONTROLS)

Minimum (2) DFGPS Primary Controls at start and end of the Project or as many as may be required such that the distance between these points shall not be more than 100 km. Minimum observation time shall be at least ten (10) hours for each of these points. These points shall be validated / verified with International Fixed Stations in WGS84 / ITRF reference frames for an average ambiguity resolution of 50% or better for a reliable network solution.

#### 3.6.4. Primary Controls

DFGPS Primary Controls shall be established at a maximum distance of 10 kms with one base and one rover using leapfrog method, by applying adjustments to create network. Minimum observation time shall be at least two (2) hours for each of the sality of t

#### 3.6.5. Secondary Controls

DFGPS Secondary Controls shall be established at a maximum distance of 333 meters with one base and two rovers at alternate sides of Alignment (to form triangular network) using leap frog method, by applying adjustments to create network. Minimum observation time shall be at least 45 minutes for each of these points.

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#### 3.6.6. Vertical Control

Vertical Control shall be established using MSL from first order SOP Bench Marks with double run leveling. Digital level with an accuracy of 0.3 mm or less and single section 2m / 3m staff or invar staff with change plate on bottom shall be used. The maximum distance between the two successive reading points shall not be more than 50m. All horizontal control points shall be related to monuments made for Horizontal primary and secondary controls with double run level to control the height as mentioned above.

#### 3.6.7. Monuments for Horizontal and Vertical Controls

The monuments for controls shall be as per NHA specifications. The ITRF Controls, Primary Controls shall be tied with two permanent points as per NHA Specifications.

# 3.6.8. Topographic Survey (Scale 1:1,000); including on ground features, Buildings, Utilities and Crossing Roads

- a. Topographic Survey will be performed within the ROW Limits. At important control section, if the large-scale structures are proposed to be built on the sections, the survey range can be extended reasonably, if necessary. Enough Spot Levels (points) shall be taken to create a topographic map in the scale of 1:1,000.
- b. The Consultant is required to observe 10 cross-sections across the flow channels to Bank. Three cross-sections at the Bridge Site (one center-line and other two adjacent to centerline up and down stream of the bridge. The BM upon which the Model study survey was done should be incorporated in the traverse / level circuit.

#### 3.6.9. Centerline Points (stake) and Measurement of elevation of route stake

- a. 'fhe distance between the centerline points shall be 25m in general, in case of the pond the stake is fixed on the bank of the inclination and waterline.
- b. The distance between the stakes is 5m-8m on the section of roads which have retaining walls.
- c. The distance between the stakes is 10m on the interchange slip road whose radius is less than 60m.
- d. The distance between the stakes is 5m for the 10m before and after the chainage of the abutment for a total distance of 20m.
- e. Minimum three longitudinal sections (parallel to Alignment) including the center axis, the left and right edge lines of the flyover shall be measured. For the places where the topography is changed and flyover pier and abutment, more stakes shall be established.

f. The position of 10KV high-tension pole (tower) around the route within 100m, and the power line's lowest elevation on the crossing point.

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- g. The stake's elevation shall be measured one by one.
- h. It is necessary to establish more stakes in case there is any pipeline or building crossing the alignment; the height difference between the bottom elevation of such pipeline or building and the ground shall be measured.

## 3.6.10. Cross section Points

- The cross section should be measured one by one.
- The cross section should be measured at 25m interval
- The cross section shall be measured to the ROW limit.
- For the alignment sections with proposed retaining wall, the cross section shall be measured at 5m interval.
- For the bridge pier, the measuring range of the cross section is 10m at both left and right sides of the center; whereas for the bridge abutment, the measuring range is till the ROW limits.

## 3.6.11. Riverine Survey for Crossing Canals - Short Bridge

Measure the center longitudinal section of the canal from 100m upstream to 50m downstream, and measure the cross section of the canal at 10m interval which is perpendicular to the axis of river. The canal edges must be recorded along with all break points to clearly define the canal shape.

## 3.6.12. Survey for Crossing Water Channels / Nullas

Measure the center longitudinal section of the water Channel / Nullas from 100m upstream to 50m downstream and measure the cross section of the water channel /nullas at 10 m interval, which is perpendicular to their axis. Minimum 5 points shall be taken at each cross section to correctly depict the top and bottom of the sloping bank, width of bank and center of channel. The distance between the cross section points shall not be more than 5m for wider water channels / Nullas.

#### 3.6.13. Survey corridor

The detailed topographic survey in normal circumstances shall be carried out in a corridor of 40 m (20 m from CL on either side). At locations of crossing rivers & nullas, the detail of survey extent is given in respective sections.

# 3.6.14. Mapping (Unit of Measurement)

Metric units shall be used through

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#### 3.6.15. Scale

Besides soft copy, mapping of drawings shall be plotted to a scale of 1:1,000.

## 3.6.16. Details to be shown

All natural or manmade erections above ground need to be depicted in the topographic survey. Enough points should be recorded, so that its clear picture including identification, size and elevation is available for the designer. The consultant should also depict underground utilities with markers available at site. Intelligent nomenclature need to be adopted to describe the feature. The information should be available in CAD software in layer format with fully defined attributes.

#### **Buildings/Structure**

- The plinth line of all permanent buildings.
- Construction type of building (whether brick (B), semi-concrete(SC), concrete(C), double storey (D) etc.).
- Ruins or partially demolished buildings or foundations- by the wall and masonry visible at the time of the survey.
- Names and type of usage of all buildings, schools etc.
- Buildings under construction

Roads. Tracks and Footpaths

- Curb line or edge of surfacing to carriageways, and along the edge line markings.
- Tracks.
- Pedestrian bridges and footpaths.
- Traffic islands (similar to curb line).
- Destination of road for junctions' level.
- Bridges (over railway, river, etc.)
- Levels over railway line in case of at grade or grade separated crossings.
- In case of power transmission lines crossing alignment, level of electric wire with respect to survey control shall be recorded.

Road Furniture (In case of existing road)

- Km post (value to be noted).
- Bus stop facilities.
- Traffic signal posts and controllers.
- Guardrails.
- Road signs.

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Ruins/Debris/Structures

- Ruins or partially demolished foundations-by the wall and masonry visible at the time of the survey
- Invert level of Drainage Structures

#### Survey

- Survey Department Trigonometric Stations
- Permanent Ground Markers (IP's, RM's, TBM's, etc.)
- Survey Department Benchmarks used (Indicate reference number and level)

#### Slopes and Earthworks

- · Cutting and embankments with any protection work done
- Terraced slopes
- Borrow pits / Quarries
- Retaining wall
- Rock outcrops
- Mining tips
- Indicate date of survey if on-going earthworks is present and mark the affected area

## Services and Utilities

• Details

Water & Drainage

- The top of banks of all water features over 1.0-meter-wide shall be detailed and the bottom of banks as indicated by the water level at the time of the survey. The direction of flow of all river, streams and watercourses shall be indicated.
- Slopes with height greater than 1.0 meter of too sharp gradient to be shown by contours, including river and stream banks are to be shown on conventional markings and the top and bottom of slopes are to be shown as dotted lines.
- Slope conventions shall be drawn as near as possible to indicate the actual shape of the slope face, i.e., all berms and terraces shall be detailed.
- The location of existing roads, bridges or river training worksof Irrigation Department (if any)or else should be clearly indicated.

Any other features not listed, which are requested by the Client shall also be shown.

## Bridge details

The bridge details shall be shown on a parate drawing for each bridge. The bridge observations shall include the for sound the formula the

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- a. The coordinates and levels of the four corners of the bridge (points shall be on the adjacent road surface), the two edges of the piers, abutment and wing walls.
- b. The coordinates and levels of the bridge deck to the intermediate piers (if any) of the bridge.
- c. Length, width and type of construction of bridge.
- d. The type and location of services adjacent to the bridge.
- e. The coordinates and levels of the centerline and the road on the bridge at approximate intervals of 5 m.
- f. The cross-sectional clearance envelope at the two sides of an overpass ridge (with respect to the road centerline passing underneath) showing all the relevant levels, offsets and skew angle.

#### Culvert details

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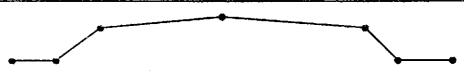
Details of each culvert are to be shown on the survey plans and a separate sheet tabulation of the following information is to be submitted with the plans: -

- a. Type of culvert and diameter.
- b. Chainage of culvert at the road centerline.
- c. Skew angle of the culvert from the centerline.
- d. Length of culvert from each side of the centerline.
- e. Invert levels of the inlet and outlet.
- f. A sketch of the inlet and outlet structures including all visible dimensions to a scale of 1:200.

For major culverts (dia.>2.0m) the outlet structures are to be properly measured through recording enough points so that the culvert can be modeled in CAD.

Existing Road / Embankment

In case alignment runs along the existing road, sufficient points should be taken across the existing road to fully define the cross-section. Below are **minimum** points shown for the existing roadway cross-section. For the existing carriageway, the width of carriageway, inner and outer shoulders should be clearly identified and coded.



Details of Junctions and Existing Roads

The Surveyor shall survey all junctions to enable the designer to design the junction properly. A corridor width of 70 m shall be taken for a distance of not less than 150 meters up and down the proposed intersection of the road or as required by the client.

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All paved roads, main roads and footpaths or tracks having width greater than 2m shall have a minimum of two (2) points defining both edges of the carriageways. Consecutive points along the road feature shall not exceed 20m in rural areas and 10m in urban or builtup areas. More points are generally needed to define curved feature such as slip roads, islands, etc.

Levels of the road centerline shall be recorded for paved roads having widths greater than 6.0m. The main destination of the road from the junction shall be recorded by the Surveyor.

Where necessary to survey along an existing road, the Surveyor shall follow the marked changes along the centerline. In addition to the road edges, consecutive points along the edges of the carriageway (i.e. along the edge line marking on both sides) shall be picked up and shall not exceed 10 m. More points are generally needed to define super-elevation changes at curve sections.

## 3.6.17. Digital Ground Models (DGM)

The product of the filed survey data after processing shall be DGM. The accuracy of DGM shall depend upon the accuracy of the digital data collected in the field. Before processing the data, it is important to filter the data. All data points with incorrect x, y or z values shall be removed. It is also important to properly identify the break lines like road, nullah edge with natural faults. Void areas like buildings shall also be marked. The topography shall be fully labeled for every object recorded.

All survey feature lines will herein be referred to as 'strings'. The data shall be presented by the Surveyor in a form suitable for input to the software to be used for generation of DGM. Using the recorded data in x,y,z format on data logger, the ground surface over the required area shall be simulated by strings of coordinated information along characteristic lines on the terrain. The models shall consist of three-dimensional (3D) contour strings.

The existing road surface over the required area shall be simulated by 3D strings of coordinated information along characteristic lines on the existing carriageway. Any other strings that do not affect the accuracy of the ground surface may be assigned a null level.

TIN (Triangular Irregular Network) shall be developed by using software. Using TIN, Contours shall be generated. Since NHAME STATES UtoCAD Civil 3D for vetting, same shall

be used by the consultant.



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## 3.6.18. Grid

The coordinates of the DGM shall be referred to the grid system as described already in section 3.6.2 of this document. The coordinates of the DGM shall be Easting, Northing and elevations.

#### 3.6.19. String Labelling

The ground features including break lines shall be labeled with the exact description shown under AUTOCAD LAYER NAME. Any additional labels may be considered and the Surveyor shall submit the list for approval prior to their usage in the DGM.

#### 3.6.20. Property Model

This model shall be stimulated by a series of 3D null level strings and text strings and includes the following: -

- a) Strings of land lots (null level strings)
- b) Land use and type (Text Strings)

Attributes to land type and use shall be appended in the AutoCAD format. Such information shall be used by the Surveyor when preparing Land Utility folders at the end.

## 3.6.21. Contours

After digital data collection of survey points at site, the contour generation shall be done by using computer software. The contour interval shall be 1 m. The smoothness factor to be defined in the software should be such that it should not distort the ground contour representation. The contours should be well labeled.

During data collection, break lines on the ground should be collected very carefully that affects the contour generation.

If in the project, where steep slopes are likely to be encountered, the surveyor is required to use the laser equipped total stations that does not require prism to record the coordinates.

Contours shall be shown by continuous lines with a thicker line for every fifth contour (Prominent Contour). Contour and spot heights shall be differentiated from other detail. The value of each contour shall be indicated along the contours at intervals not exceeding 200 mm and / or the edges of the Mapping area.

Where the ground surface is obscured because of undergrowth, on-going earthworks, swampy areas, or other obstructions, or the access is restricted, compared be shown by

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broken lines to indicate that their accuracy cannot be guaranteed but with prior approval of the Client.

## 3.6.22. Longitudinal Profile and Cross-Section

The longitudinal profile shall be plotted in A1 / A3 size (as requested by Client) to a scale of 1:1,000 Horizontal and 1:100 Vertical with chainage interval of 25 m unless otherwise specified or instructed by the Client. The cross sectional plan of the existing road shall be plotted in A1 size to a scale of 1:200 both horizontal and vertical with 25 m interval. The plan shall show the chainage interval as specified and the existing ground profile and all the existing features.

#### 3.6.23. Original Drawings & Preliminary Copies

Preliminary copies shall be submitted in the form of staple based paper. Every sheet of the drawings shall be marked as preliminary copy, until the final approved copy which shall be marked as "Final Tender Drawings". Each drawing shall be stamped and signed by the Designer.

## 3.6.24. Soft Submission of Data and Drawings

The Surveyor shall supply the digital ground model data, all Drawings, Reports suitable for input to the computer and according to the specification acceptable to Client. The survey data shall be supplied in CSV & DWG format.

The CD / DVD-R and hard copy shall be supplied with an index scheduling the contents and referencing and shall remain the property of the Client.

#### 3.6.25. Field Books and Record

All field books and computer data must be properly kept and shall record truthfully all the survey work carried out. The Surveyor shall do all workings in proper books, adequately in good style and according to best practice. All field books shall be done in ink. Unsatisfactory works and errors shall be struck off and there shall be no superimposed writing or erasure.

Client's Representative may check the field books now and then to ensure that a high standard of work is maintained. He may request the Surveyor to carry out some spot checks if he has reasonable doubt on the accuracy of the survey work. The Surveyor shall comply with such requests unless he can prove to the client's representative for his satisfaction that such checks are unnecessary.

All field books and compute and shall be partified by the qualified surveyor.

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The Surveyor shall submit the required number of copies of Final Survey Report and Drawings on completion of all survey works in a format as approved by the client. All photographs for all the copies shall be original copies and any diagrams or plans presented together with the report shall be in a clean and neat form and in scanned soft format.

The Consultant is required to quote for "Topographic Survey" in Direct Cost Page which must include the cost of aforementioned survey activities including Report & Drawing Production, Instrument Rental Charges, Salary of Surveyor(s) & Survey Helpers etc. (complete in all respects)".

|   | Task -1: | Traffic & Asle Load Survey                           |
|---|----------|--|
|   | Outcome: | Classified Traffic Surveys after approval of Client. |
| 1 |          | Submit Traffic & Axie load survey report             |

## 3.7. TRAFFIC AND AXLE LOAD SURVEY

## 3.7.1. Field Books and Record

Traffic count forms the basis for capacity analysis, pavement design and economic analysis etc. Consultant is required to carry out atleast 3-Days, 24 Hours classified traffic counts at required locations along the project and on the connected network to develop an understanding of traffic pattern. The study will also entail the estimation of diversion, generated & projected traffic. <u>The consultant shall submit detailed program of traffic</u> <u>count along with locations, duration and repetitions in Inception report. Same shall</u> <u>be exercised after the approval of the Client.</u>

The classified traffic count shall include following classifications:

- Non-motorized traffic Animal drawn, bicycle
- Motorized traffic M/cycle, Car/Pickup/Jeep, Minibus/wagon, Bus, 2-Axle, 3-Axle, 4-Axle, 5-Axle, 6-Axle, Tractor trolley

The traffic count shall be done with hourly classification. In peak hour, 15-minute interval count shall be done to ascertain PHF.

As an evidence of Traffic Count Activity, the Consultant is required to submit Geotagged Photographs along with Date and Time Stamp of the Traffic Count Locations. Also, the Consultant will submit the originally filled Traffic Count Survey Forms duly stamped and signed by the Traffic Enumerators as well as the Traffic Engineer of the Consultant, failing to which the report shall not be acceptable.

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## 3.7.2. Journey Time

For with and without Project scenario, the journey time survey of various classes of vehicles in peak hours and off-peak hours shall be done. It shall be used in economic analysis.

## 3.7.3. Origin & Destination Survey

If required, the O & D Survey shall be carried out to identify the traffic likely to be diverted.

## 3.7.4. Capacity Analysis

The Consultant shall carryout Capacity Analysis of the existing and proposed road and present his findings in the Traffic Survey Report and Feasibility Study Report.

## 3.7.5. Axle Load Survey

<u>Consultant shall undertake atleast one day 24-hours axle load survey using portable</u> weighing machine. Consultant shall confirm in his technical proposal the availability of <u>such equipment (ownership / rental basis)</u>. Sufficient samples of all axle groups shall be weighed. In addition to axle load, tyre pressure shall also be measured. Data shall be annexed in the final report and used in the pavement design.

As an evidence of Axle Load Survey Activity, the Consultant is required to submit Geo-tagged Photographs along with Date and Time Stamp of the Axle Load Survey Locations. Also, the Consultant will submit the originally filled Axle Load Survey Forms duly stamped and signed by the Enumerators as well as the Traffic / Pavement Engineer of the Consultant, failing to which the report shall not be acceptable.

In case, the Consultant fails to undertake Axle Load, Survey, a penalty equivalent to twice the percentage / payment against Axle Load, Task shall be imposed on the Consultant.

## 3.7.6. Underpass / Cattle Creep Survey

Using satellite imageries, field survey and site consultation, consultant shall identify exact number & locations of the underpass / cattle creep to be provided for convenience of local residents.

The Consultant is required to quote for "Traffic Survey" in Direct Cost Page which must include the cost of aforementioned activities and cost of report writing, Instrument Rental Charges (if any), Salary of Traffic Willinger, Enumerators, etc. (complete in all respects)".



Task 5: Outcome:

## Soil & Material Investigation Soil and Material Investigation Report

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# **SOIL & MATERIAL INVESTIGATION**

Soil & Material investigation shall be done to ascertain the index and engineering properties of encountered soil. The consultant is required to seek, interpret and evaluate subsurface and surface data, in order to predict the behavior of the soils and materials along and adjacent to the alignment. The resulting information should be presented in a logical and intelligible manner so that it can be used correctly and efficiently by the non-specialist.

Detailed program for mobilization and doing tests at site shall be submitted to the Client and after approval work shall commence. If the consultant wants to outsource the Soil & Material Investigation work, it will be mandatory to take prior approval of the Client. NHA will ensure that the firm is not black listed and has sufficient resources and registered with Pakistan Engineering Council. Also, the Consultant will supervise the soil & material investigation work in case he sublets the work to a Firm and shall submit an undertaking in this regard,

The consultant is required to carry out following steps:

- ٠ Determine needs of the design
- Carry out complete ground investigations
- Carry out complete laboratory testing
- Evaluate results for final design
- As per fixed horizontal and vertical alignment, identify the areas of deep cuts and high fills. Study precise geometry of the roadway structures and develop design requirements.

Field investigations shall be carried out in three main areas:

- Investigation along the length of the proposed alignment and to determine the pavement ٠. support potential offered by the subgrade soils.
- Investigation to determine the source and quantity of naturally occurring construction materials.
- Examine specific sites such as deep cuts, retaining walls and culverts etc.

Enough samples with appropriate spacing is required to be investigated to fully analyze the ground conditions that shall be addressed with appropriate treatment for construction. Consultant is required to propose appropriate methodology to address the problems of embankment construction, if any.

For testing of materials, following codes and standards shall be followed.

• ASTM - American Society for Testing & Materials.

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• AASHTO - American Association of State Highway and Transportation Officials.

## 3.8.1. Material Investigation

Every effort should be made to locate sufficient quantities of naturally occurring construction materials at regular intervals along the alignment and as close to the alignment as possible. In case of potential quarry sites, test borings are necessary to confirm the quantity and quality of available material. Test results from any nearby operational quarries should also be included.

The material to be investigated includes but not limited to earthwork, subbase, aggregate base, asphaltic material, cement, steel, pre-stressing strands, sand. crush aggregates and geo-textile, etc.

Considerable amount of water is likely to be required for proper compaction of carthworks. Water points will be necessary at frequent intervals along the alignment. An assessment should be made of the likely sources of water from any existing wells and from the geological formations underlying the route. Tests to assess the suitability of water for concrete are necessary and shall be undertaken.

## 3.8.2. Soil Classification

Soil description is necessary for all test pits and bore logs. The descriptions should be standardized so that the main characteristics are given in the same order i.e. *Mass Characteristics* shall include field strength, moisture content, bedding state if applicable discontinuities and state of weathering. *Material Characteristics* shall cover Colour, Composition, Grading, Particle shape, soil name and soil group. Both Unified and AASHTO classification shall be used.

As an evidence of Soil & Material Investigation Activity, the Consultant is required to submit Geo-tagged Photographs along with Date and Time Stamp of each investigated site. The Consultant is also required to submit Linear Plan of all the locations where Investigations have been carried out and same shall be made part of the Soil & Material Investigation Report. Also, the Consultant will submit the original Lab Reports / Testing Results duly stamped and signed by the Material Engineer of the Consultant, failing to which the report shall not be acceptable.

The Consultant is required to quote for "Soil & Material Investigations" in Direct Cost Page which must include the cost of aforementioned activities, cost of report writing, Instrument Rental Charges (if any) Suday, of Material Engineer, Lab Technicians and Helpers, etc. (complete in all respects)".



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 Task 6:
 Environmental Impact Assessment

 Outcome
 EIA Report submission and obtaining NOC from PEPA

## 9. ENVIRONMENTAL IMPACT ASSESSMENT

As per EIA Rules, Consultant is required to carry out the EIA Study for the Project. It involves collection of required base line data from site, analysis and recommendation for mitigations. Findings shall be recorded in the form of Report which shall be reviewed by NHA EALS Section. The scope also includes submission of EIA Report to EPA Punjab, addressing their requirements, to their entire satisfaction (Including submission fee), conducting the Field hearing and obtaining NOC for NHA. All costs whatsoever shall be quoted. The detailed TOR for Environmental Impact Assessment is attached as Annex-B of this document.

The Consultant is required to quote for "Environmental Impact Assessment" in Direct Cost Page which must include the cost of aforementioned activities, cost of report writing, NOC Fee, Environmental Engineer Salary, Coordination with Pak EPA & Public Hearing Charges, etc. (complete in all respects)".

For EIA. Consultant shall directly coordinate with GM (EALS) office. The Consultancy fee against the EIA shall be verified and processed by the office of GM (EALS).

| Task 7:  | Bassan on the Name                      |
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| Task /:  | Pavement Design                         |
|          |   |
| Outcomet | Favement Design Report                  |
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## **3.10. PAVEMENT DESIGN REPORT**

After the traffic count and projections for designed life of 10 years are done and the soil investigations data is available; the pavement design shall be done. The consultant shall get the basic design from AASHTO Pavement design guide-93, but final pavement design shall be done using mechanistic-empirical method. Asphalt Institute & Shell Model shall be used. Axle Load data and tyre pressure data to be collected and Kenlayer analysis software shall be used. All calculations shall be attached with the report.

| Task &: | Hydrology & Hydraulic Study |
|---------|-----------------------------|
| Outcome | Hydrology Report            |

## 3.11. HYDROLOGY & HYDRAULIC STUDY

Conventional hydraulic impact using empirical connotations are not warranted, as they do not depict the real impact of food and flood routing in extreme flat land. It is strongly suggested to undertake the state of the art methodology with ground validation of land use and drainage patterns. If the consultant wants to outsource the Hydrology and the draulic study, it will

be mandatory to take prior approval of the Client. The sublet firm must be registered with Pakistan Engineering Council and must be an experienced firm.

The hydrologic analysis performed on Project shall be compiled in a hydrologic report. The Report shall consist of two sections; a data section, where the hydrological background information shall be recorded. Other part shall be an analysis section, where the design computations shall be recorded.

The following items shall be used as a checklist of the data that shall be included in the hydrological report. The comprehensiveness of the report shall depend upon the nature of the valley, or flood plain to be traversed, the cost of proposed drainage structures, and class of highway.

## 3.11.1. Hydrological Data

Data shall comprise of following items:

a) Topographic Maps

Maps are required to show the proposed highway alignment in relation to the drainage characteristics of the area being traversed. The available maps in this regard are Survey of Pakistan maps of 1:50000 scale. Proper catchment areas shall be marked for rivers & nullas. Same shall be made part of the reports.

b) Satellite Imagery

The satellite imagery shall be used for upstream and downstream to identify the land use and drainage characteristics. Photographs shall be taken for all crossings whose design flow exceeds 20 m3/s. Same shall be made part of the report. These photographs shall be of sufficient quality to enable the engineer to estimate channel roughness characteristics, nature & extent of vegetation cover, and land use. These pictures may be placed in the text or referenced in the text and compiled at the end of the Report.

c) Land Usc

Using the topographic maps, satellite imagery and site visits, the engineer shall comment on the nature of the land use in the affected water sheds. Similarly, engineer shall comment on the nature of vegetation and soil characteristics of the basins. Individual types of land use, vegetation, and soil classifications shall be indicated as percentages of basin area. The engineer function of the second secon





## d) Water Use

Engineer shall comment on the use of the water within the affected drainage basins. If reservoirs are within the watersheds, the operational procedures of these reservoirs shall be described. Condition of bunds of reservoir if made by locals shall also be commented upon.

e) Rainfall Data

Raintall data for the Project area, obtained from Meteorological department shall be made part of the report. The data shall consist of a brief description, the length of record, the accuracy, and the source (if other than Met department). Data collection shall be responsibility of the Consultant including paying any required fee from any source.

## 3.11.2. Hydrologic Analysis

Hydrologic analysis shall comprise of following steps:

#### a) Drainage Area

This exercise is done usually on the topographic maps. A field inspection of drainage basins is highly desired. If available, DEM model with satellite imagery can be used to simulate the drainage pattern of the area. In the field inspection, in hydrologist shall record manmade features, such as agriculture terraces and dikes, which will intercept all of the runoff from the drainage area. These may include roadway/railway embankments. Once the boundaries of the contributing areas have been established, they shall be defineated on a base map and the areas determined. This is commonly using a scanned map in CAD software.

#### b) Watershed Parameters

Drainage basin characteristics shall be determined in the field or from available maps. The list of parameters below is based on the information needed by the various models used in the hydrological analysis. Some parameters will be inserted directly into a particular formula and others will be used in comparing one watershed to another for use in transferring data.

- Basin Length
- Basin Slope
- Percent Impervious

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- Infiltration
- Detention Depression Storage



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- Drainage Basin Roughness coefficient
- Channel or conduit slope
- Channel or Conduit Cross-section
- Channel or Conduit Roughness

## c) Flood Models

Listed below are several methods for use in estimating peak runoff from drainage areas.

- Rational Equation: To be used for areas less than 50 ha
- Gumbel Distribution: Areas greater than 100 ha with gauging station data at the site.
- Indirect Estimates: Areas greater than 100 ha with gauging station data from neighboring watersheds.
- Regression Equation: Areas greater than 100 ha with rainfall data.

Whether on of above methods or any other method is chosen to estimate the watershed runoff, the Engineer shall include in the hydrology report a copy of sample computation and any reference used.

The recurrence intervals for use with hydrologic computation shall be as follows:

| Expressway | 100 years (1 percent) |
|------------|-----------------------|
| Arterials  | 50 years (2 percent)  |
| Collectors | 50 years (2 percent)  |

d) Rainfall Intensity

The rainfall intensity value used in the Rational Equation is based on the amount of rainfall that occurs, the time it takes for that rainfall to occur, and the recurrence interval associated with each design class. Statistical approach shall be used to develop IDF curves. Detailed calculations and IDF curves shall be made part of the Report.

The Consultant is required to quote for "Hydrology and Hydraulic Study" in Direct Cost Page which must include the cost of aforementioned activities, purchase of data (if any), cost of report writing, Instrument Rental Charges (if any), Salary of Hydraulic Engineer / Hydrologist, Helpers, etc. (counset With all respects)".



Task 9: Outcome:

## Highway Safety Audit Highway Safety Audit Report

# 3.12. HIGHWAY SAFETY AUDIT (HSA)

Pakistan is among those countries, where the road accidents and fatalities are high. One of the major components about 28% relating to road accidents is attributed to the road environment factors. It is therefore, essential that the Highway Safety Audit should be carried out by a certified Highway Safety Auditor, at various stages, as per requirements of international standards.

Since the project in hand is selected for feasibility study and detailed design, the HSA shall be carried out with the submission of alignment report and shall conclude with the submission of final design report.

Detailed Audit shall be carried out under the supervision of NHA's Highway Safety Audit Expert. Other members of Highway Safety Audit team may include a third party expert. An Engineer from NHA Design & Planning section shall be made part of the Highway Safety Audit team. Consultant is required to arrange the Highway Safety Audit visit, collection of required data, field visit, coordinate meetings and compilation of final Audit report including proceedings and Consultant shall bear all the expenses, transport, boarding & lodging, etc. of the Highway Safety Audit Team. <u>The cost of carrying out Highway Safety Audit including</u> expense of all aforementioned items are meant to be included in the other payable items.

| Task 10: | Land Acquisition & Utility Folders |  |
|----------|------------------------------------|--|
| Outcome: | Land Acquisition & Utility Folders |  |

## 3.13. LAND ACQUISITION AND UTILITY INFRASTRUCTURE REPORT

The consultant shall identify land and property falling within the right of way (ROW) to be acquired. The consultants shall submit 5 copies of ROW plans showing the alignment and defining the Right of Way to facilitate timely action for acquisition of land. The Consultant shall also prepare estimate for acquiring any additional land and removal of structures and utilities, particularly in the built up areas along with complete details of land owners as per Shajra Parcha as per Provincial Department Record. The Consultant shall also include the following information in the Land Folders:

- Details of Trees (Numbers, Types, Girth, etc.)
- Permanent Points
- Graveyards, Mosques, other Religious / Worship Places, etc.
- Government Schools
- Names of Villages and Towns



Government and Private Land falling in the proposed corridor

Folders shall be submitted in soft format in CAD with reference to grid coordinates.

ROW permanent markers shall be set up by the consultant, upon request. The markers as per NHA specifications shall be erected and payment shall be verified and processed by the Project Director directly.

| Task 11: | Construction Machinery Report |
|----------|-------------------------------|
| Outcome: | Construction Machinery Report |

#### 3.14. CONSTRUCTION MACHINERY REPORT

A detailed report on construction resource shall be prepared. It will include, based on the construction duration, the amount and type of construction machinery required. Based on the Construction plan developed in Primavera / Microsoft Project, the resource allocation / the Cash flow required shall be stated. Computations and assumptions for productions shall be attached in the report.

The report shall be forwarded by the concerned Design Manager to the Procurement and Contract Administration Section of NHA along with the Contract Documents for use during Bidding of the Project.

| Task 12: | Preparation of Fcasibility Study |
|----------|----------------------------------|
| Outcome: | Feasibility Study Report         |

## 3.15. FEASIBILITY STUDY REPORT

The Consultant shall submit a detailed feasibility report encompassing the technical / economic viability of the project after carrying out preliminary design and necessary investigations. Particular emphasis should be given to ascertaining the economic viability of the project keeping in view the existing traffic, economic growth of the area, crops, future industrialization, minerals, natural resources of the area and other factors. The basic data, result of investigations and studies as well as preliminary design estimates and evaluation shall be collected in a condensed and comprehensive form, in the feasibility report. Benefit cost methodology, cost appraisals of alternatives, benefit cost ratio, net present value. economic internal rate of return, sensitivity analysis, shall also be made part of the report.



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Task 13: Ourconse:

#### Formulation of PC-I Submission of PC-I

# 3.16. FORMULATION OF PC-I

The consultant shall prepare the PC-1 for the project road including economic analysis on prescribed Performa of PC-I by Planning Commission.

Separate PC-1 for land acquisition shall be prepared and submitted. Subsequent revision shall also be done by the Consultant, if required.

| Task 1.4: | Preliminary Design Drawings & Cost Estimates |
|-----------|--|
| Ourcouse: | Submission of Tender Documents               |

# 3.17.1. Preliminary Design Drawings & Cost Estimates

## a. Pretiminary Design Drawings:

Preliminary Design Drawings shall comprise of the following detail:

- o Title Sheet
- o Sheet Index
- Key & Location Plan with Coordinates and alignment with stationing. Pits of soil investigations shall also be marked.
- o Sheet of Legends & Symbols
- o Traverse, Bench Mark and Design alignment data including curve data
- o Typical Cross-Sections with locations of applications
- o Super-elevation details and Linear Plan
- Road Furniture Details (Guard rails, Pavement Markings & Traffic signs etc)
   with locations of applications
- o Retaining walls with location tables
- o Soil investigation linear plan
- o Intersection Details
- o Drainage plan for surface runoff and urban areas
- o Mass Haul Diagram
- o Plan and Profile Drawings
- o General Notes for Structural Drawings
- o Drawings for Small drainage structures
- o Drawings for Large structures
- o Drawings for Earth retaining structures
- Drawings for Service Areas, Toll Plazas, Weigh Bridge, Raddon Bridges, Electrification Works, etc.
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- o Landscaping details
- o Miscellaneous Details / Ancillary Works including training works.
- o Detail drawing folders of Utilities / Infrastructure for Land Acquisition and removal of all utilities / infrastructure etc., having all the requisite information.
- o Drawings related to Environmental Mitigation Measures

## b. Tentative Cost Estimates & Bill of Quantities

Consultant shall prepare the Tentative Cost Estimate of the project based on the preliminary design & drawings using NHA Schedule of Rates (2014) or latest, if any. For items not specified in NHA CSR, rate analysis shall be provided based upon market price.

Consultant shall also prepare Bill of Quantities accordingly to be calculated to accuracy of  $\pm$  5% encompassing all the items of work. Standard format of Bill of Quantities shall be adopted.

## For review of Cost Estimate, the Consultant shall provide the following:

- Backup calculations / Measurement Sheets of the Cost Estimate in soft editable format.
- <u>Earthwork Cross-Sections generated at every 25m interval. Same shall be</u> <u>submitted in a separate folder titled "Cross-Sections" for verification of the</u> <u>earthwork quantities.</u>
- The Consultant shall also submit a "Project Data Sheet" showing the location and dimensions of bridges, culverts, subways, underpasses, cattle creeps, retaining & breast walls, traffic & road signs, slope stability works ctc.

#### c. Certificate of Technical Sanction

As per Para 55-65, Chapter-Two, NHA Code, Vol-I & NHA's Circular No. 11(19)/Secy(Coord)/NHA/15/569 dated November 04, 2015, the Consultant is required to submit a certificate which is to be used for obtaining technical sanction of the project from the competent authority. A standard certificate is attached at Annex-B.

## 3.17.2. Final Presentation

Consultant at the end of design shall make a final presentation with following details. At the end of Presentation, a box correcting all of unents and drawings shall be handed over for record section.

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#### Important Features of Presentation:

- Consultant will describe the selected road alignment, merits, demerits, land acquisition and other impediments (if any).
- Consultants will highlight important components of project like major bridges, flyovers, interchanges, service areas and landslides etc.
- Important parameters of sub-soil investigation like CBR, Pile Capacity and General Soil Classification etc.
- Consultant will also highlight the environmental impact of the road construction on the road influence areas.
- Important hydraulic parameters used in the design of bridges over rivers/ canals.
- Results of traffic study and axle load survey.
- Location of quarry sites
- Consultant shall clearly explain the traffic management plans.
- Complete description of design criteria and functional requirements.
- Description of specialised equipment and machinery required for the construction.
- Description of methodology / codes for pavement and structural design including details of computer models.
- For Structural Design, Summary of results of computer output (especially maximum and minimum forces for all elements) in tabulated form shall be presented.
- A plan showing major quarry sites / borrow area sites including mass diagram showing out and full along the finally selected alignment shall be presented.

Any other points, which the consultant may like to highlight, should be included.

## 3.17.3. Submission of Documents

All the Reports associated with each Task shall be submitted as stated in respective sections. In the technical proposal, consultant shall develop a Work programme Task wise with submission dates. Failing to provide the same, the proposal shall not be evaluated.

All documents/ drawings shall be subject to review and checking by NHA's Experts. Consultant will incorporate any comments / modifications made by the Experts (if agreed, The Responsibility for correctness of design lies with the Consultant).

Consultants will provide two additional sets of the tender documents and reports to the Client at a later stage at no extra cost to the Client. Additional number sets (if required) shall be provided at a cost of Rs. 5,000/- per set.



## 3.17.4. Provision of Data on Compact Discs

The Consultants shall submit complete set of documents and drawings listed above on three (03) digital CD-ROMs. Files (Word, Excel, AutoCad, Graphical Images, Photographs etc.) shall be properly indexed / catalogued for record purposes and use / reproduction at a later stage by NHA.

## 3.18. PERFORMANCE OF THE CONSULTANT

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The Consultant shall attend the pre-bid meeting with bid preparing team (coordinator only is not acceptable). The performance of the Consultant with reference to his response to the queries of the contractors shall be evaluated and recorded by GM (P&CA) & GM (Design).

a. During the construction phase, the design review shall finally reveal the performance status recorded by the Design Section.

b. The performance of the consultant shall be evaluated based on the performance status recorded by the Design Section. Performance evaluation shall be done by concerned experts of Pavement, Structure, Geometry & Cost Estimation. Each expert shall evaluate rating of consultant based on timely submission, quality of submission and responsiveness of consultant. The overall performance rating based on the inputs from all experts shall be made in the following manner:

| A+ | Excellent             |
|----|-----------------------|
| Α  | Good                  |
| В  | Requiring improvement |

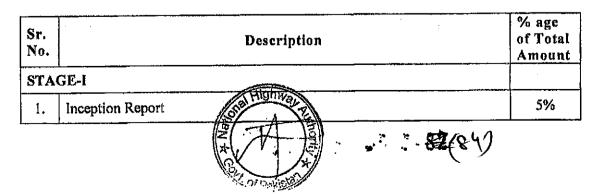
C Poor

c. "B" performance rating without subsequent improvement shall drop the consultant performance to the stage "Poor". If "C" persists in two consecutive stages, the Design section shall propose penalty and P&CA shall implement the recommendation in the light of legality of the matter.

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## 3.19. MODE OF PAYMENT:

"A" is the Contract amount, excluding the Provisional Sums



| Sr.<br>No. | Description   | % age<br>of Tota<br>Amoun |
|------------|---|---------------------------|
| 2.         | Reconnaissance visit and Alignment Study Report including all the requirements spelled out in the TOR along with recommendations.                 | 10%                       |
|            | Sub Total (A)   | 15%                       |
| STA        | GE-II   | l                         |
| 3.         | Topographic Survey Drawings & Report  | LS                        |
| 4.         | Traffic Survey Report including Capacity Analysis   | LS                        |
| 5.         | Axle Load Survey Report   | 5%                        |
| 6.         | Pavement Design Report including Existing Pavement Evaluation   | 5%                        |
| 7.         | Geometric Design Report & Drawings  | 5%                        |
| 8.         | Structure Design Report & Drawings including Existing Structure<br>Evaluation   | 5%                        |
| 9.         | Soil and Material Investigation Report  | LS                        |
| 10.        | Hydrology & Hydraulic Study Report  | LS                        |
| 11.        | Highway Safety Audit Report   | 5%                        |
| 12.        | Land Acquisition & relocation of Utility Infrastructure Folders and ROW<br>Plans showing the alignment and total area to be acquired, if required | 10%                       |
| 13.        | EIA Report  | LS                        |
| 14.        | Feasibility Study Report  | 15%                       |
|            | Sub Total (B)   | 50%                       |
| STA        | GE-ID   |                           |
| 15.        | Preliminary Design & Drawings including BOQ & Cost Estimates along<br>with Backup / Design Calculations in hard and soft (pdf + CAD file)         | 15%                       |
| 16.        | Final Design Report (including detailed Structural, Geometric, Hydraulic,<br>Pavement Design along with Backup calculations)                      | 10%                       |
| 17.        | PC-1  | 10%                       |
|            | Sub Total (C)   | 35%                       |
|            | ТОТАL (A+B+C)   | 100%                      |

Upon checking the report that it is in line with the TOR, 50% payment shall be released. Remaining shall be released upon acceptable quality is ensured. Upon initial submission, a checklist correlating to TOR requirement shall be attached and checked for requirement spelled out.

Final payment shall not be cleared until Consultant gives a satisfactory final report and until consultant submits soft copies of all documents / reports / drawives a Hopping are, no EOT shall be required for the balance payments against each report.

## **3.20. DELIVERABLES:**

All the Reports associated with each Task shall be submitted as stated in respective sections. In the technical proposal, Consultants shall develop a Work Program Task wise with submission dates. Failing to provide the same, <u>the proposal shall not be evaluated</u>. However, list of documents to be submitted by the Consultants is hereunder:

| Sr.<br>No. | Description  | Numbers                       |
|------------|--|-------------------------------|
| STA        | GE-I   |                               |
| 1.         | Inception Report   | 03 Hard Copies + 01 Soft Copy |
| 2.         | Reconnaissance Report  | 03 Hard Copies + 01 Soft Copy |
| 3.         | Alignment Study Report along with Map showing recommended Option duly marked on Satellite imagery.   | 03 Hard Copies + 01 Soft Copy |
| 4.         | Presentation of recommended alignment with merits and demerits for approval by NHA   | 03 Hard Copies + 01 Soft Copy |
| STA        | GE-H   |                               |
| 5.         | Topographic Survey Drawings & Report   | 03 Hard Copies + 01 Soft Copy |
| 6.         | Traffic Survey Report including Capacity Analysis  | 03 Hard Copies + 01 Soft Copy |
| 7.         | Axle Load Survey Report  | 03 Hard Copies + 01 Soft Copy |
| 8.         | Pavement Design Report including Existing<br>Pavement Evaluation   | 03 Hard Copies + 01 Soft Copy |
| 9.         | Geometric Design Report & Drawings   | 03 Hard Copies + 01 Soft Copy |
| 10.        | Structure Design Report & Drawings including<br>Existing Structure Evaluation  | 03 Hard Copies + 01 Soft Copy |
| 11.        | Hydrology and Hydraulic Study Report   | 03 Hard Copies + 01 Soft Copy |
| 12.        | Soil and Material Investigation Report   | 03 Hard Copies + 01 Soft Copy |
| 13.        | Highway Safety Audit Report  | 03 Hard Copies + 01 Soft Copy |
| 14.        | Feasibility Study Report   | 05 Hard Copies + 01 Soft Copy |
| 15.        | Land Acquisition & Utility Folders along with ROW<br>Plans showing the alignment and total area to be<br>acquired                            | 03 Hard Copies + 01 Soft Copy |
| 16.        | EIA Report   | 03 Hard Copies + 01 Soft Copy |
| STA        | GE-III   |                               |
| 17.        | Preliminary Design & Drawings including BOQ &<br>Cost Estimates along with Backup / Design<br>Calculations in hard and soft (pdf + CAD file) | 03 Hard Copies + 01 Soft copy |
| 18.        | Final Design Report (including detailed Structural,<br>Geometric, Hydraulic, Pavement Design along with<br>Backup calculations)              | 15 Hard Copies + 01 Soft copy |
| 19.        | PC-I Performa  | 85 Hard Copies + 01 Soft copy |
|            |  | 82 86)                        |

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<u>Note:</u> The soft copy will also be submitted in the format compatible with document i.e. Word, Excel, CAD, etc. One copy in PDF must be provided along with.

In addition, the Consultants should perform following actions and incorporate in their submissions:

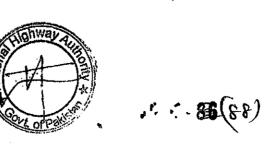
- i. Alignments (all possible options) marked on SOP sheets should be submitted at the outset of the project along with Inception Report.
- Consultants will get approval of location / concept of Bridges & Tunnels from NHA Design Section before embarking on detailed structural designs.

It is reiterated that all documents / drawings shall be subject to review and checking by NHA's In-house consultants. Consultants will incorporate any comments / modifications made by the NHA's In-House Consultants (if agreed, the responsibility for correctness of design lies with the Consultants). Consultants will provide two additional sets of the tender documents and reports to the Client at a later stage at no extra cost to the Client. Additional number of sets (if required) shall be provided at a cost of Rs. 5,000/- per set.



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# ANNEXURE – A STANDARD CERTIFICATE FOR TECHNICAL SANCTION



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# **CERTIFICATE FOR TECHNICAL SANCTION**

This is to certify for the project titled "Name of Project" "(Length)" that:

- (i) The Cost of Final Engineer's Estimate is Rs. \_\_\_\_\_ based on NHA's
   CSR \_\_\_\_\_;
- (ii) The provided design has been carried out in a professional manner and to the best abilities of the Consultant;
- (iii) The design carried out is in compliance with the requirements of Terms of Reference provided by NHA and cognizant with the recommendations put forth in the reports and applicable codes;
- (iv) The proposal is structurally sound and that the estimates are accurately calculated and based on adequate data.

For and on behalf of Consultant

Sign & Stamp: \_\_\_\_\_

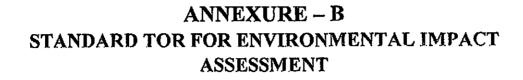
Name of Authorized Representative:

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Name of Consultant: \_\_\_\_\_

Dated:





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# **ENVIRONMENTAL IMPACT ASSESSMENT OF ROADS/ HIGHWAYS PROJECTS**

#### 1. Need for Environmental Impact Assessment (EIA)

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Highway projects are generally undertaken to improve the economic and social welfare of the people. At the same time, they may also create adverse impacts on the surrounding environment. People and property in the direct path of the road works are affected. The environmental and social impact of highway projects include damage to sensitive ecosystems, soil erosion, changes to drainage pattern and thereby groundwater, interference with animal and plant life, loss of productive agricultural lands, resettlement of people, disruption of local economic activities, demographic changes, accelerated urbanization and increase in air pollution. Highway development and operation should, therefore, be planned with careful consideration of the environmental impact. To minimize these adverse effects that may be created by highway development projects, the techniques of EIA become necessary. Identification and assessment of potential environmental impact should be an integral part of the project cycle it should commence early in the planning process to enable a full consideration of alternatives and to avoid later delays and complications.

- 2. In view of the above, an EIA will be carried out for the Environmental aspects of all stages of the projects i.e. preconstruction, construction and post construction with the following objectives:
  - Establishing the environmental baseline in the study area and identifying any significant environmental issue;
  - Assessing these impacts and providing for the requisite avoidance, mitigation and compensation measures;
  - Integrating the identified environmental issues in the project planning and design;
  - Developing appropriate management plans for implementing, monitoring and reporting of the environmental mitigation and enhancement measures suggested;

The EIA studies and reporting requirements to be undertaken this TOR must conform to the guidelines and regulations issued by the Pakistan Environmental Protection Agency (Pak EPA), Ministry of Climate Change, Govt. of Pakistan (GOP) which comprise mainly of the Pakistan Environmental Protection Act 1997, its implementing regulations, the EIA Guidelines and Review of IEE and EIA Regulations, 2000. These guidelines include the amendments and subsequent rules for the EIA of projects.

i) Regulations and Standards. Describe the pertinent legislation, regulations and standards, and environmental policies that are relevant and applicable to the proposed project, and identify the appropriate authority in regulations that will specifically apply to the project.

ii) Project Categorization. The Consultants should categorize the project (category A or B and IEE or EIA) as per Environmental Protection Act and guidelines & procedures derived therein and as per donor agencies Environmental Safeguards and Policies which ever are applicable.

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- Iii) Project Description. The Consultants should provide a brief history of the project, a detailed location and maps with scales (km) of the projects with any alignment (starting point to end point). In the project description the Consultants should also highlight but not limited to bridges information, project components, scope and schedule of operation and construction, construction camps, and construction materials.
- Description of Environment. Assemble, evaluate and present baseline data on the iv) relevant environmental characteristics of the project area. In addition to general information, the Consultants should provide methodology for preparing the essential environmental data. The data should emphasize but may not be limited to the information about Physical Environment which could include, meteorology and climate, geology and soil, seismology, air and water quality, noise, topography and drainage patterns, hydrology and/or hydraulic regime, surface and ground water and land use. Ecological Resources should discuss about forests/flora/vegetation profile, crop and horticulture activities, and fauna/wild life and local livestock species (should specify mammals, birds, fish, reptiles and insects), protected and/or endangered wildlife species. Social and Cultural Resources may discuss about the methodology of surveys, settlement pattern, political and administrative setup, population and communities, socioeconomic conditions, protective and sensitive areas, archaeological and cultural sites, health and facilities, educational facilities, industrial/commercial activities, physical and cultural heritage, utilities, railway links or alignment, tourism facilities and potentials and others. Availability of Resources for Construction should also highlight about borrow soils, construction material, water and power availability and any other resources. Hazard vulnerabilityidentify vulnerability of area to flooding, hurricanes, storm surge, and earthquakes. Characterize the extent and quality of the available data, indicating significant information, deficiencies and any uncertainties associated with the prediction of impacts.
- v) Environmental Impacts and Mitigation Measures. Identify any negative positive, direct, indirect, short term and long term impacts of the project, during preconstruction/design, construction and operation phases. Identify any information gaps and evaluate their importance for decision-making. The Consultants must recommend appropriate mitigation and rehabilitation measures for the environmental damage and other impacts identified for specific road corridors, and how they would be implemented with regards to: coordination between highway design and environmental issues, ambient air, water and noise quality, water resources, drainage, mineral resources, flora and fauna, social and environment.



#### Terms of Reference

historical sites. The Consultants should attempt to identify creative measures that would also have positive social implications, such as participatory tree planting that would also serve as job creation for affected communities. Consultants should identify biological environment, and must discuss about national parks, game reserves and endangered species. Consultants should also identify the impacts and mitigation measures for topography, social / cultural issues, land acquisition and resettlement, community development, borrow open pits, waste disposal, geology and soil, surface and ground water, hydrologic regime, traffic flow, wastage of fertile humus layer, utilities issue and poverty alleviation etc.

However, report should not be limited to the above mentioned constituents of the environmental impacts and their mitigation measures. The Consultants should be more creative according to the specified project alignment. It should also include maps, figures and photographs when necessary.

In order to assess environmental impacts and recommend various mitigation measures to minimize the environmental impacts, identify and develop data.

- vi) Development of Environmental Data. Identify EPA NEQS and guidelines and analyze following parameters to develop base line environmental data of the project:
  - Ambient air quality.
  - Noise levels.
  - Water
  - Biological environment.
  - Socio economic profiles.

#### i) AMBIENT AIR QUALITY:

Consultants should monitor the ambient air quality along the selected road site.

The parameters need to be monitored include Ozone  $(O_3)$  Carbon monoxide (CO) Sulphur dioxide (SO<sub>2</sub>), Nitrogen dioxide (NO<sub>2</sub>), and particulate matter (PM<sub>10</sub>). Acceptable standard analysis methodology should be selected to measure the NEQS parameters.

Air quality data will be collected over a 24-hour period at all the sampling points (a reasonable number of sampling and their analysis should depend upon the road length and other environmental factors which should provide a reasonable image of air quality).

High pollutant concentrations spots should be selected for sampling to assess 'worst-case' scenarios, and measurements will be made in areas with extensive ribbon development and schools/hospitals where transaction be expected to be a little heavier.



Terms of Reference

#### ii) NOISE LEVELS:

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Roadside noise level measurements should be taken at a distance of  $\sim 6$  m from the edge of the highway (corresponding roughly to 7.5 m from source vehicles). The noise parameter should be measured for 24 hours at various locations of the specified site. The permissible limit of noise is 85 dBA prescribed by the NEQS for motor vehicles. The NEQS do not prescribe a noise level limit for receptors. (a reasonable number of sampling and their analysis should depend upon the road length and other environmental factors which should provide a reasonable image of noise pollution).

#### iii) WATER QUALITY:

During field investigations, water samples from various sources in the vicinity of the proposed sections should be analyzed for important parameters with respect to human consumption. Although, NEQS include 32 water criteria pollutants for effluents and 16 NEQS for gaseous emissions, NHA prefer and recommend basic water quality analysis which may include but not limited to pH, turbidity, alkalinity, TDS, TSS, 5 day BOD at 20oC, COD, OD, total hardness, chloride, sodium nitrates, lead, mercury, arsenic, cadmium, total toxic metals, phenolic compounds as phenols, pesticides / herbicides / fungicides (in farmland areas) and E-coli. (a reasonable number of sampling and their analysis should depend upon the road length, other environmental factors which should provide a reasonable representation of water quality).

Consultants must identify standard and recognized laboratories. Consultants should also provide Analytical Laboratory Reports along with methodologies and analytical techniques used for each parameter. The analysis reports must include information, address and contact persons of analytical laboratories.

vii) Analysis of Alternatives. Describe the alternatives examined for the proposed project that would achieve the same objective including the "no change in alignment". Distinguish the most environmentally friendly alternatives. In case of minor impacts, which can be successfully mitigated within the ROW and without change in alignment, there will be no need for the analysis of alternative. In all other cases, and especially in the case of major or critical issues, a systematic comparison will be undertaken of the proposed design, site technology and operational alternatives in terms of:

Their potential environmental and social impacts;

Capital and recurrent costs;

Suitability under local conditions; and

Institutional, training and monitoring requirements.



For each alternative, the environmental cost and benefits should be quantified to the possible extent, and economic values should be attached where feasible. The basis for the selection of alternative proposal for the project design must be stated.

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viii) (A) Public Consultation, Involvement and Disclosure. During the field surveys the Consultants will organize workshops and formal public consultation sessions at province level to identify main stakeholder, their categories, their views on the existing condition of the project, volume of traffic concern's stemming from the impact of improvement works, as well as safety related issues. If possible, Consultants will assist in inter-agency coordination, and public/NGO participation.

(B) Grievance Redress Mechanism (GRM). An effective, feasible and project Specific GRM will be proposed with all required details.

ix) Environmental Management Plan (EMP). Identify and prepare EMP including an implementation schedule and supervision program with associated costs and contracting procedures for the execution of environmental mitigation and social issues for pre-construction, design, construction and implementation phases. The EMP cost plus monitoring cost together will be minimum 1% of total project cost so that these can be implemented in true letter & spirit at later stages. Same cost will be given in PC-1 for EMP. This cost will be part of Bill of Quantities as separate item. The Consultants should describe the objectives of EMP and key environmental and social components, role of functionaries, and road safety. The key components of EMP should emphasize but not limited to:

alignment and shoulder width options, road side safety, structural recommendations, topography, geology and soil, seismic activities, flood hazards, environmentally sound camp sites & borrow pits identification, mapping and characterization, archaeological sites, land acquisition and resettlement, local communities their social and cultural heritage, archaeological sites, waste disposal, air and water quality including ground and surface water, noise, flora including roadside vegetation cutting and plantation, fauna including wildlife, endangered species and their protection, traffic management, utilities, use of fertile humus soil recommendation of environmental protection sign boards, and health risk of workers. EMP should identify the training and workshops programs.

Environmental Monitoring Plan. Identify the critical issues requiring monitoring to ensure compliance to mitigation and environmental management plans and to measure and monitor the environmental impacts during construction and operation. The objectives of the plan are to monitor the actual impact of the works on the project corridor's physical, biological and socio-economic receptors within the corridor. This will indicate the adequacy of the EIA. The monitoring plan should recommend mitigation measures for any unexpected impact or where the impact level exceeds the limits. The plan should ensure compliance with legal and community obligations including safety on construction attestation.

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Terms of Reference

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monitor the rehabilitation of borrow areas and the restoration construction campsites according to EMP report. The monitoring plan should ensure the safe disposal of excess construction materials. Consultants should also evaluate the effectiveness of the mitigation measures proposed in the EMP and recommend improvements if necessary. Apart from regular compliance checks the Consultants should generate a tabular matrix for air, water and noise analysis, asphalt plant emissions, soil erosion and contamination, plantation, safety and traffic rules compliance for construction and operation phases.

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Environmental Monitoring Plan will list the procedure through which mitigation measures proposed in EIA will be implemented. It will also include environmental parameter need monitoring, frequency and responsibilities of key players. In case of disagreement with local communities or stakeholders, grievances addressable mechanism shall be part of plan. The management plan will develop the institutional requirement and type of training to enhance the capabilities of staff. The total environmental mitigation, Monitoring, equipment and training cost shall also be included.

- xi) Economic Assessment. This section should include the overall cost estimate in relation to the project benefits, environmental costs and total cost of the proposed project. The Consultants should address the cost analysis of training, monitoring activities, environmental analysis and activities, resettlement, land and property acquisition, and mitigation measures.
- xii) Role of Functionaries and Government Agencies Involvement. This section should include role of all the functionaries and variable involvement of government agencies or authorities for the project accomplishment.
- xiii) Recommendation and Conclusions. An adequate summary should emphasize on the project description and environment, environmental impacts and mitigation measures, alternatives, socio-cultural and socio economics, public consultation and the resulting issues and recommendations, environmental management and monitoring plans, economic assessment, recommendation and conclusions.
- xiv) Submission of Reports. The report should be prepared and presented in strict conformity to IEE/EIA regulations, 2000 and Guidelines for preparation and submission of IEE/EIA 1997 issued under the Pakistan Environmental Protection Act, 1997.

The title page of the report should specify the report name, project name, highway length, scaled maps and / or colored photographs, date of the report, Consultants company name, address, phone numbers, e-mail and logos.

The reports should include acronyms list and a copy right certificate in the name of NHA. The reports should include all the key articles but not limited to the executive summary, introduction, description of the project, policy, all legal and administrative framework, description of the project environment.

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environmental impacts and mitigation measures, public consultation and resettlement action plan, inter-agency and public/ NGO consultation process, environmental Management & monitoring plans, economic assessment, conclusions and recommendations.

All figures, maps, appendices, tables, photographs, matrices and list of references should be chronologically organized and each page should be numbered.

- (i) Initially Consultants should submit two draft copies of the report to NHA.
- (ii) It will be the responsibility of EIA Consultant to arrange joint visit (Consultant and Environment NHA HQ team) to the field before finalization of EIA Report.
- (iii) After incorporating the comments from NHA, bureau of Environmental Protection/Provincial EPAs and donor agencies Consultants should finalize the report.
- (iv) Consultants required submitting two hard copies and one soft copy of final EIA report to NHA.
- (v) Must fill and attach the application form for Environmental approval under Sec (12) of Pakistan Environmental Protection Agency (PEPA) Act 1997 (PEPA- Review of IEE and EIA-Schedule IV regulations, 2000). The form requires information of the description, Location, objective, alternative alignment, topography and land use of the project. In addition it also required information about the land acquisition in acres, environmental quality standard (NEQS) analyzed and measured, estimates & sources of water & powers usage, estimates of liquid & solid waste generation for the project construction and number of labor force (employees) required for the project construction and operation phases.
- (vi) The prepared Environmental Impact Assessment (EIA) report will be submitted to the concerned EPA for formal concurrence and will be disclosed to the public, stake holders etc.

\*Ten hard copies and two electronic copies (format on CD) of the report are to be submitted should be labeled properly.

#### Public Hearing:

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It will be the responsibility of the Consultants to obtain NOC from the respective EPA fulfilling all codal requirements. Further to this publishing of advertisements regarding public hearing and preparation of presentations, banners, sitting arrangements and all other will be responsibility of the consultant.

Consultants' Fee for Services:



····· 55 (97)

Terms of Reference

The payments to the Consultants for EIA shall be made in the following manner:

| No    | Desoription   | 1% of |
|-------|---|-------|
| (i)   | Inception Report for services (within first 7 days of commencement).                    | 10%   |
| (ii)  | Submission of draft EIA/IEE report.   | 20%   |
| (iii) | Submission of final EIA/IEE report (ten hard and two soft copies) to concerned EPA.     | 20%   |
| (iv)  | Submission of final EIA/IEE report after attending all observation and comments of EPA. | 30%   |
| (v)   | Obtain NOC from concerned EPA including public hearing aspects.                         | 20%   |
|       | Total:  | 100%  |

Where A' is the total payable amount in respect of EIA Study.

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<u>Consulting Service Period</u>: Consultants shall submit the final report within four (04) months from the Date of Commencement of Services.

**Non Compliance:** If consultant fails to comply NHA's instruction and is not able to obtain NOC from concerned EPA in minimum defined period in law; 50% of total cost will be deducted what so ever the reasons are.



# TORS FOR CONSULTANT FOR PREPARATION OF LAND ACQUISITION & UTILITY FOLDER

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# Following Items necessarily be indicated in Land Acquisition & Utility Folder

- Exact width of existing/present ROW/road, must be shown in the folder.
- Detail of Structures with type, exact measurement alongwith exact chainage indicating its location with respect to centre line of new proposed road.
- Detail of trees with kind must be explicitly indicated in the folder along with girth and no of each type. Exact chainage and location with respect to centre line of new proposed road
- Permanent point like Railway Line etc or permanent schools and others Government buildings must be shown, as per detail above, giving type of structures and its condition.
- Graveyards, Mosques, Imambargah, Khanqah and any other religious site of minorities or Shrines must be explicitly indicated in the folder.
- Chainage /kilometer wise name of villages /Towns /cities, where alignment passes must be indicated in the folder.
- Settled populations, Graveyards, Masque, Khanqah, Shrines or any other religious site of Muslims/Minorities may preferably be avoided.
- Bridges, Culverts, Rain water channels existing on present/existing/proposed road must be shown in the Folder.

Complete detail of Private and Government land falling in the proposed alignment must be shown in the folder by giving its Mouza name & number in which the land is acquired.

Coordination/Consultation may be made with NHA Regional land Staff during survey for alignment of Road/ Row & By passes for preparation of land acquisition folder and certificate in this regard may be taken from NHA regional land staff that land acquisition folder has been prepared in coordination with them as such they have no objection on it. This certificate will be provided along-with the submission of land acquisition folder for release of payment and only then payment to the design consultant shall be released.



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#### CONSULTANCY SERVICES FOR Feasibility Study for Dualization of Existing Road from Sul to Kashmore linking Multan - Sukkur Motorway Total Length = 84 Km

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#### ESTIMATED LOCAL CURRENCY SALARY COSTS / REMUNERATION

| Sr.<br>No. | KEY/ PROPOSED STAFF<br>POSITION | No. of<br>Persons | Individual<br>Man<br>Months | Total Man<br>Months | Monthly<br>Billing<br>Rate<br>(Pak Rs.) | Total Amount<br>(Pak Rs.) |
|------------|---------------------------------|-------------------|-----------------------------|---------------------|---|---------------------------|
| A. PR      | OFESSIONAL / KEY STAFF          |                   |                             |                     |   |                           |
| 1          | Team Leader / Highway Engineer  | 1                 | 4.00                        | 4.00                |   |                           |
| 2          | Structural / Bridge Engineer    | 1                 | 1.50                        | 1.50                |   |                           |
| 3          | Pavement & Drainage Engineer    | 1                 | 1.00                        | 1.00                |   |                           |
| 4          | Transport Economist             | 1                 | 1.00                        | 1.00                |   |                           |
| 5          | Quantity Surveyor               | 1                 | 1.00                        | 1.00                |   |                           |
| <b>D A</b> |                                 |                   | le suer s                   | Sub                 | -Total 👘                                |                           |
| B., NO     | ON KEY/SUPPORT STAFF            |                   | 1.50                        | 1.50                |   |                           |
|            | Structure Draughtsman           | <u> </u>          | <del> </del>                |                     |   |                           |
| 2          | Highway Draughtsman             | 2                 | 3.00                        | 6.00                |   |                           |
| 3          | Computer Operators              | . 3               | 4.00                        | 12.00               |   |                           |
| 4          | Office Boys / Security Guards   | 3                 | 4.00                        | 12.00               |   |                           |
|            |                                 |                   | a Marina da S               | Sub                 | -Total:                                 |                           |
|            |                                 |                   | Sub-Tot                     | al For Salarj       | Cost                                    |                           |



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### **APPENDIX B**

### (List of Supporting Documents)

| S. No | Description  | Page No                                |
|-------|--|--|
| 1.    | Valid Registration Certificate of Pakistan Engineering Council with<br>relevant Project Profile Codes. Foreign consulting firms shall make<br>JV in accordance with Byelaw 6(2) and Byelaw 9 of the Pakistan<br>Engineering Council (Conduct and Practice of Consulting<br>Engineers) Bye-Laws 1986. | <u> </u>                               |
| 2.    | Lists of facilities available with the Consultant to perform their functions effectively (software, hardware, etc.). In case of JV, the same will be provided by the lead firm only.   |  |
| 3.    | Client's satisfaction certificates (Performance Reports) for the last<br>three relevant assignments from the respective Clients.   |  |
| 4.    | Aaffidavit on stamp paper duly attested by the Oath Commissioner to<br>the effect that the firm has neither been blacklisted nor any contract<br>rescinded in the past for non-fulfillment of contractual obligations  | ······································ |
| 5.    | Firm affidavit for availability of personnel.  |  |
| 6.    | Letter of Intention on lead firm's letter head along with original letter of intention of all JV members.  |  |
| 7.    | Power of attorney or authorization letter of authorized person of the lead firm.   |  |
| 8.    | Declaration of inclusion of new/ less experienced firm(s) in joint venture by sharing at least 20% of Assignment with them for promoting the consultancy industry in the country.  |  |
| 9.    | Audit Reports of the firm (s) for last three years duly certified by<br>Chartered Accountant (To be attached with Financial Proposal).   |  |
| 10.   | Any other document.  | <u> </u>                               |



### **APPENDIX C**

#### MAN-MONTH AND ACTIVITY SCHEDULE

To estimate Consultant's inputs and costs for the assignment, man-month and activity schedules are to be provided as per enclosed format (Forms A7 and A8). These two schedules should correlate.



### **APPENDIX D**

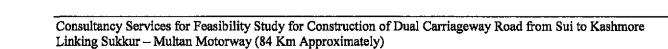
#### **CLIENT'S REQUIREMENTS FROM THE CONSULTANTS**

| CLIENT'S                                | Some important requirements are: |  |  |  |  |  |
|---|----------------------------------|--|--|--|--|--|
| REQUIREMENTS<br>FROM THE<br>CONSULTANTS | 1.                               | Selecting a Consulting Engineer is one of the most important<br>decisions an owner or Client makes. The most important<br>standards for this are technical competence, managerial ability,<br>professional integrity and fairness of fee structure. The Client<br>will seek information on all these aspects by:   |  |  |  |  |
|   |                                  | a. Obtaining comprehensive written information from the Consultant in form of RFPs and should be completed in full providing all details as correctly known as possible. It has been experienced that some Consultants try to hide their deficiencies viz-a-viz the requirements of TOR by making unclear and vague statement. It will be policy of evaluators that vague statement and lack of clarity in proposals on specific issues may be reason to downgrade the rating. |  |  |  |  |

- b. Talking to the senior personnel of the Consultants.
- c. Consulting their Clients.
- d. Viewing the projects that they have accomplished and visit the users.
- e. Visiting the premises of the Consultant and examining systems and method of works as well as hardware and software abilities available. Senior Management (minimum Director level) shall regularly visit the site at least once a month and hold meeting with the Client's representative.
- f. The approach and methodology proposed including work plan, activity and man-month schedule should be meaningful and fully coordinated to judge the understanding of the proposed assignment by the Consultant.



2. For Items (b) to (e), the inspection can be held any time prior to or after award of work to the Consultants. During the inspection if the scenario found is not compatible with what is presented during presentations or as per Contract, the Consultant is liable for action debarring for two (2) years for future projects which may or may not include black listing action (in accordance with Rule 19 of the Public Procurement Rules, 2004).



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### **APPENDIX E**

# PERSONNEL, EQUIPMENT, FACILITIES AND OTHERS SERVICES TO BE PROVIDED BY THE CLIENT.

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### **APPENDIX-F**

### **COPY OF MODEL AGREEMENT** (To be finalized during Negotiations)



### Contract for Engineering Consultancy Services (Lump Sum)

Between (NAME OF CLIENT) And í,

## (NAME OF THE CONSULTANTS)

For

(BRIEF SCOPE OF SERVICES)

OF\_\_\_\_\_(NAME OF PROJECT)

Month and Year



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- 6.3 Terms and Conditions of Payment
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#### 9. THE RIGHTS AND DUTIES OF THE CONSULTANTS

- 9.1 Obligations
- 9.2 Indirect Payments
- 9.3 Royalties
- 9.4 Provision of Expert Technical Advice
- 9.5 Penalty
- III. SPECIAL CONDITIONS OF CONTRACT [Details to be finalized by the users]

#### IV APPENDICES

Appendix A-Description of the Services Appendix B-Reporting Requirements Appendix C-Key Personnel and Sub consultants Appendix D-Breakdown of Contract Price in Foreign Currency Appendix E-Breakdown of Contract Price in Local Currency





Appendix F-Services and Facilities to be provided by the Client Appendix G-Integrity Pact Appendix H-Minutes of Pre-Proposal Meeting along with addendum

#### V ALTERNATE TITLE PAGE IN CASE OF JV ALTERNATE FORM OF CONTRACT IN CASE OF JV



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#### FORM OF CONTRACT

- [Notes: 1. Use this Form of Contract when the Consultants perform Services as Sole Consultants.
  - 2. In case the Consultants perform Services as a Member of the joint venture, use the Form included at the end.

on

3. All notes should be deleted in the final text.]

assigns)

This CONTRACT (hereinafter called the "Contract") is made on the \_\_\_\_ day of \_\_\_\_ month) of \_\_\_\_\_ (year), between, on the one hand (Hereinafter called the "Client" which expression shall include the successors, legal representatives and permitted

and.

(hereinafter called the "Consultants" which expression shall include the successors, legal representatives and permitted assigns).

#### WHEREAS

- the Client has requested the Consultants to provide certain consulting services as defined in (a) the General Conditions of Contract attached to this Contract (hereinafter called the "Services"); and
- (b) the Consultants, having represented to the Client that they have the required professional skills, and personnel and technical resources, have agreed to provide the Services on the terms and conditions set forth in this Contract:

NOW THEREFORE the Parties hereby agree as follows:

- 1. The following documents attached hereto shall be deemed to form an integral part of this Contract:
  - the General Conditions of Contract; (a)
  - **(b)** the Special Conditions of Contract;
  - (c) the following Appendices:

[Note: If any of these Appendices are not used, the words "Not Used" should be inserted below/next to the title of the Appendix and on the sheet attached hereto carrying the title of that Appendix.]

Appendix A: Description of the Services **Appendix B: Reporting Requirements** Highn Appendix C: Key Personnel and Sub consultants Appendix D: Breakdown of Contract Price in Foreign Currency Appendix E: Breakdown of Contract Price in Local Currency Appendix F: Services & Facilities to be Provided by the Client Appendix G: Integrity Pact (for Services above Rs.10 million)

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- 2. The mutual rights and obligations of the Client and the Consultants shall be as set forth in the Contract, in particular:
  - (a) the Consultants shall carry out the Services in accordance with the provisions of the Contract; and
  - (b) the Client shall make payments to the Consultants in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names in two identical counterparts, each of which shall be deemed as the original, as of the day, month and year first above written.

|            | For and on behalf of |
|------------|----------------------|
| Witness    | (CLIENT)             |
| Signatures | Signatures           |
| Name       | Name                 |
| Title      | Title                |
|            | (Seal)               |
|            | For and on behalf of |
| Witness    | (CONSULTANTS)        |
| Signatures | Signatures           |
| Name       | Name                 |
| Title      | Title                |
|            | (Seal)               |
|            | sonal Highw          |



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#### **II. GENERAL CONDITIONS OF CONTRACT**

#### 1. GENERAL PROVISIONS

#### 1.1 Definitions

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the laws and any other instruments having the force of law in the Islamic Republic of Pakistan, as those may be issued and in force from time to time;
- (b) "Contract" means the Contract signed by the Parties, to which these General Conditions of Contract (GC) are attached, together with all the documents listed in Clause 1 of such signed Contract;
- (c) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
- (d) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Sub-Clause 2.1;
- (e) "GC" means these General Conditions of Contract;
- (f) "Government" means the Government of the Islamic Republic of Pakistan and/or Provincial Government(s);
- (g) "Foreign Currency" means currency other than the currency of Islamic Republic of Pakistan.;
- (h) "Local Currency" means the currency of the Islamic Republic of Pakistan;
- (i) "Member" in case the Consultants consist of a joint venture of more than one entity, means any of the entities, and "Members" means all of these entities;
- (j) "Party" means the Client or the Consultants, as the case may be, and "Parties" means both of them;
- (k) "Personnel" means persons hired by the Consultants or by any Sub consultant as employees and assigned to the performance of the Services or any part thereof;
- (1) "SC" means the Special Conditions of Contract by which the GC are amended or supplemented;
- (m) "Services" means the work to be performed by the Consultant pursuant to this Contract, as described in Appendix A;

- (n) "Sub consultant" means any entity to which the Consultants subcontract any part of the Services in accordance with the provisions of Sub-Clause 3.6;
- (0) "Third Party" means any person or entity other than the Client, the Consultants or a Sub consultant; and
- (p) "Project" means the work specified in SC for which engineering consultancy services are desired.

#### 1.2 Law Governing the Contract

This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

#### 1.3 Language

This Contract has been executed in the English language which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract. All the reports and communications shall be in the English language.

#### 1.4 Notices

Any notice, request, or consent made pursuant to this Contract shall be in writing and shall be deemed to have been made when delivered in person to an Authorized Representative of the Party to whom the communication is addressed, or when sent by registered mail, telex, or facsimile to such Party at the address of the Authorized Representatives specified under Sub-Clause SC 1.6. A Party may change its address for notice hereunder by giving the other Party notice of such change.

#### 1.5 Location

The Services shall be performed at such locations as are specified in Appendix A and, where the location of a particular task is not so specified, at such locations as mutually agreed by the Parties.

#### 1.6 Authorized Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed, under this Contract by the Client or the Consultants shall be taken or executed by the Authorized Representatives specified in the SC.

#### **1.7** Taxes and Duties

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Unless specified in the SC, the Consultants, Sub consultants, and their Personnel shall pay such taxes, duties, fees, and other impositions as may be levied under the Applicable Law, the amount of which is deemed to have been included in the Contract Price.

#### 1.8 Leader of Joint Venture

In case the Consultants consist of a joint venture of more than one entity, the Consultants shall be jointly and severally bound to the Client for fulfillment of the terms of the Contract and designate the Member named in the SC to act as leader of the Joint Venture, for the purpose of receiving instructions from the Client.

#### 2. COMMENCEMENT, COMPLETION, MODIFICATION, AND TERMINATION OF CONTRACT

#### 2.1 Effectiveness of Contract

This Contract shall come into force and effect on the date (the "Effective Date") of the Client's notice to the Consultants instructing the Consultants to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the SC have been met.

#### 2.2 Termination of Contract for Failure to Become Effective

If this Contract has not become effective within such time period after the date of the Contract signed by the Parties as shall be specified in the SC, either Party may, by not less than twenty eight (28) days written notice to the other Party, declare this Contract to be null and void, and in the event of such a declaration by either Party, neither Party shall have any claim against the other Party except for the work (if any) already done or costs already incurred by a Party at the request of the other Party.

#### 2.3 Commencement of Services

The Consultants shall begin carrying out the Services at the end of such time period after the Effective Date as shall be specified in the SC.

#### 2.4 Expiration of Contract

Unless terminated earlier pursuant to Sub-Clause 2.9, this Contract shall expire when, pursuant to the provisions hereof, the Services have been completed and the payments of remunerations including the direct costs if any, have been made. The Services shall be completed within a period as is specified in the SC, or such extended time as may be allowed under Sub-Clause 2.6.

The term "Completion of Services" is as specified in the SC.

#### 2.5 Modification

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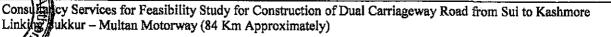
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Modification of the terms and conditions of this Contract, including any modification of the scope of the Services or of the Contract Price, may only be made in writing, which shall be signed by both the Parties.

#### 2.6 Extension of Time for Completion

If the scope or duration of the Services is increased:

- (a) the Consultants shall inform the Client of the circumstances and probable effects;
- (b) the increase shall be regarded as Additional Services; and



(c) the Client shall extend the time for Completion of the Services accordingly.

#### 2.7 Force Majeure

#### 2.7.1 Definition

- (a) For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party and which makes a Party's performance of its obligations under the Contract impossible or so impractical as to be considered impossible under the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial actions (except where such strikes, lockouts or other industrial actions are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.
- (b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Sub consultants or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of this Contract and (B) avoid or overcome in the carrying out of its obligations hereunder.
- (c) Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

#### 2.7.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the Contract shall not be considered to be a breach of, or default under this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event; (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract; and (b) has informed the other Party in writing not later than fifteen (15) days following the occurrence of such an event.

#### 2.7.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

#### 2.7.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultants shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purpose of the Services and in reactivating the Services after the end of such period.

#### 2.8 Suspension of Payments by the Client



The Client may, by written notice of suspension to the Consultants, suspend all payments to the Consultants hereunder if the Consultants fail to perform any of their obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultants to remedy such failure within a period not exceeding thirty (30) days after receipt by the Consultants of such notice of suspension.

#### 2.9 Termination

#### 2.9.1 By the Client

The Client may terminate this Contract, by not less than thirty (30) days written notice of termination to the Consultants, to be given after the occurrence of any of the events specified in paragraphs (a) through (e) of this Sub-Clause 2.9.1 and sixty (60) days' in the case of the event referred to in paragraph (f):

- (a) if the Consultants do not remedy a failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the Client may have subsequently approved in writing;
- (b) if the Consultants become (or, if the Consultants consist of more than one entity, if any of their Members becomes) insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;
- (c) if the Consultants fail to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 7 hereof;
- (d) if the Consultants submit to the Client a statement which has a material effect on the rights, obligations or interests of the Client and which the Consultants know to be false;
- (e) if, as the result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (f) if the Client, in its sole discretion, decides to terminate this Contract.

#### 2.9.2 By the Consultants

The Consultants may terminate this Contract, by not less than thirty (30) days written notice to the Client, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (d) of this Sub-Clause 2.9.2:

- (a) if the Client fails to pay any monies due to the Consultants pursuant to this Contract and not subject to dispute pursuant to Clause 7 within forty-five (45) days after receiving written notice from the Consultants that such payment is overdue;
- (b) if the Client is in material breach of its obligations pursuant to this Contract and has not remedied the same within forty-five (45) days (or such longer period as the Consultants may have subsequently approved in writing) following the receipt by the Client of the Consultants' notice specifying such breach;



- (c) if, as a result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (d) if the Client fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 7 hereof.

#### 2.9.3 Cessation of Services

Upon receipt of notice of termination under Sub-Clause 2.9.1, or giving of notice of termination under Sub-Clause 2.9.2, the Consultants shall take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultants, and equipment and materials furnished by the Client, the Consultants shall proceed as provided, respectively, by Sub-Clauses 3.8 or 3.9.

#### 2.9.4 Payment upon Termination

Upon termination of this Contract pursuant to Sub-Clauses 2.9.1 or 2.9.2, the Client shall make the following payments to the Consultants:

- (a) Remuneration and reimbursable direct costs expenditure pursuant to Clause 6 for Services satisfactorily performed prior to the effective date of termination. Effective date of termination for purposes of this Sub-Clause means the date when the prescribed notice period would expire;
- (b) except in the case of termination pursuant to paragraphs (a) through (d) of Sub-Clause 2.9.1, reimbursement of any reasonable cost incidental to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel, according to Consultants Traveling Allowance Rules.

In order to compute the remuneration for the part of the Services satisfactorily performed prior to the effective date of termination, the respective remunerations shall be proportioned.

#### 2.9.5 Disputes about Events of Termination

If either Party disputes whether an event specified in paragraphs (a) through (e) of Sub-Clause 2.9.1 or in paragraph (a) through (d) of Sub-Clause 2.9.2 hereof has occurred, such Party may, within forty-five (45) days after receipt of notice of termination from the other Party, refer the matter to arbitration pursuant to Clause 7 hereof, and this Contract shall not be terminated on account of such event except in accordance with the terms of any resulting arbitral award.

#### **3. OBLIGATIONS OF THE CONSULTANTS**





The Consultants shall perform the Services and carry out their obligations with at the diligence, efficiency, and economy, in accordance with generally accepted protectional techniques and practices, and shall observe sound management practices, and employ appropriate advanced technology and safe methods. The Consultants shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the

Client, and shall at all times support and safeguard the Client's legitimate interests in any dealings with Sub consultants or third parties.

#### 3.2 Consultants Not to Benefit from Commissions, Discounts, etc.

The remuneration of the Consultants pursuant to Clause 6 shall constitute the Consultants' sole remuneration in connection with this Contract or the Services, and the Consultants shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Consultants, and the Consultants shall use their best efforts to ensure that the Personnel, any Sub consultants, and agents of either of them similarly shall not receive any such additional remuneration.

#### 3.3 Confidentiality

The Consultants, their Sub consultants, and the Personnel of either of them shall not, either during the term or after the expiration of this Contract, disclose any proprietary or confidential information relating to the Project, the Services, this Contract, or the Client's business or operations without the prior written consent of the Client.

#### 3.4 **Professional Liability**

The Consultants are liable for the consequence of errors and omissions on their part or on the part of their employees in so far as the design of the Project is concerned to the extent and with the limitations as specified herein below.

If the Client suffers any losses or damages as a result of proven faults, errors or omissions in the design of a project, the Consultants shall make good such losses or damages, subject to the conditions that the maximum liability as aforesaid shall not exceed twice the total remuneration of the Consultants for design phase in accordance with the terms of the Contract.

The liability of the Consultants expires after one (1) year from the stipulated date of completion of construction or after three (3) years from the date of final completion of the design whichever is earlier.

The Consultants may, to protect themselves, insure themselves against their liabilities but this is not obligatory. The extent of the insurance shall be up to the limit specified in second para above. The Consultants shall procure the necessary cover before commencing the Services and the cost of procuring such cover shall be borne by the Consultants up to a limit of one percent of the total remuneration of the Consultants for the design phase for every year of keeping such cover effective.

The Consultants shall, at the request of the Client, indemnify the Client against any or all risks arising out of the furnishing of professional services by the Consultants to the Client, not covered by the provisions contained in the first para above and exceeding the limits set forth in second para above provided the actual cost of procuring such indemnity as well as costs exceeding the limits set forth in fourth para above shall be borne by the Client.



#### 3.5 Other Insurance to be taken out by the Consultants

The Consultants (a) shall take out and maintain, and shall cause any Sub consultants to take out and maintain, at their (or the Sub consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage, as are specified in the SC; and (b) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums have been paid.

#### 3.6 Consultants' Actions Requiring Client's Prior Approval

The Consultants shall obtain the Client's prior approval in writing before taking any of the following actions:

- (a) Appointing such Personnel as are listed in Appendix-C merely by title but not by name;
- (b) entering into a subcontract for the performance of any part of the Services, it being understood (i) that the selection of Sub consultants and the terms and conditions of the subcontract shall have been approved in writing by the Client prior to the execution of the subcontract, and (ii) that the Consultants shall remain fully liable for the performance of the Services by the Sub consultants and its Personnel pursuant to this Contract;
- (c) any other action that may be specified in the SC.

#### 3.7 Reporting Obligations

The Consultants shall submit to the Client the reports and documents specified in Appendix B in the form, in the numbers, and within the periods set forth in the said Appendix.

### 3.8 Documents Prepared by the Consultants to be the Property of the Client

All plans, drawings, specifications, reports, and other documents and software prepared by the Consultants in accordance with Sub-Clause 3.7 shall become and remain the property of the Client, and the Consultants shall, not later than upon termination or expiration of this Contract, deliver (if not already delivered) all such documents and software to the Client, together with a detailed inventory thereof. The Consultants may retain a copy of the Consultants and software.

Restriction(s) about the future use of these documents is specified in the SC.

#### 3.9 Equipment and Materials Furnished by the Client

Equipment and materials made available to the Consultants by the Client or purchased by the Consultants with funds provided exclusively for this purpose by the Client, shall be the property of the Client and shall be marked accordingly. Upon termination or expiration of this Contract, the Consultants shall make available to the Client an inventory of such equipment and materials and shall dispose of such equipment and materials in accordance with the Client's instructions or afford salvage value of the same. While in possession of such equipment and materials, the Consultants, unless otherwise instructed by the Client in writing, shall insure them at the expense of the Client in an amount equal to their full replacement value.

#### 3.10 Accounting, Inspection and Auditing

The Consultants (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time charges, and cost, and the basis thereof, and (ii) shall permit the Client or its designated representatives periodically, and up to one year from the expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the Client.

#### 4. CONSULTANTS' PERSONNEL AND SUBCONSULTANTS

#### 4.1 Description of Personnel

The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultants' Key Personnel are described in Appendix C. The Key Personnel and Sub consultants listed by title and/or by name, as the case may be, in Appendix C are deemed to be approved by the Client.

#### 4.2 Removal and/or Replacement of Personnel

- (a) Except as the Client may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultants, it becomes necessary to replace any of the Key Personnel, the Consultants shall provide as a replacement a person of equivalent or better qualifications;
- (b) If the Client, (i) finds that any of the Personnel have committed serious misconduct or have been charged with having committed a criminal action; or (ii) has reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultants shall, at the Client's written request specifying the grounds therefore, provide as a replacement a person with qualifications and experience acceptable to the Client.
- (c) Except as the Client may otherwise agree, the Consultants shall; (i) bear all the additional travel and other costs arising out of or incidental to any removal and/or replacement; and (ii) bear any additional remuneration, to be paid for any of the Personnel provided as a replacement to that of the Personnel being replaced.

#### 5. OBLIGATIONS OF THE CLIENT

#### 5.1 Assistance, Coordination and Approvals

#### 5.1.1 Assistance



- The Client shall use its best efforts to ensure that the Client shall:
- (a) provide at no cost to the Consultants, Sub consultants and Personnel such documents prepared by the Client or other consulting engineers appointed by the Client as shall

be necessary to enable the Consultants, Sub consultants or Personnel to perform the Services. The documents and the time within which such documents shall be made available, are as specified in the SC;

- (b) Assist to obtain the existing data pertaining or relevant to the carrying out of the Services, with various Government and other organizations. Such items unless paid for by the Consultants without reimbursement by the Client, shall be returned by the Consultants upon completion of the Services under this Contact;
- (c) issue to officials, agents and representatives of the concerned organizations, all such instructions as may be necessary or appropriate for prompt and effective implementation of the Services;
- (d) Assist to obtain permits which may be required for right-of-way, entry upon the lands and properties for the purposes of this Contract;
- (e) Provide to the Consultants, Sub consultants, and Personnel any such other assistance and exemptions as may be specified in the SC.

#### 5.1.2 Co-ordination

The Client shall:

- (a) co-ordinate and get or expedite any necessary approval and clearances relating to the work from any Government or Semi-Government Agency, Department or Authority, and other concerned organization named in the SC.
- (b) Co-ordinate with any other consultants employed by him.

#### 5.1.3 Approvals

The Client shall accord approval of the documents within such time as specified in the SC, whenever these are applied for by the Consultants.

#### 5.2 Access to Land

The Client warrants that the Consultants shall have, free of charge, unimpeded access to all land of which access is required for the performance of the Services.

#### 5.3 Changes in the Applicable Law

If, after the date of this Contract, there is any change in the Applicable Law which increases or decreases the cost of the Services rendered by the Consultants, then the remunerations and direct costs otherwise payable to the Consultants under this Contract shall be increased or decreased accordingly, and corresponding adjustment shall be made to the amounts referred to in Sub-Clause 6.2 (a) or (b), as the case may be.

#### 5.4 Services and Facilities

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The Client shall make available to the Consultants, Sub consultants and the Personnel, for the purpose of the Services and free of any charge, the services, facilities and property described in Appendix F at the times and in the manner specified in said Appendix F, provided that if such services, facilities and property shall not be made available to the Consultants as and when so specified, the Parties shall agree on; (i) any time extension that it may be appropriate to grant to the Consultants for the performance of the Services; (ii) the manner in which the Consultants shall procure any such services, facilities and property from other sources; and (iii) the additional payments, if any, to be made to the Consultants as a result thereof pursuant to Clause 6 hereinafter.

#### 5.5 Payments

In consideration of the Services performed by the Consultants under this Contract, the Client shall make to the Consultants such payments and in such manner as is provided by Clause 6 of this Contract.

#### 6. PAYMENTS TO THE CONSULTANTS

#### 6.1 Lump Sum Remuneration

The Consultants' total remuneration shall not exceed the Contract Price and shall be a fixed lump sum including all staff costs, incurred by the Consultants in carrying out the Services described in Appendix A. Other reimbursable direct costs expenditure, if any, is specified in the SC. Except as provided in Sub-Clause 5.3, the Contract Price may only be increased above the amounts stated in Sub-Clause 6.2 if the Parties have agreed to additional payments in accordance with Sub-Clauses 2.5, 2.6, 5.4 or 6.6.

#### 6.2 Contract Price

- (a) Foreign currency payment shall be made in the currency or currencies specified as foreign currency or currencies in the SC, and local currency payment shall be made in Pakistani Rupees.
- (b) The SC shall specify the breakup of remuneration to be paid, respectively, in foreign and in local currencies.

#### 6.3 Terms and Conditions of Payment

Payment will be made to the account of the Consultants and according to the payment schedule stated in the SC. Payments shall be made after the conditions listed in the SC for such payments have been met, and the Consultants have submitted an invoice to the Client specifying the amount due.

#### 6.4 Period of Payment

(a) Advance payment to the Consultants shall be affected within the period specified in the SC, after signing of the Contract Agreement between the Parties.



Any other amount due to the Consultants shall be paid by the Client to the Consultants within twenty-eight (28) days in case of local currency and fifty-six (56) days in case of foreign currency after the Consultants' invoice has been delivered to the Client.

#### 6.5 Delayed Payments

If the Client has delayed payments beyond the period stated in paragraph (b) of Sub-Clause 6.4, financing charges shall be paid to the Consultants for each day of delay at the rate specified in the SC.

#### 6.6 Additional Services

Additional Services means:

- (a) Services as approved by the Client outside the Scope of Services described in Appendix A;
- (b) Services to be performed during the period extended pursuant to Sub-Clause 2.6, beyond the original schedule time for completion of the Services; and
- (c) any re-doing of any part of the Services as a result of Client's instructions.

If, in the opinion of the Client, it is necessary to perform Additional Services during the currency of the Contract for the purpose of the Project, such Additional Services shall be performed with the prior concurrence of both the Parties. The Consultants shall inform the Client of the additional time (if any), and the additional remuneration and reimbursable direct costs expenditure for such Additional Services. If there is no disagreement by the Client within two weeks of this intimation, such additional time, remuneration and reimbursable direct costs expenditure shall be deemed to become part of the Contract. Such remuneration and reimbursable direct costs expenditure shall be determined on the basis of rates provided in Appendices D and E, in case the Additional Services are performed during the scheduled period of the Services, otherwise remuneration for Additional Services shall be determined on the basis of Consultants' billing rates prevailing at the time of performing the Additional Services.

#### 6.7 Consultants' Entitlement to Suspend Services

If the Client fails to make the payment of any of the Consultants' invoice (excluding the advance payment), within twenty-eight (28) days after the expiry of the time stated in paragraph (b) of Sub-Clause 6.4, within which payment is to be made, the Consultants may after giving not less than fourteen (14) days' prior notice to the Client, suspend the Services or reduce the rate of carrying out the Services, unless and until the Consultants have received the payment.

This action will not prejudice the Consultants entitlement to financing charges under Sub-Clause 6.5.

#### 7. SETTLEMENT OF DISPUTES

#### 7.1 Amicable Settlement

The Parties shall use their best efforts to settle amicably all disputes arising out of or in atomicably all disputes arises are atomicably all disputes arising out of or in atomicably all disputes are atomicably atomicably all disputes are atomicably atomicab

#### 7.2 Dispute Settlement

Any dispute between the Parties as to matters arising pursuant to this Contract which cannot be settled amicably within thirty (30) days after receipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in accordance with the provisions of the Arbitration Act, 1940 (Act No x of 1940) and of the Rules made there under and any statutory modifications thereto.

Services under the Contract shall, if reasonably possible, continue during the arbitration proceedings and no payment due to or by the Client shall be withheld on account of such proceedings.

#### 8. INTEGRITY PACT

- 8.1 If the Consultant or any of his Sub consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:
  - (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub consultant, agents or servants;
  - (b) terminate the Contract; and
  - (c) Recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 2.9.3. Payment upon such termination shall be made under Sub-Clause 2.9.4 (a) after having deducted the amounts due to the Client under Sub-Para (a) and (c) of this Sub-Clause.



#### **III. SPECIAL CONDITIONS OF CONTRACT**

No. Amendments of, and Supplements to, Clauses in the General Conditions of contract of GC Clause.

#### 1.1 **Definitions**

(p) "Project means .....

#### 1.2 Law Governing the Contract

The Consultants personnel shall at all times endeavor to observe and respect all laws, rules, regulations and customs prevailing within the Islamic Republic of Pakistan.

#### 1.6 Authorized Representatives

The Authorized Representatives are the following:

For the Client:

|         | Telephone    | •        |          |             | 15.<br>19       |
|---------|--------------|----------|----------|-------------|-----------------|
|         | Facsimile    | •        |          |             |                 |
|         | E-Mail       | :        |          |             |                 |
|         | 17 171011    | •        | <u> </u> | হৈন         |                 |
| For the | Consultants: |          |          | ζ.          |                 |
|         |              |          |          |             |                 |
|         |              |          |          | (Name of Pr | oject Manager)  |
|         | ·            |          |          | (Project)   |                 |
|         | ·            | <u> </u> |          | (Address)   | Nonal           |
|         |              | <u> </u> |          |             | National Alight |
|         |              | A CARA   |          |             |                 |
|         | Telephone    | •        |          |             |                 |
|         | Facsimile    | :        |          |             |                 |
|         | E-Mails      | :        |          |             | Ristan + MP     |
|         |              |          |          | —           | stan T          |

#### 1.7 Taxes and Duties

Payment of Taxes will be the responsibility of the Consultants in accordance with Pakistan Tax Laws.

[All notes should be deleted in final text. All blanks should be filled in.]

#### 1.8 Leader of the Joint Venture

The leader of the Joint Venture is...... (Name of the Member of the Joint Venture).

[Note: If the Consultants do not consist of more than one entity, the Sub-Clause 1.8 should be deleted.]

#### 2.1 Effectiveness of Contract

The date on which this Contract shall come into effect is the date when the Contract is signed by both the Parties.

#### 2.2 Termination of Contract for Failure to Become Effective

The time period shall be thirty (30) days, or such other period as the Parties may agree in writing.

#### 2.3 Commencement of Services

The Consultant shall commence the services immediately after signing of the Contract Agreement or such other time as the Parties may agree in writing.

#### 2.4 Expiration of Contract

The period of completion of Services shall be ----- days from the Commencement Date of the Services or such other period as the Parties may agree in writing.

#### 2.7.4 Payments

Following text is added at the end of the Para:

"excluding overheads and profits."

#### 3.4 **Professional Liability**

Professional indemnity bond for twice the remuneration in the joint name of Client and Consultants shall be provided as per last paragraph of GC 3.4. The consultants is to cover this cost in its overheads.

#### 3.5 Insurance to be taken out by the Consultants

The risks and the coverages shall be as follows:



- (a) Third Party motor vehicle liability insurance in respect of motor vehicles operated in Pakistan by the Consultants or their Personnel or any Sub-consultants or their Personnel, with a minimum coverage of Rs. 100,000/-.
- (b) Insurance against loss of or damage to equipment purchased in whole or in part with funds provided under the Contract.

#### 3.8 Documents Prepared by the Consultants to be the Property of the Client

The Client and the Consultants shall not use these documents for purposes unrelated to this Contract without the prior written approval of the other Party.

#### 5.1.1 Assistance

(a) The Client shall make available within ..... days from the Commencement Date, the documents namely.....

**.** This list if warranted shall be supplemented subsequently. Sin Con provided by the (e) Other assistance and exemptions to be Client are..... 5.1.2 Coordination agencies The departments and (a) include 1-1 1-1 1-1

#### 5.1.3 Approvals

The Client shall accord approval of the documents immediately but not later than fourteen (14) days from the date of their submission by the Consultants.

#### 6.1 Lump Sum Remuneration

[Note: In case there are other expenditures in respect of which reimbursement is allowed in addition to the lump sum remuneration, details of such reimbursable direct costs expenditure which may include Sub consultants' costs, printing, communications, travel, accommodation etc., may be indicated herein. Each item shall be specified whether it is payable on the basis of (a) lump sum monthly rate; or (b) reimbursement of actual expenditures.]

The payment of Mobilization advances up to 10% of feasibility and design cost remuneration, if approved, shall be made against a valid Bank Guarantee from an approved schedule bank on an approved format.

#### 6.2 **Contract Price**

- The amount in foreign currency is..... (a) The amount in local currency is Pakistani Rupees.....
- The breakup of foreign and local currencies shall be as under: **(b)**
- For Planning and Designing, total foreign currency comprising.... (Name the currency/currencies) is ...... and total Pak Rs. is

#### 6.3 **Terms and Conditions of Payment**

A lump sum amount in local currencies against services referred under SC 6.2 shall be paid to the Consultants for the Services to be completed within the period specified in SC 2.4. Payments shall be made according to the following schedule:

**AS PER TOR** 



#### 6.4 Period of Payment

(a) The time period for advance payment shall be ......() days after signing of Contract Agreement by both the Parties. (Fill in the time period e.g. thirty (30) days).

#### 6.5 Delayed Payments

Financing charges are as under:

- (i) for foreign currency = ----- percent (\_\_\_%) per annum.
- (ii) for local currency = ----- percent (\_\_\_%) per annum.

#### 6.6 Additional Services

The Consultants shall be prepared at any time during the project to provide expert technical advice and skill to the Client who may ask and need such assistance on any phase or specific feature of the Project. The Consultants will be separately compensated for all such services not covered in the original Services.

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#### 9. Priority of Documents

Following is to indicate priority of documents forming part of this Contract to resolve an ambiguity or non-clarity in the provision:

- Contract Agreement;
- Minutes of Contract Negotiation Meeting;
- The Special Conditions of Contract;
- The General Conditions of Contract;
- Minutes of Pre-Proposal Meeting and Addenda;
- Scope of Services/ Terms of Reference;
- ✓ Other documents including Integrity Pact and JV agreement (if any).

#### 10. Royalties

The Consultants shall save harmless and indemnify the Client from and against all claims and proceedings on account of or for infringement of any patent right, design, trademark or name or other protected rights in respect to any patented designs, features or equipment they may use for carrying out the Services, and shall pay all royalties etc. thereto.

#### 11. Penalty

If the Consultants fails to comply with the time to completion as given in the Contract, the Client will impose a penalty at the rate of 0.05% of the fee for incomplete portion of work as per Appendix-E for each day of delay up to a maximum of 10% of the same amount.



## **IV APPENDICES**



#### Appendix A

#### **Description of the Services**

[Give detailed descriptions of the Services to be provided, dates for completion of various tasks, place of performance for different tasks, specific tasks to be approved by Client, etc.]



Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

#### Appendix B

#### **Reporting Requirements**

Pursuant to Sub-Clause GC-3.7, the Consultants shall submit the following reports:

[List format, frequency, and contents of reports; persons to receive them; dates of submission and the number of copies of each submittal; etc. If no reports are to be submitted, state here "Not applicable".]



#### Appendix C

#### Key Personnel and Sub consultants

| [List under: | C-1 | Title [and names, if already available], activities of job descriptions of key |
|--------------|-----|--|
|              |     | Personnel to be assigned to work and staff-months for each.                    |

C-2 List of approved Sub consultants (if already available); same information with respect to their Personnel as in C-1.]



#### Appendix D

#### Breakdown of Contract Price in Foreign Currency

[List here the elements of cost used to arrive at the breakdown of the Contract Price-foreign currency portion:

- 1. Remuneration for various items on the basis of rates as mutually agreed.
- 2. Other reimbursable direct costs expenditure.
- 3. Total, remuneration and reimbursable direct costs expenditure = (1 + 2)

Note:

This appendix will exclusively be used for determining remuneration for Additional Services in accordance with Sub-Clause GC 6.6.]



#### Appendix E

#### Breakdown of Contract Price in Local Currency

[List here the elements of cost used to arrive at the breakdown of the Contract Price-local currency portion:

- 1. Remuneration for various items on the basis of rates as mutually agreed.
- 2. Other reimbursable direct costs expenditure related to:
  - (a) Support staff, and work charged staff;
  - (b) Office expenditures related to:
    - (i) rentals;
    - (ii) furnishing and equipment;
    - (iii) operation and maintenance of office, office equipment and furniture, office supplies.
  - (c) Transport including running and maintenance, and other associated costs;
  - (d) Traveling etc.
  - (e) Other costs
- 3. Total, remuneration and reimbursable direct costs expenditure = (1 + 2).

Note:

- 1. Each item of reimbursable direct costs expenditure shall be specified whether it is payable on the basis of (a) lump sum monthly rate; or (b) reimbursement of actual expenditures.
- 2. This appendix will exclusively be used for determining remuneration for Additional Services in accordance with Sub-Clause GC 6.6.]



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### Appendix F

Services and Facilities to be provided by the Client

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Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

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#### Appendix G (INTEGRITY PACT)

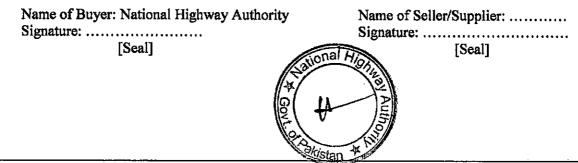
#### Declaration of Fees, Commission and Brokerage etc. Payable by the Suppliers of Goods, Services & Works in Contracts Worth Rs.10.00 Million or More

Contract No.\_\_\_\_\_ Dated: \_\_\_\_\_ Contract Value: \_\_\_\_

[name of Supplier] certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with GOP and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty.

[name of Supplier] accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other rights and remedies available to GOP under any law, contract or other instrument, be voidable at the option of GOP.

Notwithstanding any rights and remedies exercised by GOP in this regard, [name of Supplier] agrees to indemnify GOP for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to GOP in an amount equivalent to ten time the sum of any commission, gratification, bribe, finder's fee or kickback given by [name of Supplier] as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever form from GOP.



#### CONTRACT FOR ENGINEERING CONSULTANCY SERVICES

Between

#### (NAME OF THE CLIENT)

And

#### (NAME OF THE JOINT VENTURE OF THE CONSULTANTS)

For

(BRIEF SCOPE OF SERVICES)

OF\_\_\_\_\_(NAME OF PROJECT)

Month and Year

#### (NAME OF THE JOINT VENTURE OF THE CONSULTANTS) (Name of Individual Consultants)

(Name of Individual - Consultants)

#### FORM OF CONTRACT

[Note: Use this Form of Contract when the Consultants perform Services as a Joint Venture.

| This | CONTR | ACT (he | ereinafter call | ed the | "Cont | ract") | is made | on the | day of | (month)  |
|------|-------|---------|-----------------|--------|-------|--------|---------|--------|--------|----------|
| of   |       | (year), | between,        | on     | the   | one    | hand,   | ·      |        | <u> </u> |

(hereinafter called the "Client" which expression shall include the successors, legal representatives and permitted assigns) and, on the other hand, a joint venture consisting of the following entities, each of which will be jointly and severally liable to the Client for all the Consultants' obligations under this Contract, namely:

(herein after collectively called the "Consultants" which expression shall include its successors, legal representatives and permitted assigns).

#### WHEREAS

- (a) the Client has requested the Consultants to provide certain consulting services as defined in the General Conditions of Contract attached to this Contract (hereinafter called the "Services"); and
- (b) the Consultants, having represented to the Client that they have the required professional skills, and personnel and technical resources, have agreed to provide the Services on the terms and conditions set forth in this Contract;

NOW THEREFORE the Parties hereby agree as follows:

- 1. The following documents attached hereto shall be deemed to form an integral part of this Contract:
  - (a) the General Conditions of Contract;
  - (b) the Special Conditions of Contract;
  - (c) the following Appendices:

[Note: If any of these Appendices are not used, the words "Not Used" should be inserted below next to the title of the Appendix and on the sheet attached hereto carrying the title of that Appendix.]

Appendix A: Description of Services Appendix B: Reporting Requirements Appendix C: Key Personnel and Sub-consultants Appendix D: Breakdown of Contract Price in Foreign Currency Appendix E: Breakdown of Contract Price in Local Currency Appendix F: Services & Facilities to be Provided by the Client and Counterpart Personnel to be Made Available to the Consultants by the Client. Appendix G:Integrity Pact (for Services above Rs. 10 Million)

- 2. The mutual rights and obligations of the Client and the Consultants shall be as set forth in the Contract, in particular:
  - (a) The Consultants shall carry out the Services in accordance with the provisions of the Contract; and
  - (b) The Client shall make payments to the Consultants in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names in two identical parts each of which shall be deemed as the original, as of the day, month and year first above written.

For and on behalf of

Witness

Witness

North

| Signat | ure |      |  |
|--------|-----|------|--|
| Name   |     |      |  |
| Title_ |     | <br> |  |

| Signa | ture   | _ |   |  |
|-------|--------|---|---|--|
| Name  | ·      |   |   |  |
| Title |        |   |   |  |
| -     | (Seal) |   | - |  |

CLIENT'S NAME

For and on behalf of

#### NAME OF THE JOINT VENTURE OF THE CONSULTANTS

Name of Member No. 1

| Signature | Signature            |               |
|-----------|----------------------|---------------|
| Name      | Name                 | ,,,           |
| Title     | Title                |               |
|           | (                    | (Seal)        |
|           | Name of Member No. 2 | Hational Home |
| Witness   |                      |               |
| Signature | Signature            |               |
| Name      | Name                 |               |
| Title     | Title                |               |
|           | (                    | (Seal)        |

Consultancy Services for Feasibility Study for Construction of Dual Carriageway Road from Sui to Kashmore Linking Sukkur – Multan Motorway (84 Km Approximately)

#### Name of Member No. 3

Signature \_\_\_\_\_\_ Name \_\_\_\_\_\_ Title \_\_\_\_\_

| Signature |        |  |
|-----------|--------|--|
| Name      |        |  |
| Title     |        |  |
|           | (Seal) |  |





NATIONAL HIGHWAY AUTHORITY

28-Mauve Area, G-9/1, Islamabad

· . (Finance Wing)

## No.1 ()/NHA/FIN/2018-290

Subject

### IMPLEMENTATION OF SERVICES SALES TAX IN PUNJAB AND ISLAMABAD CAPITAL TERRITORY

By virtue of 18th constitutional amendment Sales tax on services (including construction services) imposed by the Capital/Provincial tax authorities. NHA, declared as a withholding agent to withhold sales tax on development and maintenance works as per applicable rules and rates. As a matter of principle, NHA is of the view that Provincial Governments cannot impose tax on the Federal Government institutions, therefore, the issue of withholding of sales tax by NHA remained under consideration at appropriate level and it has been decided that the matter will be contested in the court of law on constitutional grounds:

- i. National Highways and strategic roads fall under Federal Legislative list and Provinces do not have the constitutional jurisdiction to levy taxes on National Highways and strategic roads; and
- ii. Honorable Supreme Court of Pakistan has recently, in the case of CAA, penned down a decision that Province cannot levy Sales Tax because Civil Aviation Authority falls under the Federal Legislative List and we believe NHA has a similar case; and
- iii. NHA's submission before Appellate Tribunal for Punjab Revenue Authority, Lahore is pending for want of decision and in case of any unfavorable decision by the Appellate Tribunal NHA will contest the case in superior courts.

2. In the light of above, NHA has a very strong case against imposition of provincial sales (excluding Capital Territory) tax on services. Meanwhile in order to ensure uniform applicability, it has been decided that where there is a provision of services sales tax in the contract/ charged on invoices, whole amount of sales tax may be withheld but may not be deposited and where no such provision exists in the contract/bid cost and has not been charged on invoices, withholding of sales tax on services may be discontinued till decision by the tribunal/ superior court.

3. The above is circulated for information, compliance and further dissemination to ensure a uniform practice/implementation of services sales tax to avoid future complications.

Shoail Abruel Khan (Shoaib Ahmad Khan) Member (Finance)

June 12, 2018

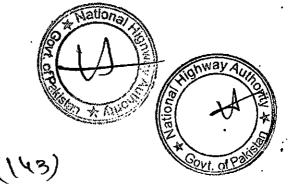
#### Distribution:

- All Members NHA.....
- All GMs NHA HQ, Zones, Regions and Projects......
- All Director (Accounts) NHA Zonal Offices.....

### Copy for information to:

Chairman NHA Islamabad

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#### Subject: <u>IMPLEMENTATION OF SERVICES SALES TAX IN PUNJAB AND</u> ISLAMABAD CAPITAL TERRITORY

A Circular bearing No. 1( )/NHA/FIN/2018-290 dated June 13, 2018 through which following instructions were conveyed to all Account Sections:

"NHA may discontinue withholding provincial sales tax on services till decision by the Tribunal/Superior Courts. Meanwhile, in order to ensure uniform applicability, where there is a provision of services sales tax in the contrast / bid cost, sales tax may be withheld but may not be deposited and where there is no such provision exists in the contract / bid cost, withholding of sales tax on services may be discontinued till decision by the tribunal/superior court."

2. While complying with the above instructions, following queries of account sections are clarified as under:

| S. #.      | Query  | Clarification                                |
|------------|--|--|
| <b>L</b> . | <u>Future Contracts:</u><br>Whether provision of Provincial Sales<br>Tax (PST) on services is to be kept in<br>future construction and consultancy<br>contracts or NHA need not to keep any<br>such provision in future contracts.   | contracts (except Federal                    |
| 11.        | <u>On-going Contracts:</u><br>In case of on-going contracts where<br>there is a provision of PST on services<br>is available, the Account Sections are<br>deducting the tax amount but are not<br>depositing it with the tax authorities.<br>Now, they are seeking guidance about<br>the treatment of such withheld<br>amount. | contractors/Consultants be                   |
| ш.         | Implementation of Sales Taz in<br>other Provinces:<br>Whether the afore-referred instructions<br>are applicable to Punjab and Capital<br>Territory only / are equally applicable<br>to other provinces as well.  | This is applicable to all four<br>Provinces. |

3. The above is circulated for information, compliance and further dissemination to all the concerned with a view to ensure a uniform practice/implementation of Provincial Seles Tax on Services, please.

(Allandad Khan

General Manager (Finance)

way A

Distributions:

- All General Manager NHA HQs/Zones/Regions/Projects
- All Director (Accounts) NHA HQs/Zonal offices
- All Deputy Director (Accounts) NHA HQs/Regions

Copy to:

- Member (Finance) NHA Islamabad
- General Manager (B&A)/Revenue NHA Islamabad

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